

# BUDGET

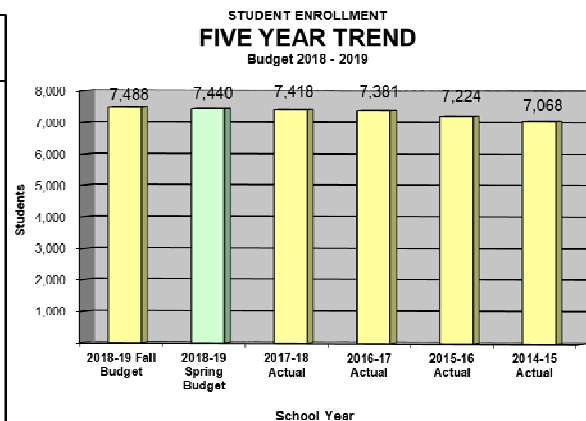
## 2018-2019

### Fall Update



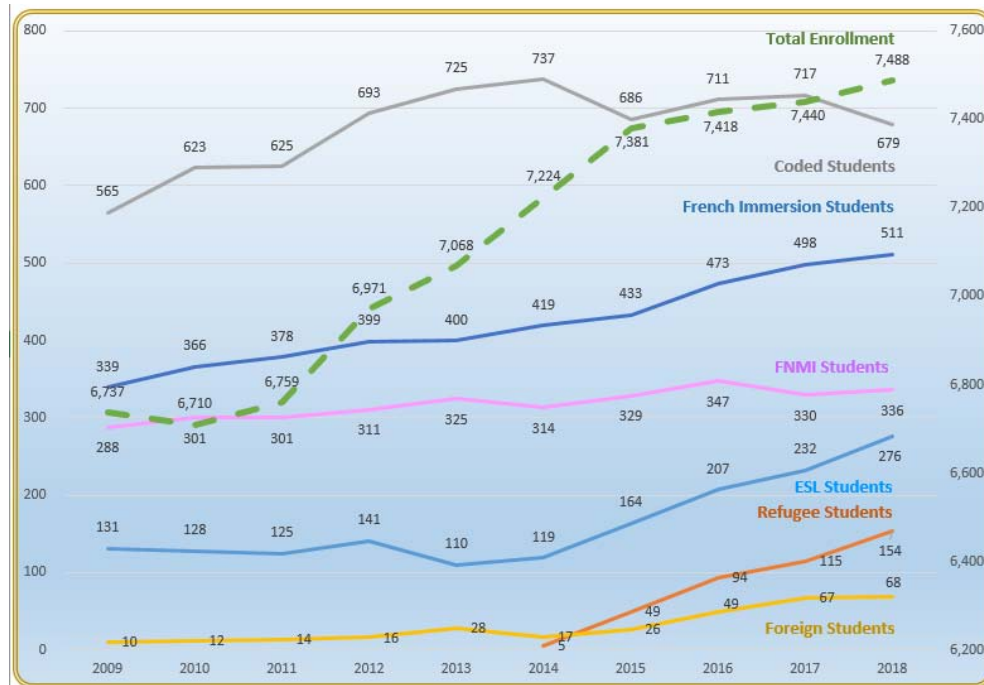
## ENROLLMENT PROJECTIONS:

|                                             | 2018-19<br>Fall<br>Budget | Increase<br>(Decrease) | 2018-19<br>Spring<br>Budget | Percent |
|---------------------------------------------|---------------------------|------------------------|-----------------------------|---------|
| <b>Early Childhood Services</b>             |                           |                        |                             |         |
| Community Placements                        | 171                       | (6)                    | 177                         | (3.4%)  |
| Early Learning Programs (ELP)               | 108                       | (4)                    | 112                         | (3.6%)  |
| Sub-total - ECS excluding K                 | 279                       | (10)                   | 289                         | (3.5%)  |
| <b>Elementary Programming</b>               |                           |                        |                             |         |
| Kindergarten                                | 502                       | (36)                   | 538                         | (6.7%)  |
| Grades 1 - 3                                | 1,613                     | 23                     | 1,590                       | 1.4%    |
| Grades 4 - 6                                | 1,714                     | (31)                   | 1,745                       | (1.8%)  |
| Sub-total                                   | 3,829                     | (44)                   | 3,873                       | (1.1%)  |
| <b>Middle &amp; High School Programming</b> |                           |                        |                             |         |
| Grades 7 - 9                                | 1,539                     | 18                     | 1,521                       | 1.2%    |
| Grades 10 - 12                              | 1,841                     | 84                     | 1,757                       | 4.8%    |
| Sub-total                                   | 3,380                     | 102                    | 3,278                       | 3.1%    |
| Total - K-12                                | 7,209                     | 58                     | 7,151                       | 0.8%    |
| Grand Total                                 | 7,488                     | 48                     | 7,440                       | 0.6%    |



|                      | <u>Fall to Fall<br/>Increase</u> | <b>2018-19<br/>Fall<br/>Budget</b> | <u>Increase</u>                  | <b>2018-19<br/>Spring<br/>Budget</b> | 2017-18<br>Actual | 2016-17<br>Actual                 | 2015-16<br>Actual | 2014-15<br>Actual |
|----------------------|----------------------------------|------------------------------------|----------------------------------|--------------------------------------|-------------------|-----------------------------------|-------------------|-------------------|
| Community Placements | (45)                             | 171                                | (6)                              | 177                                  | 177               | 216                               | 188               | 175               |
| Outreach Programs    | (16)                             | 97                                 | (3)                              | 100                                  | 100               | 113                               | 109               | 105               |
| Traditional Schools  | 131                              | 7,220                              | 57                               | 7,163                                | 7,163             | 7,089                             | 7,084             | 6,944             |
| <i>Total</i>         | 70                               | 7,488                              | 48                               | 7,440                                | 7,440             | 7,418                             | 7,381             | 7,224             |
|                      | <u>0.9%</u>                      |                                    | <u>0.6%</u>                      | <u>0.0%</u>                          | <u>0.3%</u>       | <u>0.5%</u>                       | <u>2.2%</u>       | <u>2.2%</u>       |
|                      |                                  | <u>0.6%</u>                        |                                  |                                      | <u>1.3%</u>       | <u>Average (previous 5 years)</u> |                   |                   |
|                      |                                  | <u>1.2%</u>                        | <u>Average (current 5 years)</u> |                                      |                   |                                   |                   |                   |

# Enrollment Trends



| Student Data     |       |        |        |       |         |         |       |       |       |       |
|------------------|-------|--------|--------|-------|---------|---------|-------|-------|-------|-------|
| Students         | 2009  | 2010   | 2011   | 2012  | 2013    | 2014    | 2015  | 2016  | 2017  | 2018  |
| Total Enrollment | 6,737 | 6,710  | 6,759  | 6,971 | 7,068   | 7,224   | 7,381 | 7,418 | 7,440 | 7,488 |
| Growth           |       | (27.0) | 49.0   | 212.0 | 97.0    | 156.0   | 157.0 | 37.0  | 22.0  | 48.0  |
| Percentage       |       | (0.4%) | 0.7%   | 3.1%  | 1.4%    | 2.2%    | 2.2%  | 0.5%  | 0.3%  | 0.6%  |
| Cumulative       |       |        | 0.3%   | 3%    | 5%      | 7%      | 10%   | 10%   | 10%   | 11%   |
| Coded Students   | 565   | 623    | 625    | 693   | 725     | 737     | 686   | 711   | 717   | 679   |
| Growth           |       | 58     | 2      | 68    | 32      | 12      | (51)  | 25    | 6     | (38)  |
| Percentage       |       | 10%    | 0%     | 11%   | 5%      | 2%      | (7%)  | 4%    | 1%    | (5%)  |
| Cumulative       |       |        | 11%    | 23%   | 28%     | 30%     | 21%   | 26%   | 27%   | 20%   |
| French Immersion | 339   | 366    | 378    | 399   | 400     | 419     | 433   | 473   | 498   | 511   |
| Growth           |       | 27.0   | 12.0   | 21.0  | 1.0     | 19.0    | 14.0  | 40.0  | 25.0  | 13.0  |
| Percentage       |       | 8.0%   | 3.3%   | 5.6%  | 0.3%    | 4.8%    | 3.3%  | 9.2%  | 5.3%  | 2.6%  |
| Cumulative       |       |        | 11.5%  | 18%   | 18%     | 24%     | 28%   | 40%   | 47%   | 51%   |
| FNMI Students    | 288   | 301    | 301    | 311   | 325     | 314     | 329   | 347   | 330   | 336   |
| Growth           |       | 13     | 0      | 10    | 14      | (11)    | 15    | 18    | (17)  | 6     |
| Percentage       |       | 5%     | -      | 3%    | 5%      | (3%)    | 5%    | 5%    | (5%)  | 2%    |
| Cumulative       |       |        | 5%     | 8%    | 13%     | 9%      | 14%   | 20%   | 15%   | 17%   |
| ESL Students     | 131   | 128    | 125    | 141   | 110     | 119     | 164   | 207   | 232   | 276   |
| Growth           |       | (3.0)  | (3.0)  | 16.0  | (31.0)  | 9.0     | 45.0  | 43.0  | 25.0  | 44.0  |
| Percentage       |       | (2.3%) | (2.3%) | 12.8% | (22.0%) | 8.2%    | 37.8% | 26.2% | 12.1% | 19.0% |
| Cumulative       |       |        | (4.6%) | 8%    | (16%)   | (9%)    | 25%   | 58%   | 77%   | 111%  |
| Refugee Students |       |        |        |       |         | 5       | 49    | 94    | 115   | 154   |
| Growth           |       |        |        |       |         |         | 44    | 45    | 21    | 39    |
| Percentage       |       |        |        |       |         |         | 880%  | 92%   | 22%   | 34%   |
| Cumulative       |       |        |        |       |         |         | 880%  | 1780% | 2200% | 2980% |
| Foreign Students | 10    | 12     | 14     | 16    | 28      | 17      | 26    | 49    | 67    | 68    |
| Growth           |       | 2.0    | 2.0    | 2.0   | 12.0    | (11.0)  | 9.0   | 23.0  | 18.0  | 1.0   |
| Percentage       |       | 20.0%  | 16.7%  | 14.3% | 75.0%   | (39.3%) | 52.9% | 88.5% | 36.7% | 1.5%  |
| Cumulative       |       |        | 40.0%  | 60%   | 180%    | 70%     | 160%  | 390%  | 570%  | 580%  |

# STAFFING:

|                                                | Fall Budget<br>2018-19<br>(Current Year) | Increase<br>(Decrease) | %     | Spring Budget<br>2018-19<br>(Current Year) | Increase<br>(Decrease) | Fall Budget<br>2017-18<br>(Prior Year) |
|------------------------------------------------|------------------------------------------|------------------------|-------|--------------------------------------------|------------------------|----------------------------------------|
| <b>Staff - Per Wage &amp; Benefit Analysis</b> |                                          |                        |       |                                            |                        |                                        |
| <b>Certificated</b>                            |                                          |                        |       |                                            |                        |                                        |
| Instruction - School Based                     | 425.1                                    | (1.1)                  | (0.0) | 426.2                                      | (1.7)                  | 427.9                                  |
| Instruction - Central or Non-School Based      | 4.0                                      | -                      | -     | 4.0                                        | 1.0                    | 3.0                                    |
| Sub-total                                      | 429.1                                    | (1.1)                  | (0.0) | 430.2                                      | (0.7)                  | 430.9                                  |
| Board & Administration                         | 3.0                                      | -                      | -     | 3.0                                        | (2.0)                  | 5.0                                    |
| Total - Certificated                           | 432.1                                    | (1.1)                  | (0.0) | 433.2                                      | (2.7)                  | 435.9                                  |
| <b>Non-Certificated</b>                        |                                          |                        |       |                                            |                        |                                        |
| CUPE                                           |                                          |                        |       |                                            |                        |                                        |
| EAs - Division funded                          | 98.7                                     | 5.8                    | 0.1   | 92.9                                       | (2.7)                  | 95.6                                   |
| EAs - PUF funded                               | 64.0                                     | 1.0                    | 0.0   | 63.0                                       | -                      | 63.0                                   |
| Total - EAs                                    | 162.7                                    | 6.8                    | 0.0   | 155.9                                      | (2.7)                  | 158.6                                  |
| Clerical                                       | 38.7                                     | -                      | -     | 38.7                                       | (0.5)                  | 39.2                                   |
| Custodial                                      | 43.5                                     | (0.1)                  | (0.0) | 43.6                                       | 0.1                    | 43.5                                   |
| Total - CUPE                                   | 244.9                                    | 6.7                    | 0.0   | 238.2                                      | (3.1)                  | 241.3                                  |
| Non-Unionized                                  | 73.2                                     | 11.3                   | 0.2   | 61.9                                       | 3.5                    | 58.4                                   |
| Total (Non-Certificated)                       | 318.1                                    | 18.0                   | 0.1   | 300.1                                      | 0.4                    | 299.7                                  |
| Grand Total - All Staff                        | 750.2                                    | 16.9                   | 0.0   | 733.3                                      | (2.3)                  | 735.6                                  |

- **Teachers** - 1.1 Less Teachers – 1.0 due to the FNMI Coordinator (non-certificated)
- **EA's** - 6.8 additional EA's – 1.0 more in PUF and 5.8 Division (growth and fall changes).
- **Non-Union** - 11.3 additional FTE – 1.0 FTE FNMI Coordinator, 3.3 FSLWs (RCSD) and 7.0 are Success Coaches (My Place & HUGs – was McMan now In-House)



# INSTRUCTIONAL GRANTS

|                                              | Fall Budget<br>2018-19<br>(Current Year) | Increase<br>(Decrease) | %     | Spring Budget<br>2018-19<br>(Current Year) | Increase<br>(Decrease) | Fall Budget<br>2017-18<br>(Prior Year) |
|----------------------------------------------|------------------------------------------|------------------------|-------|--------------------------------------------|------------------------|----------------------------------------|
| <b>Instructional Block</b>                   |                                          |                        |       |                                            |                        |                                        |
| Base Funding                                 | \$ 47,692,500                            | \$ 483,400             | 1.0%  | \$ 47,209,100                              | \$ (300)               | \$ 47,209,400                          |
| Class Size                                   | 3,291,400                                | 9,200                  | 0.3%  | 3,282,200                                  | (165,300)              | 3,447,500                              |
| Sub-total                                    | \$ 50,983,900                            | 492,600                | 1.0%  | \$ 50,491,300                              | \$ (165,600)           | \$ 50,656,900                          |
| Inclusive Education                          | 5,339,400                                | 262,500                | 5.2%  | 5,076,900                                  | 65,400                 | 5,011,500                              |
| Socio-Economic                               | 763,700                                  | 4,700                  | 0.6%  | 759,000                                    | 1,000                  | 758,000                                |
| Equity of Opportunity                        | 708,600                                  | 4,400                  | 0.6%  | 704,200                                    | 900                    | 703,300                                |
| Small Schools by Necessity                   | 625,000                                  | 15,000                 | 2.5%  | 610,000                                    | 170,700                | 439,300                                |
| First Nations, Metis and Inuit (FNMI)        | 388,800                                  | 5,300                  | 1.4%  | 383,500                                    | -                      | 383,500                                |
| English as a Second Language                 | 294,500                                  | 41,200                 | 16.3% | 253,300                                    | (3,500)                | 256,800                                |
| French Language Project                      | 90,000                                   | -                      | -     | 90,000                                     | -                      | 90,000                                 |
| French Language Instruction                  | 38,100                                   | -                      | -     | 38,100                                     | -                      | 38,100                                 |
| Outreach Programs                            | 314,900                                  | -                      | -     | 314,900                                    | -                      | 314,900                                |
| Institutional Programs                       | 196,300                                  | 5,400                  | 2.8%  | 190,900                                    | -                      | 190,900                                |
| Supernet                                     | 211,200                                  | -                      | -     | 211,200                                    | -                      | 211,200                                |
| Fee Grant (to replace loss of Basic Fees)    | 615,700                                  | -                      | -     | 615,700                                    | -                      | 615,700                                |
| Administration Claw Back                     | (468,000)                                | -                      | -     | (468,000)                                  | (136,000)              | (332,000)                              |
| Sub-total                                    | \$ 60,102,100                            | \$ 831,100             | 1.4%  | \$ 59,271,000                              | \$ (67,100)            | \$ 59,338,100                          |
| Nutrition Program                            | 334,000                                  | -                      | -     | 334,000                                    | 84,000                 | 250,000                                |
| CIF (Classroom Improvement Fund)             | 913,000                                  | -                      | -     | 913,000                                    | -                      | 913,000                                |
| Family Liaison Worker - City of Medicine Hat | 58,100                                   | -                      | -     | 58,100                                     | 16,800                 | 41,300                                 |
| Regional Collaborative Services              | 389,500                                  | 115,100                | 41.9% | 274,400                                    | 128,100                | 146,300                                |
| Teacher Pensions                             | 4,574,000                                | 33,700                 | 0.7%  | 4,540,300                                  | (316,700)              | 4,857,000                              |
| Program Unit Funding (PUF)                   | 6,961,700                                | 32,000                 | 0.5%  | 6,929,700                                  | 329,700                | 6,600,000                              |
| Amortization Supported - Instruction         | 427,000                                  | 42,700                 | 11.1% | 384,300                                    | (4,500)                | 388,800                                |
| Sub-total                                    | \$ 13,657,300                            | \$ 223,500             | 1.7%  | \$ 13,433,800                              | \$ 237,400             | \$ 13,196,400                          |
| Total Instructional Block                    | \$ 73,759,400                            | \$ 1,054,600           | 1.5%  | \$ 72,704,800                              | \$ 170,300             | \$ 72,534,500                          |



# OTHER GRANT REVENUES

|                                                    | Fall Budget<br>2018-19<br>(Current Year) | Increase<br>(Decrease) | %       | Spring Budget<br>2018-19<br>(Current Year) | Increase<br>(Decrease) | Fall Budget<br>2017-18<br>(Prior Year) |
|----------------------------------------------------|------------------------------------------|------------------------|---------|--------------------------------------------|------------------------|----------------------------------------|
| <b>Plant Operations and Maintenance Block</b>      |                                          |                        |         |                                            |                        |                                        |
| Base POM                                           | \$ 5,877,800                             | \$ (8,600)             | (0.1%)  | \$ 5,886,400                               | \$ 85,800              | \$ 5,800,600                           |
| P3 Maintenance (WLC)                               | 270,000                                  | -                      | -       | 270,000                                    | -                      | 270,000                                |
| Lease Support (MHCS)                               | 162,400                                  | -                      | -       | 162,400                                    | -                      | 162,400                                |
| Total Base POM                                     | \$ 6,310,200                             | \$ (8,600)             | (0.1%)  | \$ 6,318,800                               | \$ 85,800              | \$ 6,233,000                           |
| Infrastructure Maintenance and Renewal (IMR)       |                                          |                        |         |                                            |                        |                                        |
| Gross Funding                                      | 2,153,000                                | -                      | -       | 2,153,000                                  | (316,000)              | 2,469,000                              |
| Less - Portion Anticipated to be Capitalized (1/3) | (718,300)                                | (718,300)              | -       | -                                          | -                      | -                                      |
| Net IMR Operations                                 | 1,434,700                                | \$ (718,300)           | (33.4%) | 2,153,000                                  | (316,000)              | 2,469,000                              |
| Amortization Supported - POM                       | 2,772,200                                | 113,400                | 4.3%    | 2,658,800                                  | (5,100)                | 2,663,900                              |
| Total Facilities                                   | \$ 10,517,100                            | \$ (613,500)           | (5.5%)  | \$ 11,130,600                              | \$ (235,300)           | \$ 11,365,900                          |
| <b>Transportation Block</b>                        |                                          |                        |         |                                            |                        |                                        |
| Urban                                              | 1,752,700                                | 21,900                 | 1.3%    | 1,730,800                                  | (74,800)               | 1,805,600                              |
| Special Education - 1-12                           | 212,600                                  | 27,000                 | 14.5%   | 185,600                                    | -                      | 185,600                                |
| Special Education - Early Childhood Services (EO)  | 312,400                                  | (800)                  | (0.3%)  | 313,200                                    | (123,000)              | 436,200                                |
| Total Transportation                               | \$ 2,277,700                             | \$ 48,100              | 2.2%    | \$ 2,229,600                               | \$ (197,800)           | \$ 2,427,400                           |
| <b>External Services</b>                           |                                          |                        |         |                                            |                        |                                        |
| After School Programs                              | -                                        | -                      | -       | -                                          | (197,000)              | 197,000                                |
| My Place                                           | 255,800                                  | 9,200                  | 3.7%    | 246,600                                    | -                      | 246,600                                |
| HUG                                                | 251,100                                  | 9,000                  | 3.7%    | 242,100                                    | -                      | 242,100                                |
| Total External Services                            | \$ 506,900                               | \$ 18,200              | 3.7%    | \$ 488,700                                 | \$ (197,000)           | \$ 685,700                             |



# GRANT REVENUES

|                                        | Fall Budget<br>2018-19<br>(Current Year) | Increase<br>(Decrease) | %      | Spring Budget<br>2018-19<br>(Current Year) | Increase<br>(Decrease) | Fall Budget<br>2017-18<br>(Prior Year) |
|----------------------------------------|------------------------------------------|------------------------|--------|--------------------------------------------|------------------------|----------------------------------------|
| <b>Summary</b>                         |                                          |                        |        |                                            |                        |                                        |
| Instructional Block                    | \$ 73,759,400                            | \$ 1,054,600           | 1.5%   | \$ 72,704,800                              | \$ 170,300             | \$ 72,534,500                          |
| Plant Operations and Maintenance Block | 10,517,100                               | (613,500)              | (5.5%) | 11,130,600                                 | (235,300)              | 11,365,900                             |
| Transportation Block                   | 2,277,700                                | 48,100                 | 2.2%   | 2,229,600                                  | (197,800)              | 2,427,400                              |
| External Services                      | 506,900                                  | 18,200                 | 3.7%   | 488,700                                    | (197,000)              | 685,700                                |
| Board and Administration               | -                                        | -                      | -      | -                                          | -                      | -                                      |
| Total Grant Funding                    | \$ 87,061,100                            | \$ 507,400             | 0.6%   | \$ 86,553,700                              | \$ (459,800)           | \$ 87,013,500                          |

Total increase in grant revenue from Spring Estimates

**\$507,400 or .6 of 1%**

Enveloped funding increases were as follows:

RCSD \$115,100, Teacher Pensions \$33,700,  
PUF \$32,000, IMR capitalized (718,300), MY Place/HUG Projects 18,200,  
and Supported Amortization 156,100

For a total of **\$(363,200)**

Discretionary Grant funding increased

**\$870,600 or 1%**



# LOCAL REVENUES

|                                 | Fall Budget<br>2018-19<br>(Current Year) | Increase<br>(Decrease) | %      | Spring Budget<br>2018-19<br>(Current Year) | Increase<br>(Decrease) | Fall Budget<br>2017-18<br>(Prior Year) |
|---------------------------------|------------------------------------------|------------------------|--------|--------------------------------------------|------------------------|----------------------------------------|
| <b>Summary - By Object Line</b> |                                          |                        |        |                                            |                        |                                        |
| Other School Boards             | 155,800                                  | -                      | -      | 155,800                                    | 17,100                 | 138,700                                |
| Instructional Fees              | 888,000                                  | 300                    | 0.0%   | 887,700                                    | (19,000)               | 906,700                                |
| Sales and Services              | 2,076,500                                | (25,400)               | (1.2%) | 2,101,900                                  | (232,200)              | 2,334,100                              |
| Investment Income               | 146,500                                  | 19,000                 | 14.9%  | 127,500                                    | 7,500                  | 120,000                                |
| Gifts and Donations             | 205,000                                  | 28,500                 | 16.1%  | 176,500                                    | -                      | 176,500                                |
| Rental of Facilities            | 75,000                                   | 5,000                  | 7.1%   | 70,000                                     | -                      | 70,000                                 |
| Fundraising (SGF)               | 550,000                                  | (28,600)               | (4.9%) | 578,600                                    | -                      | 578,600                                |
| Total Local Revenues            | \$ 4,096,800                             | \$ (1,200)             | (0.0%) | \$ 4,098,000                               | \$ (226,600)           | \$ 4,324,600                           |
| <b>Summary - SGF Broken Out</b> |                                          |                        |        |                                            |                        |                                        |
| General                         | 2,007,800                                | (15,200)               | (0.8%) | 2,023,000                                  | (226,600)              | 2,249,600                              |
| SGF                             | 2,089,000                                | 14,000                 | 0.7%   | 2,075,000                                  | -                      | 2,075,000                              |
| Total Local Revenues            | \$ 4,096,800                             | \$ (1,200)             | (0.0%) | \$ 4,098,000                               | \$ (226,600)           | \$ 4,324,600                           |

Sales & Services – \$(25,400) - includes an increase of \$15,000 International Tuition, SGF \$14,100 offset by the removal of the Foundation Revenue of \$(49,000)\*

Redistributed SGF revenues – between Fundraising and Gifts \$14,000\*

Net Discretionary Increase is - \***\$33,800.**



## KEY CHANGES IN WAGES & BENEFITS

|                                                       |              |       |         | Total<br>Change |
|-------------------------------------------------------|--------------|-------|---------|-----------------|
| <b>Total Change in Wages and Benefits</b>             |              |       |         | \$ 1,554,500    |
| <b>Changes with Matching Funding</b>                  |              |       |         |                 |
| • PUF Staffing Changes                                |              |       |         |                 |
| • Teachers - Adjust correction                        | \$ 101,400   | -     | 19,800  |                 |
| • EAs                                                 | \$ 32,200    | 1.0   | 32,200  | 52,000          |
| • FSLW - 12 Month                                     | \$ 100,800   | -     | -       |                 |
| • FSLW - 10 Month                                     | \$ 89,900    | 3.3   | 301,400 | 301,400         |
| • Success Coaches - 12 Month                          | \$ 56,100    | 4.0   | 224,400 |                 |
| • Success Coaches - 10 Month                          | \$ 47,500    | 3.0   | 142,400 | 366,800         |
| • Nutrition Program - Additional Staff                |              |       |         | 58,200          |
| • Teachers Pensions                                   |              |       |         | 33,700          |
| Total - Items with Offset Funding                     |              | 11.3  |         | 812,100         |
| <b>Items without Matching Funding</b>                 |              |       |         | 742,400         |
| <b>Items Without Matching Funding</b>                 |              |       |         |                 |
| <b>Additional or Modified Positions</b>               |              |       |         |                 |
| • Teachers - FNMI                                     | \$ 110,400   | (1.0) |         | \$ (110,400)    |
| • Teachers - Schools                                  | \$ 99,600    | (0.1) |         | (10,000)        |
| Sub-total                                             |              | (1.1) |         | \$ (120,400)    |
| • EAs (excluding PUF & CIF)                           | \$ 36,500    | 5.8   |         | 211,700         |
| • FNMI - Coordinator                                  |              | 1.0   |         | 106,000         |
| • Custodial                                           | \$ 60,000    | (0.1) |         | (6,000)         |
| • HR Dept Changes - Director/Advisor                  |              |       |         | (56,000)        |
| Sub-total                                             |              | 5.6   |         | \$ 135,300      |
| <b>Other Wage &amp; Benefit Changes</b>               |              |       |         |                 |
| • Substitutes                                         | \$ 1,122,300 |       |         | (3,600)         |
| • Leaves (maternity and EDB)                          | \$ 638,700   |       |         | 127,100         |
| • ERIps                                               | \$ 190,000   |       |         | 15,000          |
| • Adjustment in Ave Salary Costs (grid, general, adj) |              |       |         | 468,600         |
| Total - Items without Offset Funding                  |              |       |         | \$ 742,400      |
| Grand Total                                           |              | 16.9  |         | \$ 1,554,500    |



# KEY CHANGES ON PURCHASED SERVICES

## Instruction Block

|                                                         | Total Change     |
|---------------------------------------------------------|------------------|
| <b>Total Change in Purchased Services - Instruction</b> | \$ 93,600        |
| <b>Changes with Matching Funding</b>                    |                  |
| • Nutrition Program                                     | (58,200)         |
| • PUF                                                   | (20,000)         |
| • SGF                                                   | 14,000           |
| Total - Items with Offset Funding                       | (64,200)         |
| <b>Items Without Matching Funding</b>                   |                  |
| • Site Based (mini-budgets)                             | \$ 47,400        |
| • Central Supports - Instruction                        |                  |
| • Program Initiative - Hour Zero                        | 33,400           |
| • Other Program Initiatives                             | 69,900           |
| • Miscellaneous                                         | 7,100            |
| Total - Items Without Offset Funding                    | \$ 157,800       |
| <b>Grand Total</b>                                      | <b>\$ 93,600</b> |



# KEY CHANGES ON PURCHASED SERVICES

## Plant, Operations and Maintenance

|                                              | Fall Budget<br>2018-19<br>(Current Year) | Increase<br>(Decrease) | %              | Spring Budget<br>2018-19<br>(Current Year) | Increase<br>(Decrease) | Fall Budget<br>2017-18<br>(Prior Year) |
|----------------------------------------------|------------------------------------------|------------------------|----------------|--------------------------------------------|------------------------|----------------------------------------|
| <b>Services, Contracts and Supplies</b>      |                                          |                        |                |                                            |                        |                                        |
| Administration and General Expenses          | \$ 24,100                                | \$ 1,000               | 4.3%           | \$ 23,100                                  | \$ 4,700               | \$ 18,400                              |
| Utilities                                    | 1,271,500                                | (42,000)               | (3.2%)         | 1,313,500                                  | 1,900                  | 1,311,600                              |
| Insurance - Property and Fleet               | 219,700                                  | -                      | -              | 219,700                                    | (2,000)                | 221,700                                |
| Security and Monitoring                      | 43,000                                   | 1,000                  | 2.4%           | 42,000                                     | -                      | 42,000                                 |
| Grounds                                      | 99,200                                   | 6,200                  | 6.7%           | 93,000                                     | -                      | 93,000                                 |
| Electrical                                   | 22,100                                   | 2,100                  | 10.5%          | 20,000                                     | -                      | 20,000                                 |
| Plumbing                                     | 49,300                                   | 1,500                  | 3.1%           | 47,800                                     | -                      | 47,800                                 |
| HVAC / Mechanical                            | 78,500                                   | 1,500                  | 1.9%           | 77,000                                     | -                      | 77,000                                 |
| Carpentry                                    | 95,600                                   | (106,400)              | (52.7%)        | 202,000                                    | -                      | 202,000                                |
| Painting                                     | 18,000                                   | -                      | -              | 18,000                                     | -                      | 18,000                                 |
| Custodial                                    | 175,000                                  | 1,500                  | 0.9%           | 173,500                                    | 5,000                  | 168,500                                |
| Christian School - POM support               | 340,400                                  | -                      | -              | 340,400                                    | -                      | 340,400                                |
| Wilson Learning Centre - P3 Maintenance      | 270,000                                  | -                      | -              | 270,000                                    | -                      | 270,000                                |
| Fleet and Equipment Maintenance              | 54,400                                   | -                      | -              | 54,400                                     | -                      | 54,400                                 |
| Site Based - Maintenance (MBRs)              | 23,100                                   | 700                    | 3.1%           | 22,400                                     | -                      | 22,400                                 |
| Sub-total (POM)                              | 2,783,900                                | (132,900)              | (4.6%)         | 2,916,800                                  | 9,600                  | 2,907,200                              |
| Infrastructure Maintenance and Renewal (IMR) | 1,243,400                                | (718,300)              | (36.6%)        | 1,961,700                                  | (316,000)              | 2,277,700                              |
| <b>Sub-total (Purchased Services)</b>        | <b>\$ 4,027,300</b>                      | <b>\$ (851,200)</b>    | <b>(17.4%)</b> | <b>\$ 4,878,500</b>                        | <b>\$ (306,400)</b>    | <b>\$ 5,184,900</b>                    |

Remove the enveloped services that have direct revenue offset –

IMR = decrease of (\$718,300)

Leaving a Net Discretionary Decrease of **(\$132,090.)**





# KEY CHANGES ON PURCHASED SERVICES

## Transportation Services

|                                         | Fall Budget<br>2018-19<br><small>(Current Year)</small> | Increase<br>(Decrease) | %      | Spring Budget<br>2018-19<br><small>(Current Year)</small> | Increase<br>(Decrease) | Fall Budget<br>2017-18<br><small>(Prior Year)</small> |
|-----------------------------------------|---------------------------------------------------------|------------------------|--------|-----------------------------------------------------------|------------------------|-------------------------------------------------------|
| <b>Services, Contracts and Supplies</b> |                                                         |                        |        |                                                           |                        |                                                       |
| School Bus Carrier                      | 1,964,400                                               | 12,700                 | 0.7%   | 1,951,700                                                 | 47,900                 | 1,903,800                                             |
| City Services                           | 12,900                                                  | (200)                  | (1.5%) | 13,100                                                    | -                      | 13,100                                                |
| Special Services                        | 88,000                                                  | 21,500                 | 32.3%  | 66,500                                                    | -                      | 66,500                                                |
| Conveyance Fees                         | 125,000                                                 | (7,800)                | (5.9%) | 132,800                                                   | -                      | 132,800                                               |
| Other Purchased Services                | 43,600                                                  | 2,600                  | 6.3%   | 41,000                                                    | (3,000)                | 44,000                                                |
| Administrative Expenses                 | 4,900                                                   | -                      | -      | 4,900                                                     | -                      | 4,900                                                 |
| Software Maintenance                    | 6,600                                                   | -                      | -      | 6,600                                                     | 2,400                  | 4,200                                                 |
| Sub-total (Purchased Services)          | \$ 2,245,400                                            | \$ 28,800              | 1.3%   | \$ 2,216,600                                              | \$ 47,300              | \$ 2,169,300                                          |



# KEY CHANGES ON PURCHASED SERVICES

## Board and System Administration

|                                         | Fall Budget<br>2018-19 | Increase<br>(Decrease) | %       | Spring Budget<br>2018-19 | Increase<br>(Decrease) | Fall Budget<br>2017-18 |
|-----------------------------------------|------------------------|------------------------|---------|--------------------------|------------------------|------------------------|
| <b>Services, Contracts and Supplies</b> |                        |                        |         |                          |                        |                        |
| ASBA                                    | 50,000                 | -                      | -       | 50,000                   | -                      | 50,000                 |
| PSBA                                    | 30,400                 | -                      | -       | 30,400                   | -                      | 30,400                 |
| TEBA                                    | 7,000                  | -                      | -       | 7,000                    | 7,000                  | -                      |
| Board                                   | 26,100                 | (13,900)               | (34.8%) | 40,000                   | (7,000)                | 47,000                 |
| Superintendent                          | 125,500                | 9,500                  | 8.2%    | 116,000                  | 10,500                 | 105,500                |
| Communications                          | 18,300                 | (700)                  | (3.7%)  | 19,000                   | 19,000                 | -                      |
| Human Resources                         | 46,900                 | 2,000                  | 4.5%    | 44,900                   | (15,100)               | 60,000                 |
| Student Services                        | 18,300                 | -                      | -       | 18,300                   | -                      | 18,300                 |
| Software Maintenance                    | 101,500                | -                      | -       | 101,500                  | -                      | 101,500                |
| Scholarships and Trust Disbursements    | 45,700                 | -                      | -       | 45,700                   | -                      | 45,700                 |
| Business and Financial Services         | 52,700                 | 700                    | 1.3%    | 52,000                   | 1,000                  | 51,000                 |
| Liability Insurance                     | 67,900                 | -                      | -       | 67,900                   | -                      | 67,900                 |
| Central Office Supplies and Services    | 37,200                 | (2,400)                | (6.1%)  | 39,600                   | 1,000                  | 38,600                 |
| Occupational Health and Safety          | 39,100                 | -                      | -       | 39,100                   | 1,300                  | 37,800                 |
| Central Office Building Costs           | 15,400                 | -                      | -       | 15,400                   | -                      | 15,400                 |
| Sub-total (Purchased Services)          | \$ 682,000             | \$ (4,800)             | (0.7%)  | \$ 686,800               | \$ 17,700              | \$ 669,100             |

Board – Reduction in travel.

Superintendent – International Student Ins. \$3,300 System Planning \$6,200.

HR – Wellness budget \$2,000



# KEY CHANGES ON PURCHASED SERVICES

## External Services

|                                         | Fall Budget<br>2018-19<br>(Current Year) | Increase<br>(Decrease) | %        | Spring<br>Budget<br>2018-19<br>(Current Year) | Increase<br>(Decrease) | Fall Budget<br>2017-18<br>(Prior Year) |
|-----------------------------------------|------------------------------------------|------------------------|----------|-----------------------------------------------|------------------------|----------------------------------------|
| <b>Services, Contracts and Supplies</b> |                                          |                        |          |                                               |                        |                                        |
| Before and After School Programs        | -                                        | -                      | -        | -                                             | (31,000)               | 31,000                                 |
| Project - My Place                      | 28,400                                   | (178,900)              | (86.3%)  | 207,300                                       | 300                    | 207,000                                |
| Project - HUG                           | 33,100                                   | (169,700)              | (83.7%)  | 202,800                                       | 300                    | 202,500                                |
| Food Services - Cafeteria(s)            | 3,500                                    | -                      | -        | 3,500                                         | (3,000)                | 6,500                                  |
| Fundraising Activities - Foundation     | -                                        | (49,000)               | (100.0%) | 49,000                                        | -                      | 49,000                                 |
| Grounds Maintenance - College           | 96,300                                   | 800                    | 0.8%     | 95,500                                        | (8,000)                | 103,500                                |
| Grounds Maintenance - Catholic Division | 23,800                                   | 800                    | 3.5%     | 23,000                                        | -                      | 23,000                                 |
| Sub-total (Purchased Services)          | \$ 185,100                               | \$ (396,000)           | (68.1%)  | \$ 581,100                                    | \$ (41,400)            | \$ 622,500                             |

Remove the enveloped services that have direct revenue offset –  
My Place, HUGs and Foundation fundraising  
= decrease of (\$397,600)

Leaving a Net Discretionary Increase of - **\$1,600.**



## DETAILS OF ENVELOPED SERVICES

| Enveloped - Matching Offset                                                                 |           |              |                      |                     |           |                    |                                      |              |                           |                          |
|---------------------------------------------------------------------------------------------|-----------|--------------|----------------------|---------------------|-----------|--------------------|--------------------------------------|--------------|---------------------------|--------------------------|
|                                                                                             | PUF       | RCSD         | Nutrition<br>Program | Teacher<br>Pensions | SGF       | My Place &<br>HUGs | Fundraising<br>Activities<br>/Events | IMR          | Supported<br>Amortization | Total                    |
| <b>Revenue</b>                                                                              |           |              |                      |                     |           |                    |                                      |              |                           |                          |
| • Grants                                                                                    |           |              |                      |                     |           |                    |                                      |              |                           |                          |
| • Instruction                                                                               | 32,000    | 115,100      | -                    | 33,700              |           |                    |                                      |              | 156,100                   | 336,900                  |
| • Plant Operations and Maintenance                                                          |           |              |                      |                     |           |                    |                                      | (718,300)    | -                         | (718,300)                |
| • Transportation                                                                            |           |              |                      |                     |           | 18,200             |                                      |              |                           | 18,200                   |
| • External Services                                                                         |           |              |                      |                     |           |                    |                                      |              |                           |                          |
|                                                                                             | 32,000    | 115,100      | -                    | 33,700              | -         | 18,200             | -                                    | (718,300)    | 156,100                   | (363,200)                |
| • Local Revenues                                                                            | -         |              |                      |                     | 14,000    |                    | (49,000)                             |              |                           | (35,000)                 |
| Sub-total                                                                                   | \$ 32,000 | \$ 115,100   | \$ -                 | \$ 33,700           | \$ 14,000 | \$ 18,200          | \$ (49,000)                          | \$ (718,300) | \$ 156,100                | \$ (398,200)             |
| <b>Expenditures</b>                                                                         |           |              |                      |                     |           |                    |                                      |              |                           |                          |
| • Purchased Services                                                                        |           |              |                      |                     |           |                    |                                      |              |                           |                          |
| • Instruction                                                                               | (20,000)  |              | (58,200)             |                     | 14,000    |                    |                                      |              |                           | (64,200)                 |
| • Plant Operations and Maintenance                                                          |           |              |                      |                     |           |                    |                                      | (718,300)    |                           | (718,300)                |
| • Transportation                                                                            |           |              |                      |                     |           |                    |                                      |              |                           | -                        |
| • Board and Administration                                                                  |           |              |                      |                     |           |                    |                                      |              |                           | -                        |
| • External Services                                                                         |           |              |                      |                     |           | (348,600)          | (49,000)                             |              |                           | (397,600)                |
|                                                                                             | (20,000)  | -            | (58,200)             | -                   | 14,000    | (348,600)          | (49,000)                             | (718,300)    | -                         | (1,180,100)              |
| • Wages & Benefits                                                                          | 52,000    | 301,400      | 58,200               | 33,700              |           | 366,800            |                                      | -            |                           | 812,100                  |
| • Amortization and Debt Servicing                                                           |           |              |                      |                     |           |                    |                                      |              | 156,100                   | 156,100                  |
| Total - Items with Offset Funding                                                           | 32,000    | 301,400      | -                    | 33,700              | 14,000    | 18,200             | (49,000)                             | (718,300)    | 156,100                   | (211,900)                |
| Grand Total                                                                                 | \$ -      | \$ (186,300) | \$ -                 | \$ -                | \$ -      | \$ -               | \$ -                                 | \$ -         | \$ -                      | \$ (186,300)             |
| (Enveloped = PUF, Teacher Pensions, SGF, IMR, Supported Amortization, Projects - RCSD, CIF) |           |              |                      |                     |           |                    |                                      |              |                           |                          |
| School Staffing (1 FSLW)                                                                    |           | \$ (89,900)  |                      |                     |           |                    |                                      |              |                           | School Staffing (1 FSLW) |
| District                                                                                    |           | \$ (96,400)  |                      |                     |           |                    |                                      |              |                           | District                 |
|                                                                                             |           | \$ (186,300) |                      |                     |           |                    |                                      |              |                           |                          |





# OPERATING SUMMARY (CHANGES AFFECTING SURPLUS)

|                                                                                             | Total Change | Enveloped / Matched Offset | Affecting Surplus (Deficit) |
|---------------------------------------------------------------------------------------------|--------------|----------------------------|-----------------------------|
| <b>Revenue</b>                                                                              |              | (note below)               |                             |
| • Grants                                                                                    |              |                            |                             |
| • Instruction                                                                               | \$ 1,054,600 | \$ 336,900                 | \$ 717,700                  |
| • Plant Operations and Maintenance                                                          | (613,500)    | (718,300)                  | 104,800                     |
| • Transportation                                                                            | 48,100       | -                          | 48,100                      |
| • External Services                                                                         | 18,200       | 18,200                     | -                           |
|                                                                                             | 507,400      | (363,200)                  | 870,600                     |
| • Local Revenues                                                                            | (1,200)      | (35,000)                   | 33,800                      |
| Sub-total                                                                                   | \$ 506,200   | \$ (398,200)               | \$ 904,400                  |
| <b>Expenditures</b>                                                                         |              |                            |                             |
| • Purchased Services                                                                        |              |                            |                             |
| • Instruction                                                                               | 93,600       | (64,200)                   | 157,800                     |
| • Plant Operations and Maintenance                                                          | (851,200)    | (718,300)                  | (132,900)                   |
| • Transportation                                                                            | 28,800       | -                          | 28,800                      |
| • Board and Administration                                                                  | (4,800)      | -                          | (4,800)                     |
| • External Services                                                                         | (396,000)    | (397,600)                  | 1,600                       |
|                                                                                             | (1,129,600)  | (1,180,100)                | 50,500                      |
| • Wages & Benefits                                                                          | 1,554,300    | 812,100                    | 742,200                     |
| • Amortization and Debt Servicing                                                           | 81,500       | 156,100                    | (74,600)                    |
| Total - Items with Offset Funding                                                           | 506,200      | (211,900)                  | 718,100                     |
| Grand Total                                                                                 | \$ -         | \$ (186,300)               | \$ 186,300                  |
| (Enveloped = PUF, Teacher Pensions, SGF, IMR, Supported Amortization, Projects - RCSD, CIF) |              |                            |                             |
| School Staffing (1 FSLW)                                                                    |              | \$ (89,900)                |                             |
| District                                                                                    |              | \$ (96,400)                |                             |
|                                                                                             |              | \$ (186,300)               |                             |

"Budget was balanced and continues to be balanced"



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|                                   | Fall Budget 2018-19<br>(Current Year) | Increase (Decrease) | %      | Spring Budget 2018-19<br>(Current Year) |
|-----------------------------------|---------------------------------------|---------------------|--------|-----------------------------------------|
| <b>Revenues</b>                   |                                       |                     |        |                                         |
| Alberta Education                 | \$ 86,554,200                         | \$ 489,200          | 0.6%   | \$ 86,065,000                           |
| Other - Government of Alberta     | 506,900                               | 18,200              | 3.7%   | 488,700                                 |
| Sub-Total - Government of Alberta | \$ 87,061,100                         | 507,400             | 0.6%   | \$ 86,553,700                           |
| Other Alberta School Authorities  | 155,800                               | -                   | -      | 155,800                                 |
| Fees                              | 888,000                               | 300                 | 0.0%   | 887,700                                 |
| Other Sales and Services          | 2,076,500                             | (25,400)            | (1.2%) | 2,101,900                               |
| Investment Income                 | 146,500                               | 19,000              | 14.9%  | 127,500                                 |
| Gifts and Donations               | 205,000                               | 28,500              | 16.1%  | 176,500                                 |
| Rental of Facilities              | 75,000                                | 5,000               | 7.1%   | 70,000                                  |
| Fundraising                       | 550,000                               | (28,600)            | (4.9%) | 578,600                                 |
| Total Revenues                    | \$ 91,157,900                         | \$ 506,200          | 0.6%   | \$ 90,651,700                           |
| <b>Expenses By Program</b>        |                                       |                     |        |                                         |
| Instruction - ECS                 | \$ 10,259,900                         | \$ (153,100)        | (1.5%) | \$ 10,413,000                           |
| Instruction - Grades 1-12         | 63,646,800                            | 1,382,400           | 2.2%   | 62,264,400                              |
| Sub-Total - Instruction           | \$ 73,906,700                         | 1,229,300           | 1.7%   | \$ 72,677,400                           |
| Plant Operations and Maintenance  | 10,883,300                            | (659,300)           | (5.7%) | 11,542,600                              |
| Transportation                    | 2,335,800                             | 30,400              | 1.3%   | 2,305,400                               |
| Board and System Administration   | 2,988,700                             | (40,300)            | (1.3%) | 3,029,000                               |
| External Services                 | 1,043,400                             | (53,900)            | (4.9%) | 1,097,300                               |
| Total Expenses                    | \$ 91,157,900                         | \$ 506,200          | 0.6%   | \$ 90,651,700                           |
| Operating Surplus (Deficit)       | \$ -                                  | \$ -                |        | \$ -                                    |



# CAPITAL AND RESERVES



## CAPITAL BUDGET

|                                                            | 2018-19<br>Fall<br>Budget | Increase       | 2018-19<br>Spring<br>Budget | 2017-18<br>Fall<br>Budget |
|------------------------------------------------------------|---------------------------|----------------|-----------------------------|---------------------------|
| <b><u>EXPENDITURES</u></b>                                 |                           |                |                             |                           |
| <b><u>Capital Projects</u></b>                             |                           |                |                             |                           |
| Infrastructure Maintenance Renewal (IMR) Projects          | \$ 718,300                | 718,300        | \$ -                        | \$ -                      |
| Medicine Hat High School Modernization (CAPE Construction) | -                         | -              | -                           | 4,760,000                 |
| <i>Total - Capital Projects</i>                            | <u>718,300</u>            | <u>718,300</u> | <u>-</u>                    | <u>4,760,000</u>          |
| <b><u>Capital Equipment</u></b>                            |                           |                |                             |                           |
| <b>Computer and Technology Equipment</b>                   |                           |                |                             |                           |
| Classroom - Student Computers                              | 453,000                   | -              | 453,000                     | 178,500                   |
| Classroom - Interactive Displays                           | 250,600                   | -              | 250,600                     | 280,600                   |
| School - Network Equipment (PA equipment in 2018-19)       | 110,000                   | -              | 110,000                     | 35,000                    |
| Staff Computers                                            | -                         | -              | -                           | 14,400                    |
| Core Network Devices                                       | 29,200                    | -              | 29,200                      | 259,200                   |
| <i>Sub-total - Computer and Technology Equipment</i>       | <u>842,800</u>            | <u>-</u>       | <u>842,800</u>              | <u>767,700</u>            |
| <b>Plant and Operations</b>                                |                           |                |                             |                           |
| Vehicles                                                   | 70,000                    | -              | 70,000                      | 70,000                    |
| Equipment                                                  | 40,000                    | -              | 40,000                      | 60,000                    |
| <i>Sub-total - Plant and Operations Equipment</i>          | <u>110,000</u>            | <u>-</u>       | <u>110,000</u>              | <u>130,000</u>            |
| <i>Total - Capital Equipment Acquisitions</i>              | <u>952,800</u>            | <u>-</u>       | <u>952,800</u>              | <u>897,700</u>            |
| <i>Grand Total - Capital Expenditures</i>                  | <u>1,671,100</u>          | <u>718,300</u> | <u>\$ 952,800</u>           | <u>\$ 5,657,700</u>       |



# RESERVE SUMMARY

|                                                   | % of<br>Operating<br>Budget | 2018-19<br>Closing Balance<br>(Aug 31, 2019) | Change In<br>Budget | 2017-18<br>Closing Balance<br>(Aug 31, 2018) |
|---------------------------------------------------|-----------------------------|----------------------------------------------|---------------------|----------------------------------------------|
| <b><u>Summary - By Category of Reserve</u></b>    |                             |                                              |                     |                                              |
| Discretionary (Operating)                         | 0.9% ①                      | \$ 817,600                                   | \$ (11,900)         | \$ 829,500                                   |
| Discretionary (Working Capital)                   | 2.5% ②                      | 2,278,900                                    | (4,500)             | 2,283,400                                    |
| Sub-total - Discretionary Operating               | 3.4%                        | \$ 3,096,500                                 | \$ (16,400)         | \$ 3,112,900                                 |
| Discretionary (Capital)                           | ③                           | 2,705,500                                    | 114,100             | 2,591,400                                    |
| Non-Discretionary (Committed - Operating)         | 2.0% ④                      | 1,840,300                                    | -                   | 1,840,300                                    |
| Total Reserves                                    | 5.4%                        | \$ 7,642,300                                 | \$ 97,700           | \$ 7,544,600                                 |
| Less - Operating Reserve for SGF                  |                             | (1,123,300)                                  | -                   | (1,123,300)                                  |
| Net Reserves - Monitored by Provincial Government |                             | \$ 6,519,000                                 | \$ 97,700           | \$ 6,421,300                                 |

Non-Discretionary (Committed – Operating )  
includes the following:

|                           |                    |
|---------------------------|--------------------|
| • SGF                     | \$1,123,300        |
| • School Based Carryovers | \$ 717,000         |
| • Fundraising             | \$ - Nil -         |
|                           | <u>\$1,840,300</u> |



## RESERVE BENCHMARKS

|                                                                   | 2018-19<br>Closing Balance<br>(Aug 31, 2019) | 2017-18<br>Closing Balance<br>(Aug 31, 2018) | 2016-17<br>Closing Balance<br>(Aug 31, 2017) | 2015-16<br>Closing Balance<br>(Aug 31, 2015) |
|-------------------------------------------------------------------|----------------------------------------------|----------------------------------------------|----------------------------------------------|----------------------------------------------|
| <b><u>Accumulated Operating Surplus</u></b>                       |                                              |                                              |                                              |                                              |
| Operating - Committed                                             | \$ 1,840,300                                 | \$ 1,840,300                                 | \$ 1,841,000                                 | \$ 3,635,796                                 |
| Less - SGF                                                        | (1,123,300)                                  | (1,123,300)                                  | (1,151,300)                                  | (1,226,351)                                  |
| Net - Committed (excludes SGF)                                    | 717,000                                      | 717,000                                      | 689,700                                      | 2,409,445                                    |
| Operating - Discretionary                                         | 817,600                                      | 829,500                                      | 307,300                                      | 856,253                                      |
| Operating - Working Capital                                       | 2,278,900                                    | 2,283,400                                    | 2,232,300                                    | 2,180,200                                    |
| Total - Accumulated Operating Surplus                             | \$ 3,813,500                                 | \$ 3,829,900                                 | \$ 3,229,300                                 | \$ 5,445,898                                 |
| Capital Reserves                                                  | 2,705,500                                    | 2,591,400                                    | 1,155,100                                    | 757,600                                      |
| Total - Reserves & Surpluses                                      | \$ 6,519,000                                 | \$ 6,421,300                                 | \$ 4,384,400                                 | \$ 6,203,498                                 |
| <b><u>Accumulated Operating Surpluses as a Percentage of:</u></b> |                                              |                                              |                                              |                                              |
| <b><u>Operating Expenditures</u></b>                              |                                              |                                              |                                              |                                              |
| Operating Expenditures                                            | \$91,157,900                                 | \$91,338,100                                 | \$90,428,004                                 | \$87,379,820                                 |
| Operating Reserves & Surpluses as a Percentage of Budget          |                                              |                                              |                                              |                                              |
| Committed (excluding SGF)                                         | 0.79%                                        | 0.78%                                        | 0.76%                                        | 2.76%                                        |
| Discretionary & Unrestricted                                      | 0.90%                                        | 0.91%                                        | 0.34%                                        | 0.98%                                        |
| Working Capital                                                   | 2.50%                                        | 2.50%                                        | 2.47%                                        | 2.50%                                        |
| Total Operating Reserves & Surpluses                              | 4.18%                                        | 4.19%                                        | 3.57%                                        | 6.23%                                        |
| Provincial Average                                                |                                              |                                              | 5.36%                                        | 6.50%                                        |
| Average of Similar Size School Divisions                          |                                              |                                              | 5.87%                                        | 7.84%                                        |
| Operating Reserve Limit - Set by Province                         | 5.00%                                        | 5.00%                                        | 5.00%                                        | 5.00%                                        |
| Level - Reserves are below/(above) Provincial Limit               | \$ 744,000                                   | \$ 737,000                                   | \$ 1,292,000                                 | \$ (1,077,000)                               |
| <b><u>Operating Reserves Per Student</u></b>                      |                                              |                                              |                                              |                                              |
| Students - Head count                                             | 7,488                                        | 7,440                                        | 7,418                                        | 7,381                                        |
| Less - 1/2 part-time ECS students                                 | (391)                                        | (412)                                        | (421)                                        | (439)                                        |
| Students - FTEs (full time equivalents)                           | 7,097                                        | 7,028                                        | 6,997                                        | 6,942                                        |
| Operating Reserves & Surpluses Less SGF / Student                 | \$ 537                                       | \$ 545                                       | \$ 462                                       | \$ 785                                       |
| Provincial Average                                                |                                              |                                              | \$ 672                                       | \$ 808                                       |
| Average of Similar Size School Divisions                          |                                              |                                              | \$ 743                                       | \$ 972                                       |
| <b><u>Capital Reserves Per Student</u></b>                        |                                              |                                              |                                              |                                              |
| Capital Reserves / Student                                        | \$ 381                                       | \$ 369                                       | \$ 165                                       | \$ 109                                       |
| Provincial Average                                                |                                              |                                              | \$ 393                                       | \$ 382                                       |
| Average of Similar Size School Divisions                          |                                              |                                              | \$ 450                                       | \$ 384                                       |



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**Medicine Hat Public School Division**



***“Where Kids  
Count”***