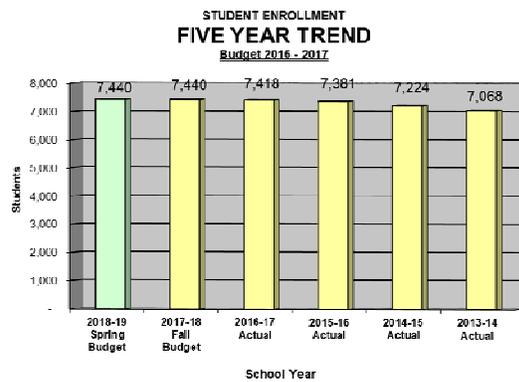




ENROLLMENT PROJECTIONS:

	2018-19 Spring Budget	Increase (Decrease)	2017-18 Fall Budget	Percent
Early Childhood Services				
Community Placements	177	-	177	-
Early Learning Programs (ELP)	112	-	112	-
<i>Sub-total - ECS excluding K</i>	289	-	289	-
Elementary Programming				
Kindergarten	538	4	534	0.7%
Grades 1 - 3	1,590	(111)	1,701	(6.5%)
Grades 4 - 6	1,745	94	1,651	5.7%
<i>Sub-total</i>	3,873	(13)	3,886	(0.3%)
Middle & High School Programming				
Grades 7 - 9	1,521	6	1,515	0.4%
Grades 10 - 12	1,757	7	1,750	0.4%
<i>Sub-total</i>	3,278	13	3,265	0.4%
<i>Total - K-12</i>	7,151	-	7,151	-
<i>Grand Total</i>	7,440	-	7,440	-



	2018-19 Spring Budget	Increase	2017-18 Fall Budget	2016-17 Actual	2015-16 Actual	2014-15 Actual	2013-14 Actual
Community Placements	177	-	177	216	188	175	196
Alternate Programming	100	-	100	113	109	105	116
Traditional Schools	7,163	-	7,163	7,089	7,084	6,944	6,756
<i>Total</i>	7,440	-	7,440	7,418	7,381	7,224	7,068
		0.0%	0.3%	0.5%	2.2%	2.2%	1.4%
	0.0%		1.3%				
	1.0%	Average (current 5 years)					



STAFFING

	Spring Budget 2018-19 (Current Year)	Increase (Decrease)	Fall Budget 2017-18 (Prior Year)
Staff - Per Wage & Benefit Analysis			
Certificated			
Instruction - School Based	426.2	(1.7)	427.9
Instruction - Central or Non-School Based	4.0	1.0	3.0
Sub-total	430.2	(0.7)	430.9
Board & Administration	3.0	(2.0)	5.0
Total - Certificated	433.2	(2.7)	435.9
Non-Certificated			
CUPE			
EAs - District	92.9	(2.7)	95.6
EAs - PUF	63.0	-	63.0
Total - EAs	155.9	(2.7)	158.6
Clerical	38.7	(0.5)	39.2
Custodial	43.6	0.1	43.5
Total - CUPE	238.2	(3.1)	241.3
Non-Unionized	61.9	3.5	58.4
Total (Non-Certificated)	300.1	0.4	299.7
Grand Total - All Staff	733.3	(2.3)	735.6

- **Teachers** – (2.7) Less Teachers – (1.0) less OLC, (1.0) less due to grade movement, (.5) FTE less in Outreach and (.2) French Project
- **EA's** – (2.7) less EA's – (1.0) less in Outreach, (1.7) schools
- **Non-Union** – 3.5 additional FTE – 2.5 FSLWs (RCSD), 1.0 attendance mngt (HR)



INSTRUCTIONAL GRANTS

	Spring Budget 2018-19 (Current Year)	Increase (Decrease)	Fall Budget 2017-18 (Prior Year)
Instructional Block			
Base Funding	\$ 47,209,100	\$ (300)	\$ 47,209,400
Class Size	3,282,200	(165,300)	3,447,500
Sub-total	\$ 50,491,300	\$ (165,600)	\$ 50,656,900
Inclusive Education	5,076,900	65,400	5,011,500
Socio-Economic	759,000	1,000	758,000
Equity of Opportunity	704,200	900	703,300
Small Schools by Necessity	610,000	170,700	439,300
First Nations, Metis and Inuit (FNMI)	383,500	-	383,500
English as a Second Language	253,300	(3,500)	256,800
French Language Project	90,000	-	90,000
French Language Instruction	38,100	-	38,100
Outreach Programs	314,900	-	314,900
Institutional Programs	190,900	-	190,900
Supernet	211,200	-	211,200
Fee Grant (to replace loss of Basic Fees)	615,700	-	615,700
Administration Claw Back	(468,000)	(136,000)	(332,000)
Sub-total	\$ 59,271,000	\$ (67,100)	\$ 59,338,100
Nutrition Program	334,000	84,000	250,000
CIF (Classroom Improvement Fund)	913,000	-	913,000
Family Liaison Worker - City of Medicine Hat	58,100	16,800	41,300
Regional Collaborative Services	274,400	128,100	146,300
Teacher Pensions	4,540,300	(316,700)	4,857,000
Program Unit Funding (PUF)	6,929,700	329,700	6,600,000
Amortization Supported - Instruction	384,300	(4,500)	388,800
Sub-total	\$ 13,433,800	\$ 237,400	\$ 13,196,400
Total Instructional Block	\$ 72,704,800	\$ 170,300	\$ 72,534,500



OTHER GRANT REVENUES

	Spring Budget 2018-19 <small>(Current Year)</small>	Increase (Decrease)	Fall Budget 2017-18 <small>(Prior Year)</small>
Plant Operations and Maintenance Block			
Base POM	\$ 5,886,400	\$ 85,800	\$ 5,800,600
P3 Maintenance (WLC)	270,000	-	270,000
Lease Support (MHCS)	162,400	-	162,400
Total Base POM	\$ 6,318,800	\$ 85,800	\$ 6,233,000
Infrastructure Maintenance and Renewal (IMR)	2,153,000	(316,000)	2,469,000
Amortization Supported - POM	2,658,800	(5,100)	2,663,900
Total Facilities	\$ 11,130,600	\$ (235,300)	\$ 11,365,900
Transportation Block			
Urban	1,730,800	(74,800)	1,805,600
Special Education - 1-12	185,600	-	185,600
Special Education - ECS	313,200	(123,000)	436,200
Total Transportation	\$ 2,229,600	\$ (197,800)	\$ 2,427,400
External Services			
After School Programs	-	(197,000)	197,000
My Place	246,600	-	246,600
HUG	242,100	-	242,100
Total External Services	\$ 488,700	\$ (197,000)	\$ 685,700



GRANT REVENUES

	Spring Budget 2018-19 <small>(Current Year)</small>	Increase (Decrease)	Fall Budget 2017-18 <small>(Prior Year)</small>
Summary			
Instructional Block	\$ 72,704,800	\$ 170,300	\$ 72,534,500
Plant Operations and Maintenance Block	11,130,600	(235,300)	11,365,900
Transportation Block	2,229,600	(197,800)	2,427,400
External Services	488,700	(197,000)	685,700
Total Grant Funding	\$ 86,553,700	\$ (459,800)	\$ 87,013,500

Total decrease in grant revenue from Spring Estimates
(\$459,800) or (.5%)

Enveloped or committed funding changes were as follows:

Nutrition Program \$84,000, RCSD \$128,100,
Teacher Pensions (\$316,700), PUF \$329,700, **IMR (\$316,000)**, **After School Programs (\$197,000)**
 and Supported Amortization (\$9,600)
 For a total of **(\$297,500)**

Discretionary or Non-enveloped Grant increase of
(\$162,300) or (.2) of 1%



LOCAL REVENUES

<u>Summary - By Object Line</u>			
Other School Boards	155,800	17,100	138,700
Instructional Fees	887,700	(19,000)	906,700
Sales and Services	2,101,900	(232,200)	2,334,100
Investment Income	127,500	7,500	120,000
Gifts and Donations	176,500	-	176,500
Rental of Facilities	70,000	-	70,000
Fundraising (SGF)	578,600	-	578,600
Total Local Revenues	\$ 4,098,000	\$ (226,600)	\$ 4,324,600
<u>Summary - SGF Broken Out</u>			
General	1,998,000	(221,600)	2,219,600
SGF	2,100,000	(5,000)	2,105,000
Total Local Revenues	\$ 4,098,000	\$ (226,600)	\$ 4,324,600

Sales & Services – includes a decrease of (\$259,400) Before & After School Program and a decrease in PUF community user fees (\$4,000) = (263,400)

Net Discretionary or Non-Enveloped Increase is = **\$36,800**.

Most of which was an increase in

International Tuition (from \$450,000 to \$475,000) = \$25,000



KEY CHANGES IN WAGES & BENEFITS

			Total Change
Total Change in Wages and Benefits			\$ (897,700)
Changes with Matching Funding			
• PUF Staffing Changes			
◦ Teachers	\$ 101,400	(0.1)	(34,300)
◦ Teacher Subs			(54,100)
• FSLW	\$ 89,400	2.5	243,600
• Teachers Pensions			(316,700)
• Before & After School Program			(425,400)
Total - Items with Offset Funding		<u>2.4</u>	<u>(586,900)</u>
Items without Matching Funding			(310,800)

Savings of **\$310,800**



KEY CHANGES IN WAGES & BENEFITS

			Total Change
Items Without Matching Funding			
Additional Staff			
• Teachers	\$ 98,300	(2.6)	\$ (235,600)
• EAs (excluding PUF & CIF)	\$ 36,500	(2.7)	(98,600)
• Clerical	\$ 52,900	(0.5)	(26,500)
• Custodial	\$ 60,000	0.1	6,000
• Non-Union (Wellness position)	\$ 116,000	<u>1.0</u>	116,000
• Communications vs. Graphic Artist			23,200
Sub-total		<u>(4.7)</u>	\$ (215,500)
Other Wage & Benefit Changes			
• Substitutes	\$ 1,125,900		(72,700)
• Accommodations	\$ 19,400		(52,600)
• Leaves (maternity and EDB)	\$ 511,600		-
• ERIPs	\$ 175,000		3,000
• Adjustment in Ave Salary Costs (grid, general, adj)			27,000
Total - Items without Offset Funding			\$ (310,800)



KEY CHANGES ON PURCHASED SERVICES INSTRUCTION

		Total Change
Total Change in Purchased Services - Instruction		\$ 332,600
Changes with Matching Funding		
• RCSD - Reduced AHS - Mental Health Workers		(115,500)
• PUF		344,400
• Nutrition Program		84,000
Total - Items with Offset Funding		312,900
Items Without Matching Funding		
• Site Based (mini-budgets)		\$ 117,200
• Central Supports - Instruction		
◦ Program Initiative - Hour Zero		(103,700)
◦ Miscellaneous		6,200
Total - Items Without Offset Funding		\$ 19,700
Grand Total		\$ 332,600



KEY CHANGES ON PURCHASED SERVICES

Plant, Operations and Maintenance

	Spring Budget 2018-19 (Current Year)	Increase (Decrease)	Fall Budget 2017-18 (Prior Year)
Services, Contracts and Supplies			
Administration and General Expenses	\$ 23,100	\$ 4,700	\$ 18,400
Utilities	1,313,500	1,900	1,311,600
Insurance - Property and Fleet	219,700	(2,000)	221,700
Security and Monitoring	42,000	-	42,000
Grounds	93,000	-	93,000
Electrical	20,000	-	20,000
Plumbing	47,800	-	47,800
HVAC / Mechanical	77,000	-	77,000
Carpentry	202,000	-	202,000
Painting	18,000	-	18,000
Custodial	173,500	5,000	168,500
Christian School - POM support	340,400	-	340,400
Wilson Learning Centre - P3 Maintenance	270,000	-	270,000
Fleet and Equipment Maintenance	54,400	-	54,400
Site Based - Maintenance (MBRs)	22,400	-	22,400
Sub-total (POM)	2,916,800	9,600	2,907,200
Infrastructure Maintenance and Renewal (IMR)	1,961,700	(316,000)	2,277,700
Sub-total (Purchased Services)	\$ 4,878,500	\$ (306,400)	\$ 5,184,900



KEY CHANGES ON PURCHASED SERVICES

Transportation Services

	Spring Budget 2018-19 (Current Year)	Increase (Decrease)	Fall Budget 2017-18 (Prior Year)
Services, Contracts and Supplies			
School Bus Carrier	1,951,700	47,900	1,903,800
City Services	13,100	-	13,100
Special Services	66,500	-	66,500
Conveyance Fees	132,800	-	132,800
Other Purchased Services	41,000	(3,000)	44,000
Administrative Expenses	4,900	-	4,900
Software Maintenance	6,600	2,400	4,200
Sub-total (Purchased Services)	\$ 2,216,600	\$ 47,300	\$ 2,169,300
Capital and Debt Servicing			
Amortization - Unsupported	5,100	-	5,100
Sub-total (Capital and Debt Servicing)	\$ 5,100	\$ -	\$ 5,100
Total Transportation Block	\$ 2,305,400	\$ 47,000	\$ 2,258,400



KEY CHANGES ON PURCHASED SERVICES

Board and System Administration

	Spring Budget 2018-19 <small>(Current Year)</small>	Increase (Decrease)	Fall Budget 2017-18 <small>(Prior Year)</small>
Services, Contracts and Supplies			
ASBA	50,000	-	50,000
PSBA	30,400	-	30,400
TEBA <small>TEBA - New</small>	7,000	7,000	-
Board <small>Reduction in travel</small>	40,000	(7,000)	47,000
Superintendent <small>Legal \$5,000; Miscellaneous \$5,500</small>	116,000	10,500	105,500
Communications <small>Office of - New</small>	19,000	19,000	-
Human Resources	44,900	(15,100)	60,000
Student Services	18,300	-	18,300
Universal Design	-	-	-
Software Maintenance	101,500	-	101,500
Scholarships and Trust Disbursements	45,700	-	45,700
Business and Financial Services	52,000	1,000	51,000
Liability Insurance	67,900	-	67,900
Central Office Supplies and Services	39,600	1,000	38,600
Occupational Health and Safety	39,100	1,300	37,800
Central Office Building Costs	15,400	-	15,400
Sub-total (Purchased Services)	\$ 686,800	\$ 17,700	\$ 669,100

HR – Recruitment costs up last year – pulled back this year.



KEY CHANGES ON PURCHASED SERVICES

External Services

	Spring Budget 2018-19 <small>(Current Year)</small>	Increase (Decrease)	Fall Budget 2017-18 <small>(Prior Year)</small>
Services, Contracts and Supplies			
Before and After School Programs	-	(31,000)	31,000
Project - My Place	207,300	300	207,000
Project - HUG	202,800	300	202,500
Food Services - Cafeteria(s)	3,500	(3,000)	6,500
Fundraising Activities - Foundation	49,000	-	49,000
Grounds Maintenance - College	95,500	(8,000)	103,500
Grounds Maintenance - Catholic District	23,000	-	23,000
Sub-total (Purchased Services)	\$ 581,100	\$ (41,400)	\$ 622,500



Recap – Items with Offset Funding

Enveloped - Matching Offset								
	PUF	Teacher Pensions	RCSD	Supported Amortization	IMR	Nutrition Program	Before & After School Program	Total
Revenue								
• Grants								
• Instruction	329,700	(316,700)	128,100	(4,500)		84,000		220,600
• Plant Operations and Maintenance				(5,100)	(316,000)			(321,100)
• External Services							(197,000)	(197,000)
	329,700	(316,700)	128,100	(9,600)	(316,000)	84,000	(197,000)	(297,500)
• Local Revenues	(4,000)						(259,400)	(263,400)
Sub-total	\$ 325,700	\$ (316,700)	\$ 128,100	\$ (9,600)	\$ (316,000)	\$ 84,000	\$ (456,400)	\$ (560,900)
Expenditures								
• Purchased Services								
• Instruction	344,400		(115,500)			84,000		312,900
• Plant Operations and Maintenance					(316,000)			(316,000)
• External Services			-				(31,000)	(31,000)
	344,400	-	(115,500)	-	(316,000)	84,000	(31,000)	(34,100)
• Wages & Benefits	(88,400)	(316,700)	243,600		-		(425,400)	(586,900)
• Amortization and Debt Servicing				(9,600)				(9,600)
Total - Items with Offset Funding	256,000	(316,700)	128,100	(9,600)	(316,000)	84,000	(456,400)	(630,600)
Grand Total	\$ 69,700	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 69,700

(Enveloped = PUF, Teacher Pensions, SGF, IMR, Supported Amortization, Projects - RCSD, CIF)

OPERATING SUMMARY (CHANGES AFFECTING SURPLUS)

	Total Change	Enveloped / Matched Offset	Effecting Surplus (Deficit)
Revenue			
• Grants		(note below)	
• Instruction	\$ 170,300	\$ 220,600	\$ (50,300)
• Plant Operations and Maintenance	(235,300)	(321,100)	85,800
• Transportation	(197,800)	-	(197,800)
• External Services	(197,000)	(197,000)	-
	(459,800)	(297,500)	(162,300)
• Local Revenues	(226,600)	(263,400)	36,800
Sub-total	\$ (686,400)	\$ (560,900)	\$ (125,500)
Expenditures			
• Purchased Services			
• Instruction	463,700	312,900	150,800
• Plant Operations and Maintenance	(306,400)	(316,000)	9,600
• Transportation	47,300	-	47,300
• Board and Administration	17,700	-	17,700
• External Services	(41,400)	(31,000)	(10,400)
	180,900	(34,100)	215,000
• Wages & Benefits	(897,700)	(586,900)	(310,800)
• Amortization and Debt Servicing	30,400	(9,600)	40,000
Total - Items with Offset Funding	(686,400)	(630,600)	(55,800)
Grand Total	\$ -	\$ 69,700	\$ (69,700)

(Enveloped = PUF, Teacher Pensions, SGF, IMR, Supported Amortization, Projects - RCSD, CIF)

“Budget was balanced and continues to be balanced”



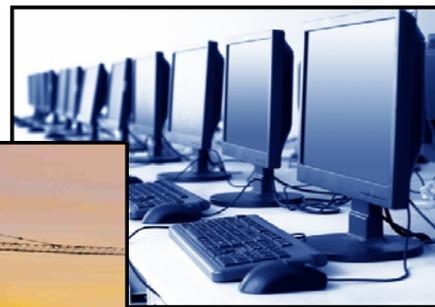
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	Spring Budget 2018-19 <small>(Current Year)</small>	Increase (Decrease)	Fall Budget 2017-18 <small>(Prior Year)</small>
Revenues			
Alberta Education	\$ 86,065,000	\$ (262,800)	\$ 86,327,800
Other - Government of Alberta	488,700	(197,000)	685,700
Sub-Total - Government of Alberta	\$ 86,553,700	\$ (459,800)	\$ 87,013,500
Other Alberta School Authorities	155,800	17,100	138,700
Fees	887,700	(19,000)	906,700
Other Sales and Services	2,101,900	(232,200)	2,334,100
Investment Income	127,500	7,500	120,000
Gifts and Donations	176,500	-	176,500
Rental of Facilities	70,000	-	70,000
Fundraising	578,600	-	578,600
Total Revenues	\$ 90,651,700	\$ (686,400)	\$ 91,338,100
Expenses By Program			
Instruction - ECS	\$ 10,408,100	\$ 237,400	\$ 10,170,700
Instruction - Grades 1-12	62,141,200	(13,500)	62,154,700
Sub-Total - Instruction	\$ 72,549,300	223,900	\$ 72,325,400
Plant Operations and Maintenance	11,670,700	(324,400)	11,995,100
Transportation	2,305,400	47,000	2,258,400
Board and System Administration	3,029,000	(191,200)	3,220,200
External Services	1,097,300	(441,700)	1,539,000
Total Expenses	\$ 90,651,700	\$ (686,400)	\$ 91,338,100
Operating Surplus (Deficit)	\$ -	\$ -	\$ -



CAPITAL AND RESERVES



CAPITAL BUDGET

	2018-19 Spring Budget	2017-18 Fall Budget
<u>EXPENDITURES</u>		
<u>Capital Projects</u>		
Medicine Hat High School Modernization (CAPE Construction)	\$ -	\$ 4,760,000
<i>Total - Capital Projects</i>	\$ -	\$ 4,760,000
<u>Capital Equipment</u>		
Computer and Technology Equipment		
Classroom - Student Computers	453,000	178,500
Classroom - Interactive Displays	250,600	280,600
School - Network Equipment (PA equipment in 2018-19)	110,000	35,000
Staff Computers	-	14,400
Core Network Devices	29,200	259,200
<i>Sub-total - Computer and Technology Equipment</i>	842,800	767,700
Plant and Operations		
Vehicles	70,000	70,000
Equipment	40,000	60,000
<i>Sub-total - Plant and Operations Equipment</i>	110,000	130,000
<i>Total - Capital Equipment Acquisitions</i>	952,800	897,700
<i>Grand Total - Capital Expenditures</i>	\$ 952,800	\$ 5,657,700



RESERVE SUMMARY

	% of Operating Budget	2018-19 Closing Balance (Aug 31,2019)	Change In Budget	2017-18 Closing Balance (Aug 31,2018)
<u>Summary - By Category of Reserve</u>				
Discretionary (Operating)	0.3%	\$ 305,800	\$ (134,700)	\$ 440,500
Discretionary (Working Capital)	2.5%	2,266,300	(17,200)	2,283,500
<i>Sub-total - Discretionary Operating</i>	2.8%	\$ 2,572,100	\$ (151,900)	\$ 2,724,000
Discretionary (Capital)		1,374,400	195,200	1,179,200
Non-Discretionary (Committed - Operating)	2.0%	1,841,000	-	1,841,000
<i>Total Reserves</i>	4.9%	\$ 5,787,500	\$ 43,300	\$ 5,744,200
Less - Operating Reserve for SGF		(1,151,300)	-	(1,151,300)
<i>Net Reserves - Monitored by Provincial Government</i>		\$ 4,636,200	\$ 43,300	\$ 4,592,900

Non-Discretionary (Committed – Operating)
includes the following:

- SGF \$1,151,300
 - School Based Carryovers \$ 408,000
 - Fundraising \$ 281,700
- \$1,841,000



RESERVE BENCHMARKS

	2018-19 Closing Balance (Aug 31, 2019)	2017-18 Closing Balance (Aug 31, 2018)	2016-17 Closing Balance (Aug 31, 2017)	2015-16 Closing Balance (Aug 31, 2015)
Accumulated Operating Surplus				
Operating - Committed	\$ 1,841,000	\$ 1,841,000	\$ 1,841,000	\$ 3,635,796
Less - SGF	(1,151,300)	(1,151,300)	(1,151,300)	(1,226,351)
Net - Committed (excludes SGF)	689,700	689,700	689,700	2,409,445
Operating - Discretionary	305,800	440,500	307,300	856,253
Operating - Working Capital	2,266,300	2,283,500	2,232,300	2,180,200
Total - Accumulated Operating Surplus	\$ 3,261,800	\$ 3,413,700	\$ 3,229,300	\$ 5,445,898
Capital Reserves	1,374,400	1,179,200	1,155,100	757,600
Total - Reserves & Surpluses	\$ 4,636,200	\$ 4,592,900	\$ 4,384,400	\$ 6,203,498
Accumulated Operating Surpluses as a Percentage of:				
Operating Expenditures				
Operating Expenditures	\$90,651,700	\$91,338,100	\$90,428,004	\$87,379,820
Operating Reserves & Surpluses as a Percentage of Budget				
Committed (excluding SGF)	0.76%	0.76%	0.76%	2.76%
Discretionary & Unrestricted	0.34%	0.48%	0.34%	0.98%
Working Capital	2.50%	2.50%	2.47%	2.50%
Total Operating Reserves & Surpluses	3.60%	3.74%	3.57%	6.23%
Provincial Average			5.36%	6.50%
Average of Similar Size School Districts			5.87%	7.84%
Operating Reserve Limit - Set by Province				
Level - Reserves are below/(above) Provincial Limit	\$ 1,271,000	\$ 1,153,000	\$ 1,292,000	\$ (1,077,000)
Operating Reserves Per Student				
Students - Head count	7,418	7,440	7,418	7,381
Less - 1/2 ECS students	(418)	(412)	(421)	(439)
Students - FTEs (full time equivalents)	7,000	7,028	6,997	6,942
Operating Reserves & Surpluses Less SGF / Student	\$ 466	\$ 486	\$ 462	\$ 785
Provincial Average			\$ 672	\$ 808
Average of Similar Size School Districts			\$ 743	\$ 972
Capital Reserves Per Student				
Capital Reserves / Student	\$ 196	\$ 168	\$ 165	\$ 109
Provincial Average			\$ 393	\$ 382
Average of Similar Size School Districts			\$ 450	\$ 384



**Medicine Hat
School District
No. 76**

*“Where Kids
Count”*