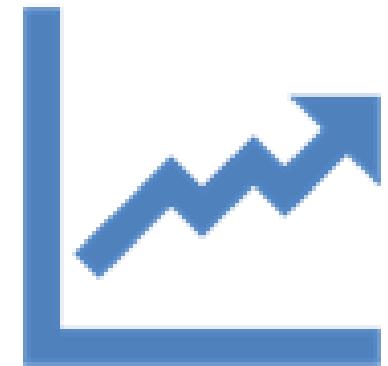
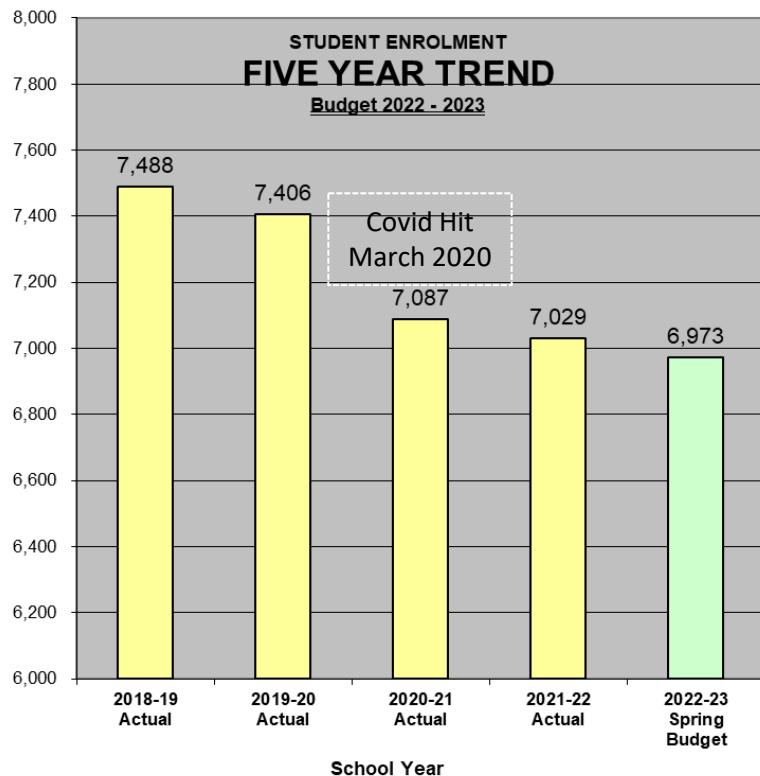




# Enrolment Projection



# Enrolment Projection



Schools or Programs:	2021-22 Actual	Increase/ (Decrease)	2022-23 Spring Budget
Community Placements (ECS)	150	20	170
Connaught School	361	(3)	358
Crestwood School	328	(33)	295
Elm Street School	142	(17)	125
George Davison School	317	(25)	292
Herald School	172	(31)	141
Medicine Hat Christian School	210	(13)	197
River Heights School	272	(18)	254
Ross Glen School	271	(13)	258
Ken Sauer School	296	1	297
Southview School	183	(9)	174
Vincent Massey School	213	(29)	184
Webster Niblock School	202	(30)	172
Wilson Learning Centre	769	(22)	747
Alexandra Middle School	463	(11)	452
Medicine Hat High School	1,206	(6)	1,200
Crescent Heights High School	1,176	9	1,185
HUB	201	(6)	195
TBA	-	171	171
Outreach Programs	97	9	106
<i>Total Enrolment</i>	<u>7,029</u>	<u>(56)</u>	<u>6,973</u>
Increase/(Decrease) in Students	<u>(58)</u>		<u>(56)</u>
	<u>(0.8%)</u>		<u>(0.8%)</u>



# Enrolment Projection by Student Type

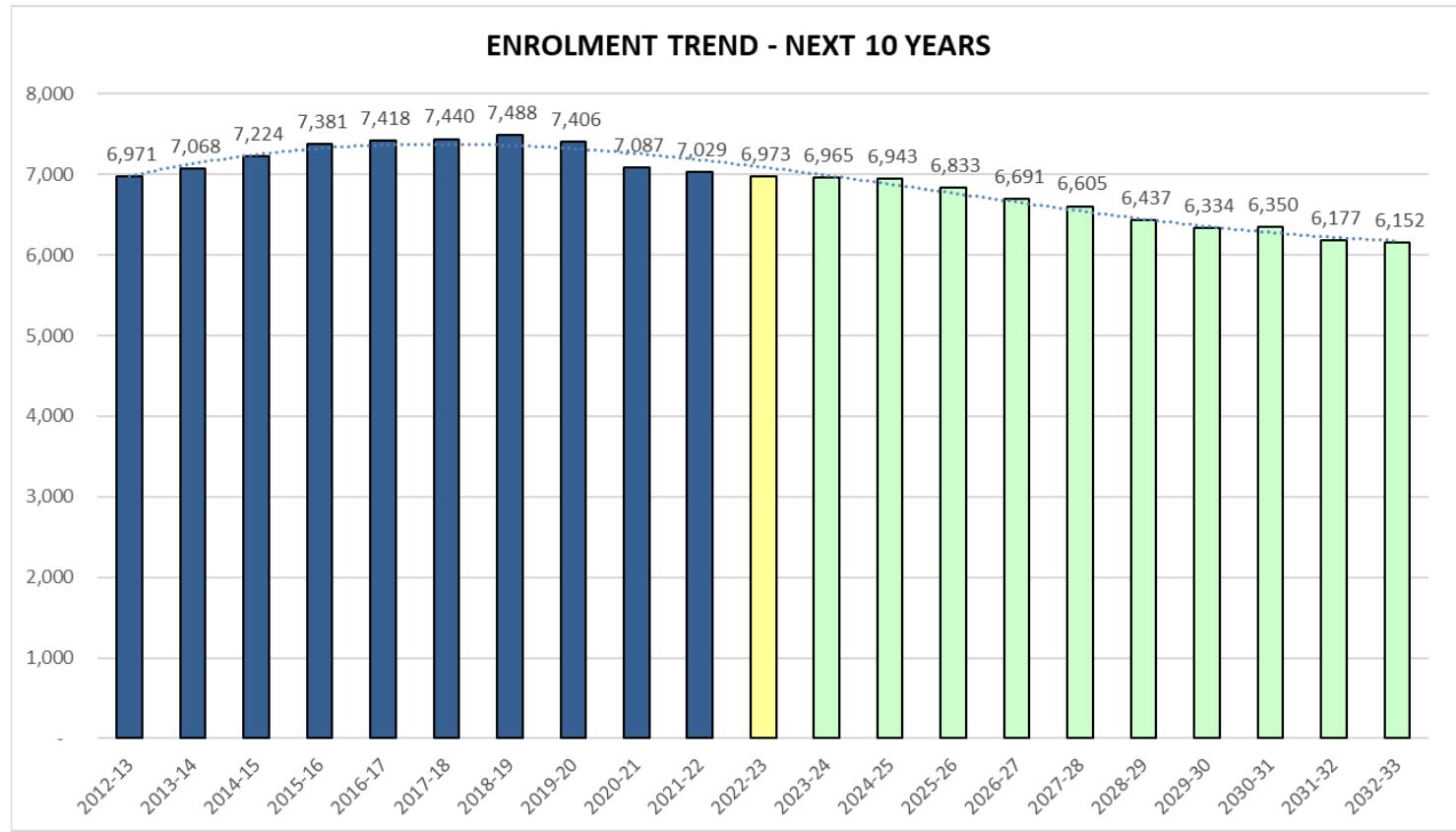
## Enrolment Re-Cap

	2021/22	Increase/ (Decrease)	2022/23
Pre Kindergarten (Community/ELP)	269	15	284
Kindergarten	440	-	440
Grades 1-12	6,168	(99)	6,069
Coulee Collegiate	81	9	90
<b>Total Funded</b>	<b>6,958</b>	<b>(75)</b>	<b>6,883</b>
International Students	71	19	90
<b>Total Students</b>	<b>7,029</b>	<b>(56)</b>	<b>6,973</b>

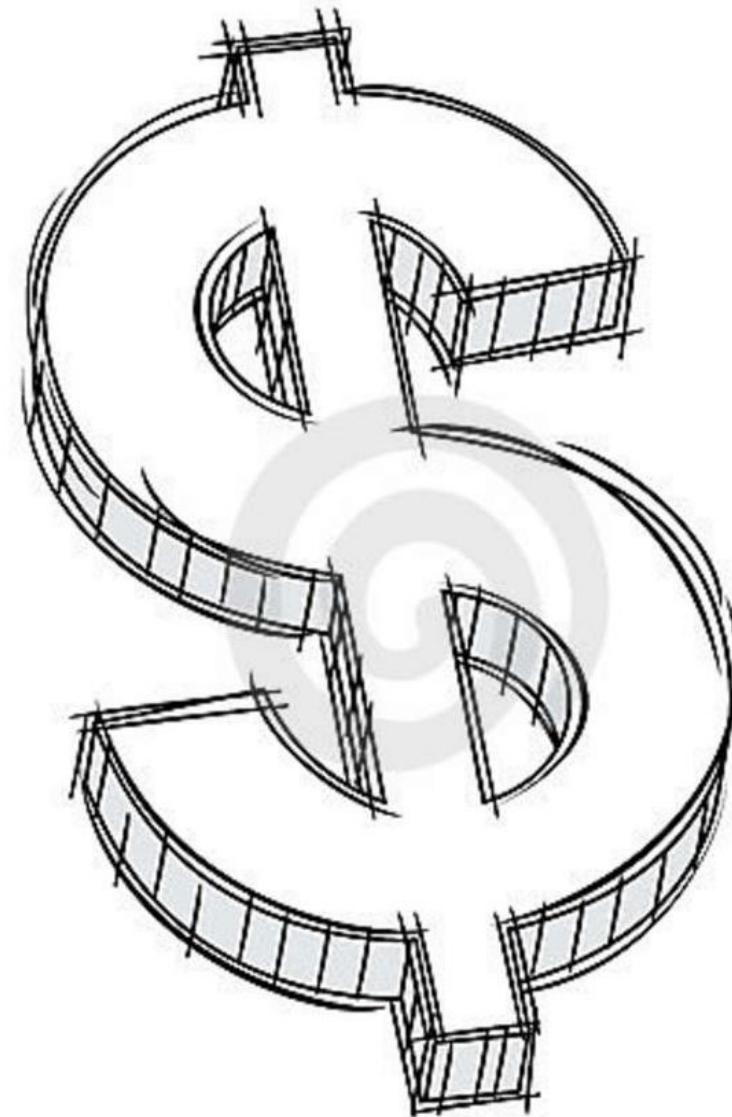


# Ten Year Projection

## Workforce Planning Data



# REVENUES





# INSTRUCTIONAL GRANTS

	Fall Budget 2021-22	Increase (Decrease)	%	Spring Budget 2022-23
(Prior Year)				
<b>Instructional Block</b>				
Base Funding	\$ 41,521,500	\$ (295,400)	(0.7%)	\$ 41,226,100
Specialized Learning Support - K Severe	1,980,200	(655,700)	(33.1%)	1,324,500
Specialized Learning Support - 1-12	5,064,500	(152,800)	(3.0%)	4,911,700
ECS Moderate Language Delay	252,000	(112,000)	(44.4%)	140,000
Program Unit Funding (PUF)	3,587,000	(222,800)	(6.2%)	3,364,200
Refugee	925,100	(185,600)	(20.1%)	739,500
Socio-Economic	2,074,300	(28,200)	(1.4%)	2,046,100
Home Education	-	3,400	-	3,400
Geographic	911,300	5,900	0.6%	917,200
First Nations, Metis and Inuit (FNMI)	597,300	33,200	5.6%	630,500
English as a Second Language	135,600	1,700	1.3%	137,300
Outreach Programs	150,000	-	-	150,000
Institutional Programs	208,200	-	-	208,200
Supernet	201,600	-	-	201,600
Nutrition Program	275,000	-	-	275,000
Learning Loss (Grades 1-3)	400,000	(400,000)	(100.0%)	-
Transition Funding	3,033,800	2,852,400	94.0%	5,886,200
Hold Harmless Funding from Prior Year	1,758,900	379,600	21.6%	2,138,500
Sub-total	\$ 63,076,300	\$ 1,223,700	1.9%	\$ 64,300,000
French Language Project	112,300	-	-	112,300
French Language Instruction	63,200	-	-	63,200
Teacher Pensions	4,384,100	(11,000)	(0.3%)	4,373,100
Amortization Supported - Instruction	414,900	-	-	414,900
Sub-total	\$ 4,974,500	\$ (11,000)	(0.2%)	\$ 4,963,500
Total Instructional Block	\$ 68,050,800	\$ 1,212,700	1.8%	\$ 69,263,500
<span style="color: red;">\$415,200 - 1% base grant (\$710,600) - WMA (\$295,400) - Net</span>				
<span style="color: red;">Total One-Time Funding \$8,024,700</span>				



# GRANTS (CONTINUED)



	Fall Budget 2021-22	Increase (Decrease)	%	Spring Budget 2022-23
	(Prior Year)			(Current Year)
<b>Operations and Maintenance Block</b>				
Base O&M	\$ 6,483,900	\$ (6,200)	(0.1%)	\$ 6,477,700
P3 Maintenance (WLC)	270,000	-	-	270,000
Lease Support (MHCS)	219,100	-	-	219,100
Total Base O&M	\$ 6,973,000	\$ (6,200)	(0.1%)	\$ 6,966,800
Infrastructure Maintenance and Renewal (IMR)	947,400	(34,300)	(3.6%)	913,100
Amortization Supported - O&M	3,024,000	(56,500)	(1.9%)	2,967,500
Total Operations and Maintenance	\$ 10,944,400	\$ (97,000)	(0.9%)	\$ 10,847,400
<b>Transportation Block</b>				
Urban	1,897,400	87,400	4.6%	1,984,800
Special Education - 1-12	166,400	7,600	4.6%	174,000
Special Education - Early Childhood Services (ECS)	306,700	14,100	4.6%	320,800
Total Transportation	\$ 2,370,500	\$ 109,100	4.6%	\$ 2,479,600
<b>System Administration Block</b>				
Administration	2,759,400	97,200	3.5%	2,856,600
Total Board & Administration	\$ 2,759,400	\$ 97,200	3.5%	\$ 2,856,600
<b>External Services</b>				
My Place	255,800	-	-	255,800
HUG	251,100	-	-	251,100
Total External Services	\$ 506,900	\$ -	-	\$ 506,900
<b>Summary</b>				
Instructional Block	\$ 68,050,800	\$ 1,212,700	1.8%	\$ 69,263,500
Operations and Maintenance Block	10,944,400	(97,000)	(0.9%)	10,847,400
Transportation Block	2,370,500	109,100	4.6%	2,479,600
External Services	506,900	-	-	506,900
System Administration	2,759,400	97,200	3.5%	2,856,600
Total Grant Funding	\$ 84,632,000	\$ 1,322,000	1.6%	\$ 85,954,000



# LOCAL REVENUES

	Fall Budget 2021-22 (Prior Year)	Increase (Decrease)	%	Spring Budget 2022-23 (Current Year)
Instructional Fees	1,314,000	-	-	1,314,000
Sales and Services	2,626,600	94,200	3.6%	2,720,800
Investment Income	186,000	-	-	186,000
Gifts and Donations	280,100	(2,100)	(0.7%)	278,000
Rental of Facilities	56,700	(26,700)	(47.1%)	30,000
Fundraising (SGF)	420,000	-	-	420,000
Total Local Revenues	\$ 4,883,400	\$ 65,400	1.3%	\$ 4,948,800
<b>Summary - Enveloped Funds Broken Out</b>				
General	2,502,800	65,400	2.6%	2,568,200
SGF	2,380,600	-	-	2,380,600
Total Local Revenues	\$ 4,883,400	\$ 65,400	1.3%	\$ 4,948,800

<- International Tuition  
70K, MHC 7K

<- Access due to COVID



# Revenue Summary

	Actual 2020-21 (Prior Year)	Fall Budget 2021-22 (Prior Year)	Increase (Decrease)	%	Spring Budget 2022-23 (Current Year)
<b>OPERATIONS (SUMMARY)</b>					
<b>Revenues</b>					
Alberta Education	\$ 78,422,182	\$ 81,419,500	\$ 1,378,500	1.7%	\$ 82,798,000
Alberta Infrastructure	2,968,931	2,705,600	(56,500)	(2.1%)	2,649,100
Other - Government of Alberta	486,003	506,900	-	-	506,900
Sub-Total - Government of Alberta	\$ 81,877,116	\$ 84,632,000	\$ 1,322,000	1.6%	\$ 85,954,000
Federal Government and/or First Nations	2,594,900	-	-	-	-
Fees	812,806	1,314,000	-	-	1,314,000
Other Sales and Services	2,417,194	2,626,600	94,200	3.6%	2,720,800
Investment Income	160,936	186,000	-	-	186,000
Gifts and Donations	222,769	280,100	(2,100)	(0.7%)	278,000
Rental of Facilities	66,501	56,700	(26,700)	(47.1%)	30,000
Fundraising	87,927	420,000	-	-	420,000
Gain on Disposal of Capital Assets	11,447	-	-	-	-
Total Revenues	\$ 88,251,596	\$ 89,515,400	\$ 1,387,400	1.5%	\$ 90,902,800



# EXPENSES



# Salaries and Benefits

## Certificated (Teachers)

	Fall Budget 2021-22		Increase (Decrease)			Spring Budget 2022-23	
	FTE	Total	FTE	Increase (Decrease)	%	FTE	Total
<b>Certificated Staff - ATA</b>							
Decentralized (School Based)	401.217	\$ 47,957,900	(2.8)	\$ 388,800	0.8%	398.463	\$ 48,346,700
Program Unit Funding (PUF)	13.500	1,693,500	-	600	0.0%	13.500	1,694,100
Centralized Staff	5.000	1,049,200	-	17,200	1.6%	5.000	1,066,400
Central Services							
Substitutes & Summer School	-	1,325,300	-	(307,400)	(23.2%)	-	1,017,900
Paid Leaves	-	709,300	-	-	-	-	709,300
Other	-	466,900	-	(7,400)	(1.6%)	-	459,500
<b>Total - ATA</b>	<b>419.717</b>	<b>\$ 53,202,100</b>	<b>(2.8)</b>	<b>\$ 91,800</b>	<b>0.2%</b>	<b>416.963</b>	<b>\$ 53,293,900</b>

Major Drivers					
FTE	decreased	2.8 FTE	or	(293,700)	
Subs (Covid)	decreased			(307,600)	(601,300)
ASEBP benefits	increased	7.7%	or	229,100	
General Increase	increase			464,000	693,100
					<u>91,800</u>



# Salary and Benefits Summary

	Fall Budget 2021-22		Increase (Decrease)			Spring Budget 2022-23	
	FTE	Total	FTE	Increase (Decrease)	%	FTE	Total
<b>Certificated Staff - ATA</b>							
Total - ATA	419.717	\$ 53,202,100	(2.8)	\$ 91,800	0.2%	416.963	\$ 53,293,900
<b>Non-Certificated Staff - CUPE</b>							
Educational Assistants							
Division	124.616	5,024,200	(2.0)	(91,100)	(1.8%)	122.633	4,933,100
PUF	11.000	422,000	-	(3,000)	(0.7%)	11.000	419,000
Sub-total - EAs	135.616	5,446,200	(2.0)	(94,100)	(1.7%)	133.633	5,352,100
Clerical	38.330	2,105,700	(0.4)	30,300	1.4%	37.900	2,136,000
Custodial	43.500	2,782,900	-	(6,400)	(0.2%)	43.500	2,776,500
Total - CUPE	217.446	\$ 10,334,800	(2.4)	\$ (70,200)	(0.7%)	215.033	\$ 10,264,600
<b>Non-Certificated - Non-Union Staff</b>							
Trustees	5.000	137,500	-	2,000	1.5%	5.000	139,500
Non-Union Staff	70.530	6,611,900	(0.7)	215,900	3.3%	69.880	6,827,800
Total - Non-Union	75.530	\$ 6,749,400	(0.7)	\$ 217,900	3.2%	74.880	\$ 6,967,300
3.2%							
Total - All Groups	712.693	\$ 70,286,300	(5.8)	\$ 239,500	0.3%	706.876	\$ 70,525,800
			(0.8%)	0.3%			

# Salaries and Benefits

## Items Resulting in Budgetary Savings

Reduced FTE	(5.8)	(443,100)
Subs Reduction from COVID		(307,600)
LAPP Decrease	(11%)	<u>(23,200)</u>
		(773,900)

## Items Resulting in Budget Costs

ASEBP Increase	7.7%	344,700
General Increase		538,200
Grid Movement		39,400
Salary Adjustments		<u>91,100</u>
		1,013,400
Total Increase in Salaries and Benefits		<u>239,500</u>

# Purchased Services

## Instruction

	Fall Budget 2021-22	Increase (Decrease)	%	Spring Budget 2022-23
(Prior Year)				
<b>Services, Contracts and Supplies</b>				
Central Instruction	3,052,700	8,400	0.3%	3,061,100
Site Based	1,627,400	(51,200)	(3.1%)	1,576,200
Pre-Kindergarten (PUF)	1,692,400	(6,800)	(0.4%)	1,685,600
School Generated Funds (SGF)	2,223,300	5,500	0.2%	2,228,800
Sub-total (Purchased Services)	\$ 8,595,800	\$ (44,100)	(0.5%)	\$ 8,551,700
<b>Amortization and Debt Servicing</b>				
Amortization - Supported	414,900	-	-	414,900
Amortization - Unsupported	691,600	33,400	4.8%	725,000
Sub-total (Amortization and Debt Servicing)	\$ 1,106,500	\$ 33,400	3.0%	\$ 1,139,900
<b>Interest and Finance Charges - Other</b>				
	13,000	(1,000)	(7.7%)	12,000
Total Instruction Block	\$ 72,751,300	\$ 373,300	0.5%	\$ 73,124,600



# Purchased Services

## Operations and Maintenance (O&M)

	Fall Budget 2021-22	Increase (Decrease)	%	Spring Budget 2022-23
	(Prior Year)			(Current Year)
<b>Services, Contracts and Supplies</b>				
Administration and General Expenses	\$ 37,500	\$ 7,900	21.1%	\$ 45,400
Utilities	1,259,200	180,300	14.3%	1,439,500
Insurance - Property and Fleet	610,700	(163,700)	(26.8%)	447,000
Security and Monitoring	20,000	-	-	20,000
Grounds	93,000	-	-	93,000
Electrical	20,000	-	-	20,000
Plumbing	47,800	-	-	47,800
HVAC / Mechanical	77,000	-	-	77,000
Carpentry	92,000	-	-	92,000
Painting	18,000	-	-	18,000
Custodial	219,000	-	-	219,000
Christian School - O&M support	335,900	-	-	335,900
Wilson Learning Centre - P3 Maintenance	270,000	-	-	270,000
Fleet and Equipment Maintenance	68,600	-	-	68,600
Site Based - Maintenance (MBRs)	21,500	-	-	21,500
Sub-total (O&M)	3,190,200	24,500	0.8%	3,214,700
Infrastructure Maintenance and Renewal (IMR)	947,400	(34,300)	(3.6%)	913,100
Sub-total (Purchased Services)	\$ 4,137,600	\$ (9,800)	(0.2%)	\$ 4,127,800



# Purchased Services

## Transportation

	Fall Budget 2021-22	Increase (Decrease)	%	Spring Budget 2022-23
	(Prior Year)			(Current Year)
<b>Services, Contracts and Supplies</b>				
School Bus Carrier	2,014,900	285,200	14.2%	2,300,100
City Services	13,400	-	-	13,400
Special Services	56,000	-	-	56,000
Conveyance Fees	101,000	-	-	101,000
Other Purchased Services	34,600	-	-	34,600
Administrative Expenses	6,900	-	-	6,900
Software Maintenance	6,600	-	-	6,600
Sub-total (Purchased Services)	\$ 2,233,400	\$ 285,200	12.8%	\$ 2,518,600
<b>Amortization and Debt Servicing</b>				
Amortization - Unsupported	-	-	-	-
Sub-total (Amortization and Debt Servicing)	\$ -	\$ -	-	\$ -
Total Transportation Block	\$ 2,318,800	\$ 286,800	12.4%	\$ 2,605,600



# Purchased Services

## System Administration

	Fall Budget 2021-22	Increase (Decrease)	%	Spring Budget 2022-23
	(Prior Year)			(Current Year)
<b>Services, Contracts and Supplies</b>				
Alberta School Board Association (ASBA)	50,000	-	-	50,000
Public School Board Association (PSBA)	30,000	-	-	30,000
Board	26,400	-	-	26,400
Superintendent	53,300	-	-	53,300
Legal Expenses	65,000	(20,000)	(30.8%)	45,000
Communications	7,000	-	-	7,000
Human Resources	75,200	(35,000)	(46.5%)	40,200
Student Services	15,800	-	-	15,800
Software Maintenance	97,300	(600)	(0.6%)	96,700
Business and Financial Services	48,900	(1,000)	(2.0%)	47,900
Central Office Supplies and Services	23,700	(2,700)	-	21,000
Occupational Health and Safety	29,400	(29,400)	(100.0%)	-
Central Office Building Costs	15,400	(1,000)	(6.5%)	14,400
Sub-total (Purchased Services)	\$ 537,400	\$ (89,700)	(16.7%)	\$ 447,700
<b>Amortization and Debt Servicing</b>				
Amortization - Unsupported	64,100	-	-	64,100
<b>Interest and Finance Charges - Other</b>				
	\$ 1,900	\$ -	-	\$ 1,900
Total System Administration	\$ 2,814,800	\$ (5,700)	(0.2%)	\$ 2,809,100



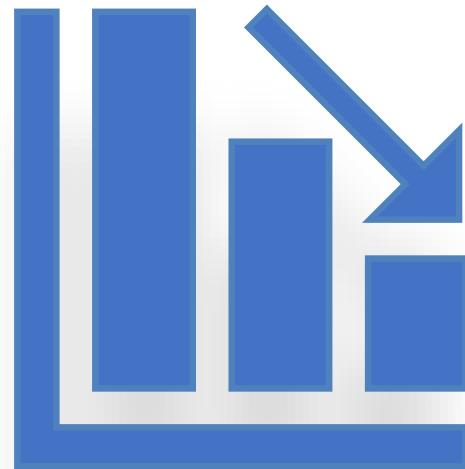
# Purchased Services

## External Services

	Fall Budget 2021-22 (Prior Year)	Increase (Decrease)	%	Spring Budget 2022-23 (Current Year)
<b>Services, Contracts and Supplies</b>				
Project - My Place	18,300	19,500	106.6%	37,800
Project - HUG	23,000	10,100	43.9%	33,100
Grounds Maintenance - College	100,000	-	-	100,000
Sub-total (Purchased Services)	\$ 141,300	\$ 29,600	20.9%	\$ 170,900
<b>Amortization and Debt Servicing</b>				
Amortization - Unsupported	22,700	4,100	18.1%	26,800
Sub-total (Amortization and Debt Servicing)	\$ 22,700	\$ 4,100	18.1%	\$ 26,800
Total External Services Block	\$ 869,500	\$ 27,800	3.2%	\$ 897,300



# Division Balanced Budget



# Statement of Operations

	Actual 2020-21 (Prior Year)	Fall Budget 2021-22 (Prior Year)	Increase (Decrease)	%	Spring Budget 2022-23 (Current Year)
<b>OPERATIONS (SUMMARY)</b>					
<b>Revenues</b>					
Alberta Education	\$ 78,422,182	\$ 81,419,500	\$ 963,600	1.2%	\$ 82,383,100
Alberta Infrastructure	2,968,931	2,705,600	358,400	13.2%	3,064,000
Other - Government of Alberta	486,003	506,900	-	-	506,900
Sub-Total - Government of Alberta	\$ 81,877,116	\$ 84,632,000	\$ 1,322,000	1.6%	\$ 85,954,000
Federal Government and/or First Nation	2,594,900	-	-	-	-
Fees	812,806	1,314,000	-	-	1,314,000
Other Sales and Services	2,417,194	2,626,600	94,200	3.6%	2,720,800
Investment Income	160,936	186,000	-	-	186,000
Gifts and Donations	222,769	280,100	(2,100)	(0.7%)	278,000
Rental of Facilities	66,501	56,700	(26,700)	(47.1%)	30,000
Fundraising	87,927	420,000	-	-	420,000
Gain on Disposal of Capital Assets	11,447	-	-	-	-
Total Revenues	\$ 88,251,596	\$ 89,515,400	\$ 1,387,400	1.5%	\$ 90,902,800



# Statement of Operations (continued)

	Actual 2020-2021	Fall Budget 2021-22 (Prior Year)	Increase (Decrease)	%	Spring Budget 2022-23 (Current Year)
<b>Expenses By Object</b>					
Certificated Salaries	\$ 41,668,937	\$ 42,328,900	\$ (336,500)	0.8%	\$ 41,992,400
Certificated Benefits	10,563,400	10,873,100	428,300	(3.8%)	11,301,400
Non-certificated Salaries	13,442,093	13,531,400	(19,900)	0.1%	13,511,500
Non-certificated Benefits	3,339,358	3,552,900	167,600	(4.5%)	3,720,500
<b>Total Wages and Benefits</b>	<b>69,013,788</b>	<b>70,286,300</b>	<b>239,500</b>	<b>(0.3%)</b>	<b>70,525,800</b>
Services, Contracts and Supplies	14,648,592	15,645,500	171,200	(1.1%)	15,816,700
Capital and Debt Services					
Amortization - Supported	3,427,920	3,504,000	(58,600)	1.7%	3,445,400
Amortization - Unsupported	1,174,059	1,071,000	30,000	(2.7%)	1,101,000
Amortization Expense	4,601,979	4,575,000	(28,600)	0.6%	4,546,400
Interest on Capital Debt	-	-		-	-
<b>Total Capital and Debt Services</b>	<b>4,601,979</b>	<b>4,575,000</b>	<b>(28,600)</b>	<b>0.6%</b>	<b>4,546,400</b>
Other Interest and Finance Charges	25,412	14,900	(1,000)	7.2%	13,900
Losses on Disposal of Capital Assets	-	-	-	-	-
<b>Total Expenses</b>	<b>\$ 88,289,771</b>	<b>\$ 90,521,700</b>	<b>\$ 381,100</b>	<b>(0.4%)</b>	<b>\$ 90,902,800</b>



# CAPITAL BUDGET



# Capital Budget

	2021-22 Fall Budget	Increase/ (Decrease)	2022-23 Spring Budget
<b><u>EXPENDITURES</u></b>			
<b><u>Capital Projects</u></b>			
Capital Maintenance Renewal (CMR) Projects	\$ 1,027,200	(396,400)	\$ 630,800
Leasehold Improvements - Outreach Program	250,000	(250,000)	-
<i>Total - Capital Projects</i>	<b>1,277,200</b>	<b>(646,400)</b>	<b>630,800</b>
<b><u>Capital Equipment</u></b>			
<b>Computer and Technology Equipment</b>			
Classroom - Student Computers	240,300	1,000	241,300
Classroom - Interactive Displays/Projectors	-	125,000	125,000
Staff Computers/Monitors	25,000	216,000	241,000
School - Network Equipment	70,000	65,000	135,000
PA Systems	220,000	(60,000)	160,000
Core Network Devices	50,000	50,000	100,000
Printers/Copiers/Multifunction Devices	-	-	-
<i>Sub-total - Computer and Technology Equipment</i>	<b>605,300</b>	<b>397,000</b>	<b>1,002,300</b>
<b>Plant and Operations</b>			
Vehicles	40,000	40,000	80,000
Equipment	85,000	(59,500)	25,500
<i>Sub-total - Plant and Operations Equipment</i>	<b>125,000</b>	<b>(19,500)</b>	<b>105,500</b>
<i>Total - Capital Equipment Acquisitions</i>	<b>730,300</b>	<b>377,500</b>	<b>1,107,800</b>
<i>Grand Total - Capital Expenditures</i>	<b>\$ 2,007,500</b>	<b>\$ (268,900)</b>	<b>\$ 1,738,600</b>





**To Learn.**



**To Grow.**



**To Build a  
Better World**