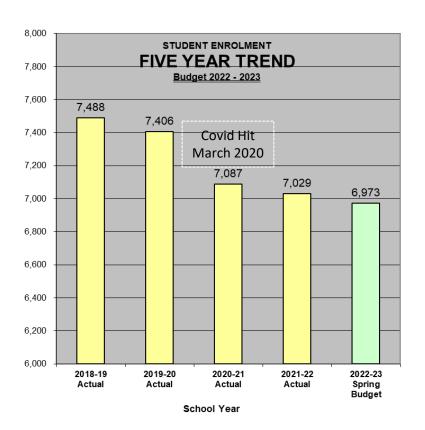


### **Enrolment Projection**





### **Enrolment Projection**



|  | 2021-22<br>Actual | Increase/<br>(Decrease) | 2022-23<br>Spring<br>Budget |
|--|-------------------|-------------------------|-----------------------------|
| Schools or Programs:                         | 150               | 20                      | 170                         |
| Community Placements (ECS)  Connaught School | 361               | (3)                     | 358                         |
| Crestwood School                             | 328               | (33)                    | 295                         |
| Elm Street School                            | 142               | (17)                    | 125                         |
| George Davison School                        | 317               | (25)                    | 292                         |
| Herald School                                | 172               | ` ,                     | 141                         |
|  |                   | (31)                    |                             |
| Medicine Hat Christian School                | 210<br>272        | (13)                    | 197<br>254                  |
| River Heights School  Ross Glen School       | 272               | (18)<br>(13)            | 254                         |
| Ken Sauer School                             | 296               | (13)                    | 297                         |
| Southview School                             | 183               | (9)                     | 174                         |
|  | 213               | , ,                     | 184                         |
| Vincent Massey School                        |                   | (29)                    |                             |
| Webster Niblock School                       | 202               | (30)                    | 172                         |
| Wilson Learning Centre                       | 769               | (22)                    | 747                         |
| Alexandra Middle School                      | 463               | (11)                    | 452                         |
| Medicine Hat High School                     | 1,206             | (6)                     | 1,200                       |
| Crescent Heights High School                 | 1,176             | 9                       | 1,185                       |
| HUB  | 201               | (6)                     | 195                         |
| TBA  | -                 | 171                     | 171                         |
| Outreach Programs                            | 97                | <u>9</u>                | 106                         |
| Total Enrolment                              | 7,029             | <u>(56)</u>             | 6,973                       |
| Increase/(Decrease) in Students              | (58)              |                         | (56)                        |
|  | (0.8%)            |                         | (0.8%)                      |
|  |                   |                         |                             |



### **Enrolment Projection by Student Type**

| <b>Enrol</b> | ment | Re-Cap | ) |
|--------------|------|--------|---|
|--------------|------|--------|---|

Pre Kindergarten (Community/ELP)

Kindergarten

Grades 1-12

Coulee Collegiate

**Total Funded** 

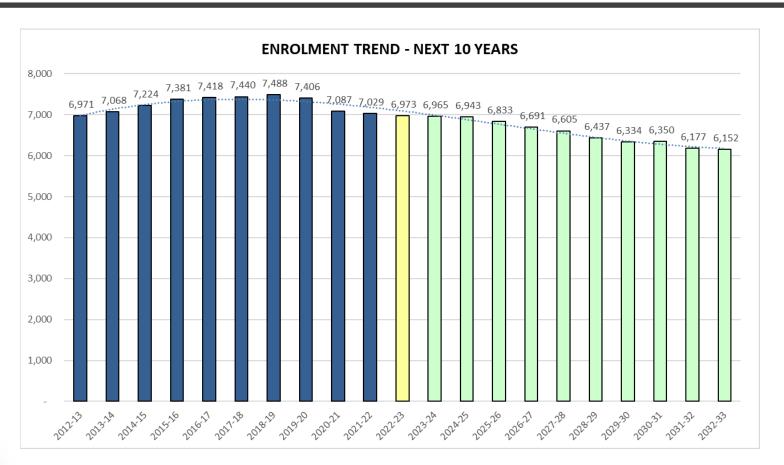
International Students

**Total Students** 

| 2021/22 | Increase/<br>(Decrease) | 2022/23 |
|---------|-------------------------|---------|
| 269     | 15                      | 284     |
| 440     | -                       | 440     |
| 6,168   | (99)                    | 6,069   |
| 81      | 9                       | 90      |
| 6,958   | (75)                    | 6,883   |
| 71      | 19                      | 90      |
| 7,029   | (56)                    | 6,973   |



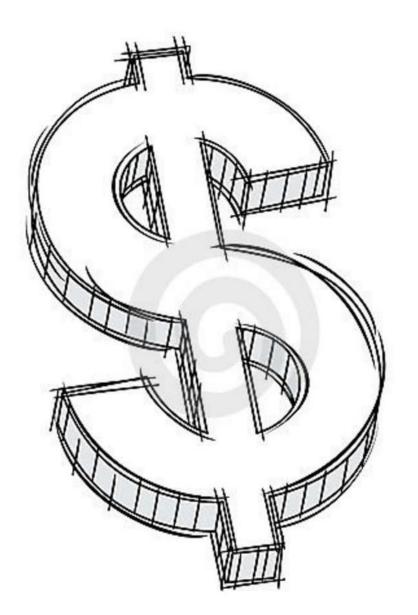
### **Ten Year Projection**Workforce Planning Data







### **REVENUES**





|   | Fall Budget<br>2021-22         |  |
|---|--------------------------------|--|
|   | (Prior Year)                   |  |
| nstructional Block                      |                                |  |
| Base Funding                            | \$ 41,521,500                  |  |
| Specialized Learning Support - K Severe | 1,980,200                      |  |
| Specialized Learning Support - 1-12     | 5,064,500                      |  |
| ECS Moderate Language Delay             | 252,000                        |  |
| Program Unit Funding (PUF)              | 3,587,000                      |  |
| Refugee                                 | 925,100                        |  |
| Socio-Economic                          | 2,074,300                      |  |
| Home Education                          | -                              |  |
| Geographic                              | 911,300                        |  |
| First Nations, Metis and Inuit (FNMI)   | 597,300                        |  |
| English as a Second Language            | 135,600                        |  |
| Outreach Programs                       | 150,000                        |  |
| Institutional Programs                  | 208,200                        |  |
| Supernet                                | 201,600                        |  |
| Nutrition Program                       | 275,000                        |  |
| Learning Loss (Grades 1-3)              | 400,000                        |  |
| Transition Funding                      | 3,033,800                      |  |
| Hold Harmless Funding from Prior Year   | 1,758,900                      |  |
| Sub-total                               | \$ 63,076,300                  |  |
| French Language Project                 | 112,300                        |  |
| French Language Instruction             | ch Language Instruction 63,200 |  |
| Teacher Pensions                        | 4,384,100                      |  |
| Amortization Supported - Instruction    | 414,900                        |  |
| Sub-total                               | \$ 4,974,500                   |  |
| Total Instructional Block               | \$ 68,050,800                  |  |

| \$<br>(295,400) | (0.7%)   |
|-----------------|----------|
| (655,700)       | (33.1%)  |
| (152,800)       | (3.0%)   |
| (112,000)       | (44.4%)  |
| (222,800)       | (6.2%)   |
| (185,600)       | (20.1%)  |
| (28,200)        | (1.4%)   |
| 3,400           | -        |
| 5,900           | 0.6%     |
| 33,200          | 5.6%     |
| 1,700           | 1.3%     |
| -               | -        |
| -               | -        |
| -               | -        |
| -               | -        |
| (400,000)       | (100.0%) |
| 2,852,400       | 94.0%    |
| 379,600         | 21.6%    |
| \$<br>1,223,700 | 1.9%     |
| -               | -        |
| -               | -        |
| (11,000)        | (0.3%)   |
| -               | -        |
| \$<br>(11,000)  | (0.2%)   |
| \$<br>1,212,700 | 1.8%     |

Increase

(Decrease)

%

**Spring Budget** 2022-23

(Current Year)

140,000 3,364,200 739,500 2,046,100

> 3,400 917,200 630,500 137,300 150,000 208,200 201,600 275,000

5,886,200

2,138,500

64,300,000

112,300 63,200

4,373,100 414,900 4,963,500 69,263,500

\$415,200 - 1% base 41,226,100 grant 1,324,500 (\$710,600) - WMA (\$295,400) - Net 4,911,700

> **Total One-Time Funding** \$8,024,700





# GRANTS (CONTINUED)

| •  |    | Fall Budget<br>2021-22 |   | Increase<br>(Decrease) |           | %      |   | Spring Budget 2022-23 |               |
|--|----|------------------------|---|------------------------|-----------|--------|---|-----------------------|---------------|
|  |    | (Prior Year)           |   |                        | ļ         |        | - | ((                    | Current Year) |
| Operations and Maintenance Block                   |    |                        |   |                        |           |        | 7 |                       |               |
| Base O&M   | \$ | 6,483,900              |   | \$                     | (6,200)   | (0.1%) |   | \$                    | 6,477,700     |
| P3 Maintenance (WLC)                               |    | 270,000                |   |                        | -         | -      |   |                       | 270,000       |
| Lease Support (MHCS)                               |    | 219,100                |   |                        | -         | -      |   |                       | 219,100       |
| Total Base O&M                                     | \$ | 6,973,000              |   | \$                     | (6,200)   | (0.1%) |   | \$                    | 6,966,800     |
| Infrastructure Maintenance and Renewal (IMR)       |    | 947,400                |   |                        | (34,300)  | (3.6%) |   |                       | 913,100       |
| Amortization Supported - O&M                       |    | 3,024,000              |   |                        | (56,500)  | (1.9%) |   |                       | 2,967,500     |
| Total Operations and Maintenance                   | \$ | 10,944,400             |   | \$                     | (97,000)  | (0.9%) |   | \$                    | 10,847,400    |
| ransportation Block                                |    |                        |   |                        |           |        | 7 |                       |               |
| Urban  |    | 1,897,400              |   |                        | 87,400    | 4.6%   |   |                       | 1,984,800     |
| Special Education - 1-12                           |    | 166,400                |   |                        | 7,600     | 4.6%   |   |                       | 174,000       |
| Special Education - Early Childhood Services (ECS) |    | 306,700                |   |                        | 14,100    | 4.6%   |   |                       | 320,800       |
| Total Transportation                               | \$ | 2,370,500              |   | \$                     | 109,100   | 4.6%   |   | \$                    | 2,479,600     |
| ystem Administration Block                         |    |                        | , |                        | <u>.</u>  |        | - |                       |               |
| Administration                                     |    | 2,759,400              |   |                        | 97,200    | 3.5%   |   |                       | 2,856,600     |
| Total Board & Administration                       | \$ | 2,759,400              |   | \$                     | 97,200    | 3.5%   |   | \$                    | 2,856,600     |
| external Services                                  |    |                        | , |                        | <u>.</u>  |        | _ |                       |               |
| My Place   |    | 255,800                |   |                        | -         | -      |   |                       | 255,800       |
| HUG  |    | 251,100                |   |                        | -         | -      |   |                       | 251,100       |
| Total External Services                            | \$ | 506,900                |   | \$                     | -         | -      |   | \$                    | 506,900       |
| Summary  |    |                        |   | ·                      | 1.        |        |   |                       |               |
| Instructional Block                                | \$ | 68,050,800             |   | \$                     | 1,212,700 | 1.8%   |   | \$                    | 69,263,500    |
| Operations and Maintenance Block                   |    | 10,944,400             |   |                        | (97,000)  | (0.9%) |   |                       | 10,847,400    |
| Transportation Block                               |    | 2,370,500              |   |                        | 109,100   | 4.6%   |   |                       | 2,479,600     |
| External Services                                  |    | 506,900                |   |                        | -         | -      |   |                       | 506,900       |
| System Administration                              |    | 2,759,400              |   |                        | 97,200    | 3.5%   | 1 |                       | 2,856,600     |
| Total Grant Funding                                | \$ | 84,632,000             |   | \$                     | 1,322,000 | 1.6%   | 1 | \$                    | 85,954,000    |





### **LOCAL REVENUES**

|                                      | Fall Budget<br>2021-22 | Increase<br>(Decrease) | %       | Spring Budget 2022-23 |                          |
|--------------------------------------|------------------------|------------------------|---------|-----------------------|--------------------------|
| Commence Do Object Line              | (Prior Year)           |                        |         | (Current Year)        |                          |
| Summary - By Object Line             | 4 244 000              |                        |         | 4 244 000             | ]                        |
| Instructional Fees                   | 1,314,000              | -                      | -       | 1,314,000             |                          |
| Sales and Services                   | 2,626,600              | 94,200                 | 3.6%    | 2,720,800             | <- International Tuition |
| Investment Income                    | 186,000                | -                      | -       | 186,000               | 70K, MHC 7K              |
| Gifts and Donations                  | 280,100                | (2,100)                | (0.7%)  | 278,000               |                          |
| Rental of Facilities                 | 56,700                 | (26,700)               | (47.1%) | 30,000                | <- Access due to COVID   |
| Fundraising (SGF)                    | 420,000                | -                      | -       | 420,000               |                          |
| Total Local Revenues                 | \$ 4,883,400           | \$ 65,400              | 1.3%    | \$ 4,948,800          |                          |
| Summary - Enveloped Funds Broken Out |                        |                        |         |                       | •                        |
| General                              | 2,502,800              | 65,400                 | 2.6%    | 2,568,200             |                          |
| SGF                                  | 2,380,600              | -                      | -       | 2,380,600             |                          |
| Total Local Revenues                 | \$ 4,883,400           | \$ 65,400              | 1.3%    | \$ 4,948,800          |                          |





### **Revenue Summary**

Actual 2020-21

(Prior Year)

Fall Budget 2021-22

(Prior Year)

Increase %
(Decrease)

Spring Budget 2022-23

(Current Year)

### **OPERATIONS (SUMMARY)**

### Revenues

| \$                        | 78,422,182 |  |  |
|---------------------------|------------|--|--|
|                           | 2,968,931  |  |  |
|                           | 486,003    |  |  |
| \$                        | 81,877,116 |  |  |
|                           | 2,594,900  |  |  |
|                           | 812,806    |  |  |
| 2,417,194                 |            |  |  |
| Investment Income 160,    |            |  |  |
| Gifts and Donations 222,7 |            |  |  |
| Rental of Facilities      |            |  |  |
|                           | 87,927     |  |  |
|                           | 11,447     |  |  |
| \$                        | 88,251,596 |  |  |
|                           | \$         |  |  |

| \$<br>81,419,500 |
|------------------|
| 2,705,600        |
| 506,900          |
| \$<br>84,632,000 |
| -                |
| 1,314,000        |
| 2,626,600        |
| 186,000          |
| 280,100          |
| 56,700           |
| 420,000          |
| -                |
| \$<br>89,515,400 |

| \$<br>1,378,500 | 1.7%    |
|-----------------|---------|
| (56,500)        | (2.1%)  |
| 1               | 1       |
| \$<br>1,322,000 | 1.6%    |
| -               | -       |
| -               | -       |
| 94,200          | 3.6%    |
|                 | -       |
| (2,100)         | (0.7%)  |
| (26,700)        | (47.1%) |
| -               | -       |
| -               | -       |
| \$<br>1,387,400 | 1.5%    |

| \$<br>82,798,000 |
|------------------|
| 2,649,100        |
| 506,900          |
| \$<br>85,954,000 |
| -                |
| 1,314,000        |
| 2,720,800        |
| 186,000          |
| 278,000          |
| 30,000           |
| 420,000          |
| -                |
| \$<br>90,902,800 |





### **EXPENSES**





### **Salaries and Benefits**

### Certificated (Teachers)

| Fall Budget 2021-22 |       |  |  |
|---------------------|-------|--|--|
| FTE                 | Total |  |  |

| Inc | crease (Decrea         | ise) |
|-----|------------------------|------|
| FTE | Increase<br>(Decrease) | %    |

| Spring Budget 2022-23 |       |  |  |  |  |  |  |  |  |
|-----------------------|-------|--|--|--|--|--|--|--|--|
| FTE                   | Total |  |  |  |  |  |  |  |  |

### **Certificated Staff - ATA**

| Decentralized (School Based) |  |  |  |  |  |  |  |  |  |
|------------------------------|--|--|--|--|--|--|--|--|--|
| Program Unit Funding (PUF)   |  |  |  |  |  |  |  |  |  |
| Centralized Staff            |  |  |  |  |  |  |  |  |  |
| Central Services             |  |  |  |  |  |  |  |  |  |
| Substitutes & Summer School  |  |  |  |  |  |  |  |  |  |
| Paid Leaves                  |  |  |  |  |  |  |  |  |  |
| Other                        |  |  |  |  |  |  |  |  |  |
| Total - ATA                  |  |  |  |  |  |  |  |  |  |

| 401.217 | \$ 47,957,900 |  |  |  |  |  |  |
|---------|---------------|--|--|--|--|--|--|
| 13.500  | 1,693,500     |  |  |  |  |  |  |
| 5.000   | 1,049,200     |  |  |  |  |  |  |
|         |               |  |  |  |  |  |  |
| -       | 1,325,300     |  |  |  |  |  |  |
| -       | 709,300       |  |  |  |  |  |  |
| -       | 466,900       |  |  |  |  |  |  |
| 419.717 | \$ 53,202,100 |  |  |  |  |  |  |

| (2.8) | \$<br>388,800 | 0.8%    |
|-------|---------------|---------|
| -     | 600           | 0.0%    |
| -     | 17,200        | 1.6%    |
|       |               |         |
| -     | (307,400)     | (23.2%) |
| -     | -             | -       |
| -     | (7,400)       | (1.6%)  |
| (2.8) | \$<br>91,800  | 0.2%    |

| 398.463 | \$ 48,346,700 |
|---------|---------------|
| 13.500  | 1,694,100     |
| 5.000   | 1,066,400     |
|         |               |
| -       | 1,017,900     |
| -       | 709,300       |
| -       | 459,500       |
| 416.963 | \$ 53,293,900 |

| Major Drivers    |           |         |    |           |           |
|------------------|-----------|---------|----|-----------|-----------|
| FTE              | decreased | 2.8 FTE | or | (293,700) |           |
| Subs (Covid)     | decreased |         |    | (307,600) | (601,300) |
| ASEBP benefits   | increased | 7.7%    | or | 229,100   |           |
| General Increase | increase  |         |    | 464,000   | 693,100   |
|                  |           |         |    | _         | 91,800    |
|                  |           |         |    |           |           |





### **Salary and Benefits Summary**

|                               | Fall Budget 2021-2 |               |   |        |    | se (Decrea           | ise)   | Spring Budget 2022-23 |         |               |  |
|-------------------------------|--------------------|---------------|---|--------|----|----------------------|--------|-----------------------|---------|---------------|--|
|                               | FTE                | Total         |   | FTE    | -  | ncrease<br>Jecrease) | %      |                       | FTE     | Total         |  |
| Certificated Staff - ATA      |                    |               | - |        |    |                      |        |                       |         |               |  |
| Total - ATA                   | 419.717            | \$ 53,202,100 |   | (2.8)  | \$ | 91,800               | 0.2%   |                       | 416.963 | \$ 53,293,900 |  |
| Non-Certificated Staff - CUPE | <u>.</u>           |               |   |        |    |                      |        |                       |         |               |  |
| Educational Assistants        |                    |               |   |        |    |                      |        |                       |         |               |  |
| Division                      | 124.616            | 5,024,200     |   | (2.0)  |    | (91,100)             | (1.8%) |                       | 122.633 | 4,933,100     |  |
| PUF                           | 11.000             | 422,000       |   | -      |    | (3,000)              | (0.7%) |                       | 11.000  | 419,000       |  |
| Sub-total - EAs               | 135.616            | 5,446,200     |   | (2.0)  |    | (94,100)             | (1.7%) |                       | 133.633 | 5,352,100     |  |
| Clerical                      | 38.330             | 2,105,700     |   | (0.4)  |    | 30,300               | 1.4%   |                       | 37.900  | 2,136,000     |  |
| Custodial                     | 43.500             | 2,782,900     |   | -      |    | (6,400)              | (0.2%) |                       | 43.500  | 2,776,500     |  |
| Total - CUPE                  | 217.446            | \$ 10,334,800 |   | (2.4)  | \$ | (70,200)             | (0.7%) |                       | 215.033 | \$ 10,264,600 |  |
| Non-Certificated - Non-Union  | Staff              |               |   |        |    | (0.7%)               |        |                       |         |               |  |
| Trustees                      | 5.000              | 137,500       |   | -      |    | 2,000                | 1.5%   |                       | 5.000   | 139,500       |  |
| Non-Union Staff               | 70.530             | 6,611,900     |   | (0.7)  |    | 215,900              | 3.3%   |                       | 69.880  | 6,827,800     |  |
| Total - Non-Union             | 75.530             | \$ 6,749,400  |   | (0.7)  | \$ | 217,900              | 3.2%   |                       | 74.880  | \$ 6,967,300  |  |
|                               |                    |               |   |        |    | 3.2%                 |        | •                     |         |               |  |
| Total - All Groups            | 712.693            | \$ 70,286,300 |   | (5.8)  | \$ | 239,500              | 0.3%   |                       | 706.876 | \$ 70,525,800 |  |
|                               |                    |               | • | (0.8%) |    | 0.3%                 |        |                       |         |               |  |

### **Salaries and Benefits**

| Items Resulting in Budgetary Savings    |       |           |           |
|---|-------|-----------|-----------|
| Reduced FTE                             | (5.8) | (443,100) |           |
| Subs Reduction from COVID               |       | (307,600) |           |
| LAPP Decrease                           | (11%) | (23,200)  |           |
|   |       |           | (773,900) |
| Items Resulting in Budget Costs         |       |           |           |
| ASEBP Increase                          | 7.7%  | 344,700   |           |
| General Increase                        |       | 538,200   |           |
| Grid Movement                           |       | 39,400    |           |
| Salary Adjustments                      |       | 91,100    |           |
|   |       |           | 1,013,400 |
| Total Increase in Salaries and Benefits |       |           | 239,500   |

### Purchased Services Instruction

|   | Fall Budget<br>2021-22 | Increase<br>(Decrease) | %      | Spring Budger<br>2022-23 |
|---|------------------------|------------------------|--------|--------------------------|
|   | (Prior Year)           |                        |        | (Current Year)           |
| Services, Contracts and Supplies            |                        |                        |        |                          |
| Central Instruction                         | 3,052,700              | 8,400                  | 0.3%   | 3,061,100                |
| Site Based                                  | 1,627,400              | (51,200)               | (3.1%) | 1,576,200                |
| Pre-Kindergarten (PUF)                      | 1,692,400              | (6,800)                | (0.4%) | 1,685,600                |
| School Generated Funds (SGF)                | 2,223,300              | 5,500                  | 0.2%   | 2,228,800                |
| Sub-total (Purchased Services)              | \$ 8,595,800           | \$ (44,100)            | (0.5%) | \$ 8,551,700             |
| mortization and Debt Servicing              |                        |                        |        |                          |
| Amortization - Supported                    | 414,900                | -                      | -      | 414,900                  |
| Amortization - Unsupported                  | 691,600                | 33,400                 | 4.8%   | 725,000                  |
| Sub-total (Amortization and Debt Servicing) | \$ 1,106,500           | \$ 33,400              | 3.0%   | \$ 1,139,900             |
|   |                        |                        |        |                          |
| nterest and Finance Charges - Other         | 13,000                 | (1,000)                | (7.7%) | 12,000                   |
| Total Instruction Block                     | \$ 72,751,300          | \$ 373,300             | 0.5%   | \$ 73,124,600            |





### Purchased Services Operations and Maintenance (O&M)

|   | Fall Budget<br>2021-22 | Increase<br>(Decrease) | %       | Spring Budget<br>2022-23 |
|---|------------------------|------------------------|---------|--------------------------|
|   | (Prior Year)           |                        |         | (Current Year)           |
| Services, Contracts and Supplies            |                        |                        |         |                          |
| Administration and General Expenses         | \$ 37,500              | \$ 7,900               | 21.1%   | \$ 45,400                |
| Utilities                                   | 1,259,200              | 180,300                | 14.3%   | 1,439,500                |
| Insurance - Property and Fleet              | 610,700                | (163,700)              | (26.8%) | 447,000                  |
| Security and Monitoring                     | 20,000                 | -                      | -       | 20,000                   |
| Grounds                                     | 93,000                 | -                      | -       | 93,000                   |
| Electrical                                  | 20,000                 | -                      | -       | 20,000                   |
| Plumbing                                    | 47,800                 | -                      | -       | 47,800                   |
| HVAC / Mechanical                           | 77,000                 | -                      | -       | 77,000                   |
| Carpentry                                   | 92,000                 | -                      | -       | 92,000                   |
| Painting                                    | 18,000                 | -                      | -       | 18,000                   |
| Custodial                                   | 219,000                | -                      | -       | 219,000                  |
| Christian School - O&M support              | 335,900                | -                      | -       | 335,900                  |
| Wilson Learning Centre - P3 Maintenance     | 270,000                | -                      | -       | 270,000                  |
| Fleet and Equipment Maintenance             | 68,600                 | -                      | -       | 68,600                   |
| Site Based - Maintenance (MBRs)             | 21,500                 |                        | -       | 21,500                   |
| Sub-total (O&M)                             | 3,190,200              | 24,500                 | 0.8%    | 3,214,700                |
| Infrastructure Maintenance and Renewal (IMR | 947,400                | (34,300)               | (3.6%)  | 913,100                  |
| Sub-total (Purchased Services)              | \$ 4,137,600           | \$ (9,800)             | (0.2%)  | \$ 4,127,800             |





### Purchased Services Transportation

|   | Fa | all Budget<br>2021-22 |    | ncrease<br>Decrease) | %     | _      | ing Budget<br>2022-23 |
|---|----|-----------------------|----|----------------------|-------|--------|-----------------------|
|   |    | (Prior Year)          |    |                      |       | <br>(C | urrent Year)          |
| ervices, Contracts and Supplies           |    |                       |    |                      |       |        |                       |
| School Bus Carrier                        |    | 2,014,900             |    | 285,200              | 14.2% |        | 2,300,100             |
| City Services                             |    | 13,400                |    | -                    | -     |        | 13,400                |
| Special Services                          |    | 56,000                |    | -                    | -     |        | 56,000                |
| Conveyance Fees                           |    | 101,000               |    | -                    | -     |        | 101,000               |
| Other Purchased Services                  |    | 34,600                |    | -                    | -     |        | 34,600                |
| Administrative Expenses                   |    | 6,900                 |    | -                    | -     |        | 6,900                 |
| Software Maintenance                      |    | 6,600                 |    | -                    | -     |        | 6,600                 |
| Sub-total (Purchased Services)            | \$ | 2,233,400             | \$ | 285,200              | 12.8% | \$     | 2,518,600             |
| mortization and Debt Servicing            |    |                       |    |                      |       |        |                       |
| Amortization - Unsupported                |    | -                     |    | -                    | -     |        | -                     |
| Sub-total (Amortization and Debt Servicin | \$ | -                     | \$ | <b>-</b>             | -     | \$     | -                     |
|   |    |                       | _  |                      |       |        |                       |
| Total Transportation Block                | \$ | 2,318,800             | \$ | 286,800              | 12.4% | \$     | 2,605,600             |





### Purchased Services System Administration

|   | Fall Budget<br>2021-22 |   | Increase<br>(Decrease) | %        | Spi | ring Budget<br>2022-23 |
|---|------------------------|---|------------------------|----------|-----|------------------------|
|   | (Prior Year)           | • |                        |          | ((  | Current Year)          |
| Services, Contracts and Supplies        |                        |   |                        |          |     |                        |
| Alberta School Board Association (ASBA) | 50,000                 |   | ı                      | -        |     | 50,000                 |
| Public School Board Association (PSBA)  | 30,000                 |   | ı                      | -        |     | 30,000                 |
| Board                                   | 26,400                 |   | ı                      | -        |     | 26,400                 |
| Superintendent                          | 53,300                 |   | -                      | -        |     | 53,300                 |
| Legal Expenses                          | 65,000                 |   | (20,000)               | (30.8%)  |     | 45,000                 |
| Communications                          | 7,000                  |   | -                      | -        |     | 7,000                  |
| Human Resources                         | 75,200                 |   | (35,000)               | (46.5%)  |     | 40,200                 |
| Student Services                        | 15,800                 |   | -                      | -        |     | 15,800                 |
| Software Maintenance                    | 97,300                 |   | (600)                  | (0.6%)   |     | 96,700                 |
| Business and Financial Services         | 48,900                 |   | (1,000)                | (2.0%)   |     | 47,900                 |
| Central Office Supplies and Services    | 23,700                 |   | (2,700)                | `        |     | 21,000                 |
| Occupational Health and Safety          | 29,400                 |   | (29,400)               | (100.0%) |     | -                      |
| Central Office Building Costs           | 15,400                 |   | (1,000)                | (6.5%)   |     | 14,400                 |
| Sub-total (Purchased Services)          | \$ 537,400             |   | \$ (89,700)            | (16.7%)  | \$  | 447,700                |
| Amortization and Debt Servicing         |                        |   |                        |          |     |                        |
| Amortization - Unsupported              | 64,100                 |   | -                      | -        |     | 64,100                 |
| Interest and Finance Charges - Other    | \$ 1,900               |   | \$ -                   | -        | \$  | 1,900                  |
| Total System Administration             | \$ 2,814,800           |   | \$ (5,700)             | (0.2%)   | \$  | 2,809,100              |





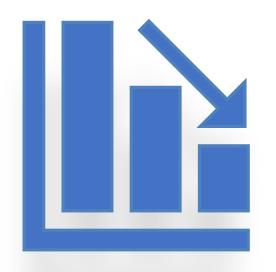
### **Purchased Services External Services**

|  |           | l Budget<br>021-22 |   | Increase<br>(Decrease) |    | %      |    | Spring<br>Budget<br>2022-23 |  |
|--|-----------|--------------------|---|------------------------|----|--------|----|-----------------------------|--|
|  | (P        | rior Year)         | _ |                        |    |        | (  | Current Year)               |  |
| Services, Contracts and Supplies           |           |                    |   |                        |    |        |    |                             |  |
| Project - My Place                         |           | 18,300             |   | 19,50                  | 00 | 106.6% |    | 37,800                      |  |
| Project - HUG                              |           | 23,000             |   | 10,10                  | 00 | 43.9%  |    | 33,100                      |  |
| Grounds Maintenance - College              |           | 100,000            |   | -                      |    | -      |    | 100,000                     |  |
| Sub-total (Purchased Services)             | \$        | 141,300            |   | \$ 29,60               | 00 | 20.9%  | \$ | 170,900                     |  |
| Amortization and Debt Servicing            |           |                    |   |                        |    |        |    |                             |  |
| Amortization - Unsupported                 |           | 22,700             |   | 4,10                   | 00 | 18.1%  |    | 26,800                      |  |
| Sub-total (Amortization and Debt Servicing | <b>\$</b> | 22,700             |   | \$ 4,10                | 00 | 18.1%  | \$ | 26,800                      |  |
| Total External Services Block              | \$        | 869,500            |   | \$ 27,80               | 00 | 3.2%   | \$ | 897,300                     |  |





### Division Balanced Budget





### **Statement of Operations**

|  | Actual 2020-21 | Fall Budget<br>2021-22 | Increase<br>(Decrease) | %       | Spring Budget<br>2022-23 |
|--|----------------|------------------------|------------------------|---------|--------------------------|
|  | (Prior Year)   | (Prior Year)           |                        |         | (Current Year)           |
| OPERATIONS (SUMMARY)                   |                |                        |                        |         |                          |
| Revenues                               |                |                        |                        |         |                          |
| Alberta Education                      | \$ 78,422,182  | \$ 81,419,500          | \$ 963,600             | 1.2%    | \$ 82,383,100            |
| Alberta Infrastructure                 | 2,968,931      | 2,705,600              | 358,400                | 13.2%   | 3,064,000                |
| Other - Government of Alberta          | 486,003        | 506,900                | -                      | -       | 506,900                  |
| Sub-Total - Government of Alberta      | \$ 81,877,116  | \$ 84,632,000          | \$ 1,322,000           | 1.6%    | \$ 85,954,000            |
| Federal Government and/or First Nation | 2,594,900      | -                      | -                      | -       | -                        |
| Fees                                   | 812,806        | 1,314,000              | -                      | -       | 1,314,000                |
| Other Sales and Services               | 2,417,194      | 2,626,600              | 94,200                 | 3.6%    | 2,720,800                |
| Investment Income                      | 160,936        | 186,000                | -                      | -       | 186,000                  |
| Gifts and Donations                    | 222,769        | 280,100                | (2,100)                | (0.7%)  | 278,000                  |
| Rental of Facilities                   | 66,501         | 56,700                 | (26,700)               | (47.1%) | 30,000                   |
| Fundraising                            | 87,927         | 420,000                | -                      | -       | 420,000                  |
| Gain on Disposal of Capital Assets     | 11,447         | -                      | -                      | -       | -                        |
| Total Revenues                         | \$ 88,251,596  | \$ 89,515,400          | \$ 1,387,400           | 1.5%    | \$ 90,902,800            |





### Statement of Operations (continued)

|                                      | Actual<br>2020-2021 | Fall Budget<br>2021-22 | Increase<br>(Decrease) | %      | Spring Budget<br>2022-23 |
|--------------------------------------|---------------------|------------------------|------------------------|--------|--------------------------|
|                                      |                     | (Prior Year)           |                        |        | (Current Year)           |
| Expenses By Object                   |                     |                        |                        |        |                          |
| Certificated Salaries                | \$ 41,668,937       | \$ 42,328,900          | \$ (336,500)           | 0.8%   | \$ 41,992,400            |
| Certificated Benefits                | 10,563,400          | 10,873,100             | 428,300                | (3.8%) | 11,301,400               |
| Non-certificated Salaries            | 13,442,093          | 13,531,400             | (19,900)               | 0.1%   | 13,511,500               |
| Non-certificated Benefits            | 3,339,358           | 3,552,900              | 167,600                | (4.5%) | 3,720,500                |
| Total Wages and Benefits             | 69,013,788          | 70,286,300             | 239,500                | (0.3%) | 70,525,800               |
| Services, Contracts and Supplies     | 14,648,592          | 15,645,500             | 171,200                | (1.1%) | 15,816,700               |
| Capital and Debt Services            |                     |                        |                        |        |                          |
| Amortization - Supported             | 3,427,920           | 3,504,000              | (58,600)               | 1.7%   | 3,445,400                |
| Amortization - Unsupported           | 1,174,059           | 1,071,000              | 30,000                 | (2.7%) | 1,101,000                |
| Amortization Expense                 | 4,601,979           | 4,575,000              | (28,600)               | 0.6%   | 4,546,400                |
| Interest on Capital Debt             | -                   | -                      |                        | -      | -                        |
| Total Capital and Debt Services      | 4,601,979           | 4,575,000              | (28,600)               | 0.6%   | 4,546,400                |
| Other Interest and Finance Charges   | 25,412              | 14,900                 | (1,000)                | 7.2%   | 13,900                   |
| Losses on Disposal of Capital Assets | -                   | -                      | -                      | -      | -                        |
| Total Expenses                       | \$ 88,289,771       | \$ 90,521,700          | \$ 381,100             | (0.4%) | \$ 90,902,800            |





### **Summary Statement of Operations**

|   | Actual 2020-21 | Fall Budget<br>2021-22 | Increase<br>(Decrease) | %      | Spring Budget<br>2022-23 |
|---|----------------|------------------------|------------------------|--------|--------------------------|
|   | (Prior Year)   | (Prior Year)           |                        |        | (Current Year)           |
| Revenues                                |                |                        |                        |        |                          |
| Total Revenues                          | \$ 88,251,596  | \$ 89,515,400          | \$ 1,387,400           | 1.5%   | \$ 90,902,800            |
| Expenses By Program                     |                |                        |                        |        |                          |
| Certificated Salaries                   | \$ 41,668,937  | \$ 42,328,900          | \$ (336,500)           | (0.8%) | \$ 41,992,400            |
| Certificated Benefits                   | \$ 10,563,400  | \$ 10,873,100          | 428,300                | 3.9%   | \$ 11,301,400            |
| Non-certificated Salaries               | \$ 13,442,093  | \$ 13,531,400          | (19,900)               | (0.1%) | \$ 13,511,500            |
| Non-certificated Benefits               | \$ 3,339,358   | \$ 3,552,900           | 167,600                | 4.7%   | \$ 3,720,500             |
| Total Wages and Benefits                | 69,013,788     | 70,286,300             | 239,500                | 0.3%   | 70,525,800               |
| Services, Contracts and Supplies        | 14,648,592     | 15,645,500             | 171,200                | 1.1%   | 15,816,700               |
| Capital and Debt Servicing              | 4,627,391      | 4,589,900              | (29,600)               | (0.6%) | 4,560,300                |
| Total Expenses                          | \$ 88,289,771  | \$ 90,521,700          | \$ 381,100             | 0.4%   | \$ 90,902,800            |
| Preliminary Operating Surplus (Deficit) | \$ (38,175)    | \$ (1,006,300)         | \$ 1,006,300           |        | \$ -                     |
| Amortization Expense - ARO              | -              | -                      | 74,000                 | 100.0% | 74,000                   |
| Final Operating Surplus (Deficit)       | \$ (38,175)    | \$ (1,006,300)         | \$ 932,300             |        | \$ (74,000)              |





### **CAPITAL BUDGET**





### **Capital Budget**

|   | 2021-22<br>Fall<br>Budget | Increase/<br>(Decrease) | 2022-23<br>Spring<br>Budget |
|---|---------------------------|-------------------------|-----------------------------|
| <u>EXPENDITURES</u>                           |                           |                         |                             |
| <u>Capital Projects</u>                       |                           |                         |                             |
| Capital Maintenance Renewal (CMR) Projects    | \$ 1,027,200              | (396,400)               | \$ 630,800                  |
| Leasehold Improvements - Outreach Program     | 250,000                   | (250,000)               | -                           |
| Total - Capital Projects                      | 1,277,200                 | (646,400)               | 630,800                     |
| Capital Equipment                             |                           |                         |                             |
| Computer and Technology Equipment             |                           |                         |                             |
| Classroom - Student Computers                 | 240,300                   | 1,000                   | 241,300                     |
| Classroom - Interactive Displays/Projectors   | -                         | 125,000                 | 125,000                     |
| Staff Computers/Monitors                      | 25,000                    | 216,000                 | 241,000                     |
| School - Network Equipment                    | 70,000                    | 65,000                  | 135,000                     |
| PA Systems                                    | 220,000                   | (60,000)                | 160,000                     |
| Core Network Devices                          | 50,000                    | 50,000                  | 100,000                     |
| Printers/Copiers/Multifunction Devices        | -                         |                         | -                           |
| Sub-total - Computer and Technology Equipment | 605,300                   | 397,000                 | 1,002,300                   |
| Plant and Operations                          |                           |                         |                             |
| Vehicles                                      | 40,000                    | 40,000                  | 80,000                      |
| Equipment                                     | 85,000                    | (59,500)                | 25,500                      |
| Sub-total - Plant and Operations Equipment    | 125,000                   | (19,500)                | 105,500                     |
| Total - Capital Equipment Acquisitions        | 730,300                   | 377,500                 | 1,107,800                   |
| Grand Total - Capital Expenditures            | \$ 2,007,500              | \$ (268,900)            | \$ 1,738,600                |





### **RESERVES**





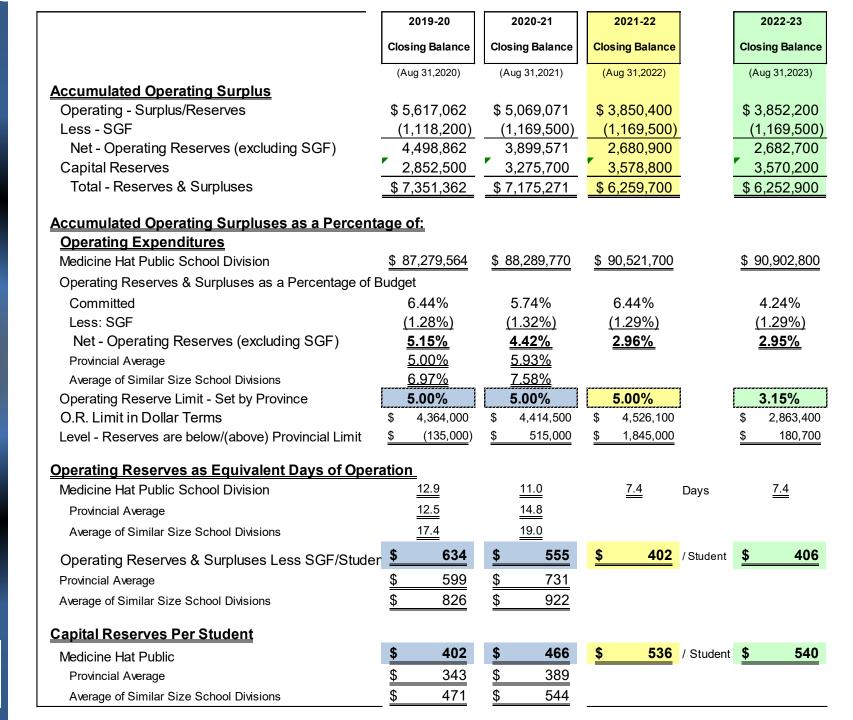
### Reserves

|  | 2020-21       | 2021-22            | [   | 2022-23        |         | 2022-23      |                   |
|--|---------------|--------------------|-----|----------------|---------|--------------|-------------------|
|  | Closing       | Closing            |     | Transfers Out  |         | Transfers    | Closing           |
|  | Balance       | Balance            |     | Transfere Gut  | Net     | In           | Balance           |
|  | (Aug 31,2021) | (Aug 31,2022)      |     |                |         |              | (Aug 31,2023)     |
| Unrestricted Net Assets                              |               |                    |     |                |         |              |                   |
| Unrestricted   | \$ 801,900    | \$ 843,200         | (1) | -              | (2)     | -            | \$ 845,000        |
| 5,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,              | Ψ 001,000     | ψ 0.0, <u>_</u> 00 |     |                | (3)     | -            | <b>\$</b> 0.0,000 |
|  |               | Ф 042 200          |     |                | (8)     | 1,800        | ф. 045.000        |
| One reting Becoming                                  | \$ 801,900    | \$ 843,200         |     |                | 1,800   |              | \$ 845,000        |
| Operating Reserves                                   |               |                    |     |                |         |              |                   |
| Working Capital                                      | \$ 2,260,600  | \$ 1,060,600       |     |                | (2)     | -            | \$ 1,060,600      |
| School Based:  |               |                    |     |                |         |              |                   |
| Mini Budget  | 777,100       | 777,100            |     |                | (4)     | -            | 777,100           |
| SGF  | 1,169,500     | 1,169,500          |     |                | (5)     | -            | 1,169,500         |
| Board & Administration:                              |               |                    |     |                |         |              |                   |
| Discretionary  | 60,000        | _                  | (3) | -              |         |              | -                 |
| T . 10   |               | <b>#</b> 0 007 000 |     |                |         |              | Ф 0 007 000       |
| Total Operating Reserves                             | \$ 4,267,200  | \$ 3,007,200       | _   |                |         |              | \$ 3,007,200      |
| Total Accumulated Operating Surplus                  | \$ 5,069,100  | \$ 3,850,400       |     |                | 1,800   |              | \$ 3,852,200      |
| <u>Capital Reserves</u>                              |               |                    |     |                |         |              |                   |
| Instruction Block                                    |               |                    |     |                |         |              |                   |
| Computers, etc.                                      | \$ 468,400    | \$ 528,200         | (6) | \$ (1,002,300) | (7)     | \$ 723,200   | \$ 249,100        |
| Vehicles   | 116,100       | 116,100            |     |                | (7)     | -            | 116,100           |
| Plant & Operations                                   | 454,700       | 409,000            | (6) | (105,500)      | (7)     | 92,800       | 396,300           |
| Board & Administration                               | 2,236,500     | 2,525,500          |     |                | (7)     | 283,200      | 2,808,700         |
| Total Capital Reserves                               | \$ 3,275,700  | \$ 3,578,800       |     |                | (8,600) |              | \$ 3,570,200      |
| Total Operating & Capital Reserves                   | \$ 7,542,900  | \$ 6,586,000       |     | \$ (1,107,800) |         | \$ 1,099,200 | \$ 6,577,400      |
| Total Net Assets (not invested in<br>Capital Assets) | \$ 8,344,800  | \$ 7,429,200       |     |                | (6,800) | _            | \$ 7,422,400      |





## BENCHMARKED











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