



**BUDGET 2014-2015  
FALL UPDATE**



**MEDICINE HAT SCHOOL DISTRICT NO. 76**

# FALL UPDATE

## STUDENT ENROLLMENT FIVE YEAR TREND Budget 2014 - 2015

### Elementary Schools

Early Childhood Services (ECS)

Grades 1 - 3

Grades 4 - 6

*Sub-total*

### Middle & High Schools

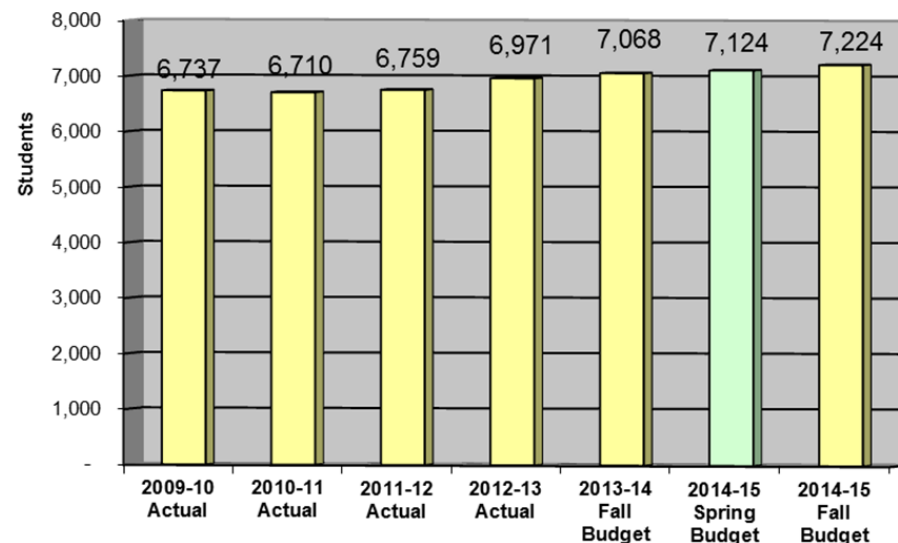
Grades 7 - 9

Grades 10 - 12

*Sub-total*

*Total*

|                                | 2013-14<br>Fall<br>Budget | 2014-15<br>Fall<br>Budget | Variance | Percent     |
|--------------------------------|---------------------------|---------------------------|----------|-------------|
| Early Childhood Services (ECS) | 885                       | 907                       | 22       | 2.5%        |
| Grades 1 - 3                   | 1,622                     | 1,654                     | 32       | 2.0%        |
| Grades 4 - 6                   | 1,466                     | 1,526                     | 60       | 4.1%        |
| <i>Sub-total</i>               | 3,973                     | 4,087                     | 114      | 2.9%        |
| Grades 7 - 9                   | 1,417                     | 1,397                     | (20)     | -1.4%       |
| Grades 10 - 12                 | 1,678                     | 1,740                     | 62       | <u>3.7%</u> |
| <i>Sub-total</i>               | 3,095                     | 3,137                     | 42       | 1.4%        |
| <i>Total</i>                   | 7,068                     | 7,224                     | 156      | <u>2.2%</u> |



Community Placements

Alternate Programming

Traditional Schools

*Total*

|                                   | 2009-10<br>Actual | 2010-11<br>Actual | 2011-12<br>Actual | 2012-13<br>Actual | 2013-14<br>Fall<br>Budget | Increase    | 2014-15<br>Spring<br>Budget | Increase    | 2014-15<br>Fall<br>Budget | Fall to Fall<br>Increase |
|-----------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------------|-------------|-----------------------------|-------------|---------------------------|--------------------------|
| Community Placements              | 138               | 146               | 169               | 175               | 196                       | 0           | 196                         | (21)        | 175                       | (21)                     |
| Alternate Programming             | 122               | 89                | 73                | 114               | 116                       | 0           | 116                         | (11)        | 105                       | (11)                     |
| Traditional Schools               | 6,477             | 6,475             | 6,517             | 6,682             | 6,756                     | 56          | 6,812                       | 132         | 6,944                     | 188                      |
| <i>Total</i>                      | 6,737             | 6,710             | 6,759             | 6,971             | 7,068                     | 56          | 7,124                       | 100         | 7,224                     | 156                      |
|                                   | <u>1.1%</u>       | <u>-0.4%</u>      | <u>0.7%</u>       | <u>3.1%</u>       | <u>1.4%</u>               | <u>0.8%</u> |                             | <u>1.4%</u> |                           | <u>2.2%</u>              |
| <i>Average (previous 5 years)</i> |                   |                   |                   |                   | <u>1.2%</u>               |             |                             |             |                           |                          |



# FALL UPDATE

|                                           | Fall Budget<br>2014/2015 | Spring Budget<br>2014/2015 | Variance | %<br>Variance |
|-------------------------------------------|--------------------------|----------------------------|----------|---------------|
| <b>Certificated Staff FTE's</b>           |                          |                            |          |               |
| School based                              | 402.4                    | 397.3                      | 5.1      | 1.3%          |
| Non-school based                          | 9.9                      | 9.0                        | 0.9      | 10.0%         |
| <i>Total Certificated Staff FTE's</i>     | 412.3                    | 406.3                      | 6.0      | 1.5%          |
| <b>Non-Certificated Staff FTE's</b>       |                          |                            |          |               |
| Instructional                             | 198.1                    | 198.1                      | -        | 0.0%          |
| Non-instructional                         | 79.2                     | 79.2                       | -        | 0.0%          |
| <i>Total Non-Certificated Staff FTE's</i> | 277.3                    | 277.3                      | -        | 0.0%          |
| <b>Eligible Funded Students</b>           |                          |                            |          |               |
| Early childhood services (ECS headcount)  | 907.0                    | 869.0                      | 38       | 4.4%          |
| Grades 1 to 9 (headcount)                 | 4,577.0                  | 4,563.0                    | 14       | 0.3%          |
| Grade 10 to 12 (FTE)                      | 1,740.0                  | 1,692.0                    | 48       | 2.8%          |
| <i>Total Eligible Funded Students</i>     | 7,224.0                  | 7,124.0                    | 100      | 1.4%          |

# GRANT REVENUES

|                                                | <u>Grants</u>       | <u>Net</u>               | <u>Expense<br/>Offset</u> |
|------------------------------------------------|---------------------|--------------------------|---------------------------|
| <b>Instructional Grants:</b>                   |                     |                          |                           |
| Base Grants [100 additional students = 81 FTE] | \$ 570,900          |                          | \$ -                      |
| Class Size                                     | 94,300              |                          | -                         |
| CEU's                                          | 192,300             |                          | -                         |
| Inclusive Education                            | 28,500              |                          | -                         |
| Small Schools by Necessity                     | 68,700              |                          | -                         |
| RCSD support                                   | 58,800              |                          | 58,800                    |
| Pension Support                                | 23,400              |                          | 23,400                    |
| Institutional Programs – PAS (hospital)        | 22,200              |                          | 22,200                    |
| PUF                                            | 59,800              |                          | 59,800                    |
| Total Instructional Grants                     | <u>\$ 1,118,900</u> |                          | <u>\$ 164,200</u>         |
| <b>Net Increase</b>                            |                     | <u><u>\$ 954,700</u></u> |                           |



# GRANT REVENUES

|                                               | <u>Grants</u>               | <u>Net</u>          | <u>Expense<br/>Offset</u>   |
|-----------------------------------------------|-----------------------------|---------------------|-----------------------------|
| <b>Other Grants</b>                           |                             |                     |                             |
| Transportation                                | \$ 19,900                   |                     | \$ -                        |
| Before and After School Support               | 180,000                     |                     | 180,000                     |
| My Place & HUGS                               | 40,700                      |                     | 40,700                      |
| Debt Support                                  | (119,700)                   |                     | (119,700)                   |
| Plant Operations & Maintenance (POM) 2%       | 119,300                     |                     | -                           |
| Infrastructure Maintenance Renewal (IMR) 106% | <u>1,325,100</u>            |                     | <u>1,325,100</u>            |
| Total                                         | \$ 1,565,300                |                     | \$ 1,426,100                |
| Net Increase (Other Grants)                   |                             | \$ 139,200          |                             |
| <b>Instructional Grants</b>                   |                             |                     |                             |
|                                               | 1,118,900                   |                     | 164,200                     |
| Net Increase (Instruction)                    | <u>                    </u> | 954,700             | <u>                    </u> |
|                                               | <u>\$ 2,684,200</u>         |                     | <u>\$ 1,590,300</u>         |
| Net Increase (All Grants)                     |                             | <u>\$ 1,093,900</u> |                             |

Total Grants \$79.8 million

An improvement of \$2,684,200 or 3.5% from Spring Estimates.

Excluding Grants with direct offset expenses the net increase is \$1.1 million of 1.4%



# LOCAL REVENUES

|                                                | <u>Grants</u>       | <u>Net</u>          | <u>Expense<br/>Offset</u> |
|------------------------------------------------|---------------------|---------------------|---------------------------|
| <b>Local Revenue</b>                           |                     |                     |                           |
| Fees (no fee change - improved collection)     | \$ 165,000          |                     | -                         |
| Other Sales (Health Spending Rebate \$200,000) | 50,000              |                     | -                         |
| Investment Income                              | 40,000              |                     | -                         |
| Gifts and Donations (Cenovus)                  | 150,000             |                     | 150,000                   |
| Rental of Facilities                           | (10,000)            |                     | -                         |
| Total                                          | <u>\$ 395,000</u>   |                     | <u>\$ 150,000</u>         |
| Net Increase (Local Revenue)                   |                     | \$ 245,000          |                           |
| <b>All Grants</b>                              |                     |                     |                           |
|                                                | 2,684,200           |                     | 1,590,300                 |
| Net Increase (All Grants)                      | <u>2,684,200</u>    | 1,093,900           | <u>1,590,300</u>          |
|                                                | <u>\$ 3,079,200</u> |                     | <u>\$ 1,740,300</u>       |
| Net Increase (All Revenues)                    |                     | <u>\$ 1,338,900</u> |                           |

# EXPENDITURES – STAFFING

|                                                   | <u>Expenses</u>   | <u>Net</u>         | <u>Offset<br/>Revenue</u> |
|---------------------------------------------------|-------------------|--------------------|---------------------------|
| <b>Certificated Changes</b>                       |                   |                    |                           |
| Additional Teachers (6 FTE)                       | \$ 584,400        | (PUF)              | 97,400                    |
| Savings - (revaluation of average teacher costs)  | (291,200)         |                    |                           |
| Sub-total                                         | <u>293,200</u>    |                    | <u>97,400</u>             |
| <b>Non-Certificated Changes</b>                   |                   |                    |                           |
| Salaries                                          | 78,500            | (Before & After)   | 180,000                   |
| Benefits - (revaluation of average benefit costs) | (156,800)         |                    | (16,500)                  |
| Sub-total                                         | <u>(78,300)</u>   |                    | <u>163,500</u>            |
| Total                                             | <u>\$ 214,900</u> |                    | <u>\$ 260,900</u>         |
|                                                   |                   | <u>\$ (46,000)</u> |                           |

Total Wages & Benefits - \$63,001,000  
with staff compliment of 690 FTE





# EXPENDITURES – SERVICES, CONTRACTS AND SUPPLIES

|                                    | <u>Expenses</u>     | <u>Net</u>        | <u>Offset<br/>Revenue</u> |
|------------------------------------|---------------------|-------------------|---------------------------|
| <b>Instruction</b>                 |                     |                   |                           |
| Site Based Mini-Budgets            | \$ 36,500           |                   | \$ -                      |
| Literacy-Learning Common Project   | 150,000             |                   | 150,000                   |
| RCSD Programming                   | 58,700              |                   | 58,700                    |
| PUF Programming                    | 39,500              |                   | 39,500                    |
| Information Technology Services    | 50,000              |                   | -                         |
| Alternate Programs - Facilities    | 18,200              |                   | -                         |
| School Services                    | 409,200             |                   | -                         |
|                                    | <u>\$ 762,100</u>   |                   | <u>\$ 248,200</u>         |
| <b>Transportation</b>              | 22,800              |                   | -                         |
| <b>Facilities</b>                  |                     |                   |                           |
| Plant Operations Maintenance (POM) | 114,500             |                   | -                         |
| Infrastructure Renewal (IMR)       | 1,325,100           |                   | 1,325,100                 |
| <b>External Services</b>           |                     |                   |                           |
| My Place and HUG Projects          | 40,400              |                   | 40,400                    |
| <b>Board &amp; Administration</b>  | 24,400              |                   | -                         |
|                                    | <u>\$ 2,289,300</u> |                   | <u>\$ 1,613,700</u>       |
|                                    |                     | <u>\$ 675,600</u> |                           |

Services, Contracts and Supplies budget of \$17,990,800





# OPERATING SUMMARY

|                                  | <u>Gross</u>        | <u>Net</u>        | <u>Offset</u>       |
|----------------------------------|---------------------|-------------------|---------------------|
| <b>Revenue</b>                   |                     |                   |                     |
| Grants                           | \$ 2,684,200        |                   | \$ 1,590,300        |
| Local Revenue                    | 395,000             |                   | 150,000             |
|                                  | <u>\$ 3,079,200</u> |                   | <u>\$ 1,740,300</u> |
| Net Increase on Revenue          |                     | \$ 1,338,900      |                     |
| <b>Expense</b>                   |                     |                   |                     |
| Staffing                         |                     | 46,000            |                     |
| Services, Contracts and Supplies |                     | (675,600)         |                     |
| Capital and Debt Services        |                     | 38,900            |                     |
| Operating Surplus                |                     | <u>\$ 748,200</u> |                     |

With the additional 100 students, an additional six certificated teachers and some budget adjustments - the result is an anticipated operating surplus of \$748,200



|                                               | Fall Budget<br>2014/2015 | Spring Budget<br>2014/2015 | Variance     | %<br>Variance |
|-----------------------------------------------|--------------------------|----------------------------|--------------|---------------|
| <b>OPERATIONS (SUMMARY)</b>                   |                          |                            |              |               |
| <b>Revenues</b>                               |                          |                            |              |               |
| Alberta Education                             | \$ 78,927,800            | \$ 76,464,300              | \$ 2,463,500 | 3.2%          |
| Other - Government of Alberta                 | \$ 871,600               | 650,900                    | 220,700      | 33.9%         |
| Government of Alberta                         | 79,799,400               | 77,115,200                 | \$ 2,684,200 | 3.5%          |
| Other Alberta School Authorities              | 136,600                  | 136,600                    | -            | 0.0%          |
| Fees                                          | 1,571,600                | 1,406,600                  | 165,000      | 11.7%         |
| Other sales and services                      | 1,180,900                | 1,130,900                  | 50,000       | 4.4%          |
| Investment Income                             | 184,400                  | 144,400                    | 40,000       | 27.7%         |
| Gifts and donations                           | 459,300                  | 309,300                    | 150,000      | 48.5%         |
| Rental of Facilities                          | 58,700                   | 68,700                     | (10,000)     | -14.6%        |
| Fundraising                                   | 1,250,000                | 1,250,000                  | -            | 0.0%          |
| Total Revenues                                | \$ 84,640,900            | \$ 81,561,700              | \$ 3,079,200 | 3.8%          |
| <b>Expenses By Program</b>                    |                          |                            |              |               |
| Instruction                                   | \$ 67,469,300            | \$ 66,706,100              | \$ 763,200   | 1.1%          |
| Plant Operations & Maintenance                | 9,958,400                | 8,648,000                  | 1,310,400    | 15.2%         |
| Transportation                                | 2,063,800                | 2,041,000                  | 22,800       | 1.1%          |
| Board and System Administration               | 2,617,400                | 2,587,900                  | 29,500       | 1.1%          |
| External Services                             | 1,783,800                | 1,578,700                  | 205,100      | 13.0%         |
| Total Expenses                                | \$ 83,892,700            | \$ 81,561,700              | \$ 2,331,000 | 2.9%          |
| Excess (Deficiency) of Revenues over Expenses | \$ 748,200               | \$ -                       | \$ 748,200   |               |

Operating Budget – Surplus of \$748,200

|                                          | Fall Budget<br>2014/2015 | Spring Budget<br>2014/2015 | Variance     | %<br>Variance |
|------------------------------------------|--------------------------|----------------------------|--------------|---------------|
| <b>Expenses by Object</b>                |                          |                            |              |               |
| Certificated Salaries                    | \$ 38,280,900            | \$ 38,067,300              | \$ 213,600   | 0.6%          |
| Certificated Benefits                    | 10,400,400               | 10,320,800                 | 79,600       | 0.8%          |
| Non-certificated Salaries                | 11,571,200               | 11,492,700                 | 78,500       | 0.7%          |
| Non-certificated Benefits                | 2,963,400                | 3,120,200                  | (156,800)    | -5.0%         |
| Total Wages & Benefits                   | 63,215,900               | 63,001,000                 | 214,900      | 0.3%          |
| Services, contracts and supplies expense | 17,990,800               | 15,701,500                 | 2,289,300    | 14.6%         |
| Capital and Debt Services                |                          |                            | -            | 0.0%          |
| Amorization - Supported                  | 1,681,400                | 1,747,200                  | (65,800)     | -3.8%         |
| Amortization - Unsupported               | 966,600                  | 1,023,500                  | (56,900)     | -5.6%         |
| Interest - Supported                     | 2,400                    | 56,300                     | (53,900)     | -95.7%        |
| Interest - Unsupported                   | 35,600                   | 17,600                     | 18,000       | 102.3%        |
| Total Capital & Debt Services            | 2,686,000                | 2,844,600                  | (158,600)    | -5.6%         |
| Other Expenses                           | -                        | -                          | -            | 0.0%          |
| Total Expenses                           | \$ 83,892,700            | \$ 81,547,100              | \$ 2,345,600 | 2.9%          |

# CAPITAL BUDGET

|                                             | 2013-14<br>Spring<br>Budget | 2013-14<br>Fall<br>Budget | 2014-15<br>Spring<br>Budget | Increase | 2014-15<br>Fall<br>Budget | 2015-16<br>Forecast | 2016-17<br>Forecast |
|---------------------------------------------|-----------------------------|---------------------------|-----------------------------|----------|---------------------------|---------------------|---------------------|
| <b><u>EXPENDITURES</u></b>                  |                             |                           |                             |          |                           |                     |                     |
| <b>Capital Projects</b>                     |                             |                           |                             |          |                           |                     |                     |
| Dr. Roy Wilson Learning Centre              | 1,233,000                   | 1,233,000                 | -                           | -        | -                         | -                   | -                   |
| Medicine Hat High School Modernization      | -                           | -                         | 18,600,000                  | -        | 18,600,000                | 18,700,000          | -                   |
| Modular Units - New Units (WLC)             | -                           | -                         | -                           | 400,000  | 400,000                   | -                   | -                   |
| Modular Units - Relocations (Connaught)     | -                           | -                         | -                           | 50,000   | 50,000                    | -                   | -                   |
| <i>Total Capital Projects</i>               | <u>1,233,000</u>            | <u>1,233,000</u>          | <u>18,600,000</u>           | 450,000  | <u>19,050,000</u>         | <u>18,700,000</u>   | <u>-</u>            |
| <b>Capital Equipment</b>                    |                             |                           |                             |          |                           |                     |                     |
| Computer Replacements                       | 315,000                     | 315,000                   | 400,000                     | -        | 400,000                   | 400,000             | 400,000             |
| Network, Infrastructure and other Equipment | 120,000                     | 120,000                   | 125,000                     | -        | 125,000                   | 125,000             | 125,000             |
| VOIP (phone system)                         | 30,000                      | 30,000                    | -                           | -        | -                         | -                   | -                   |
| Photocopiers                                | 60,000                      | 200,000                   | -                           | -        | -                         | -                   | -                   |
| Central Duplicating                         | -                           | 900,000                   | -                           | -        | -                         | -                   | -                   |
| * Smart Boards & Projectors                 | -                           | -                         | -                           | -        | -                         | * 200,000           | * 200,000           |
|                                             | <u>525,000</u>              | <u>1,565,000</u>          | <u>525,000</u>              | -        | <u>525,000</u>            | <u>725,000</u>      | <u>725,000</u>      |
| <b>Plant &amp; Operations</b>               |                             |                           |                             |          |                           |                     |                     |
| Vehicles                                    | 65,000                      | 65,000                    | 70,000                      | -        | 70,000                    | 70,000              | 70,000              |
| Equipment                                   | 80,000                      | 80,000                    | 75,000                      | -        | 75,000                    | 75,000              | 75,000              |
| <i>Total Capital Equipment Acquisitions</i> | <u>670,000</u>              | <u>1,710,000</u>          | <u>670,000</u>              | -        | <u>670,000</u>            | <u>870,000</u>      | <u>870,000</u>      |
| <i>Total Capital Expenditures</i>           | <u>1,903,000</u>            | <u>2,943,000</u>          | <u>19,270,000</u>           | 450,000  | <u>19,720,000</u>         | <u>19,570,000</u>   | <u>870,000</u>      |

Note (1) - Technology Plan - currently reflects the District assuming responsibility for smart boards in 2014-15, this will have to be re-evaluated in the 2015-2016 budget.



# RESERVE BUDGET

|                                                          | 2012-13<br>Closing<br>Balance<br>(Aug 31,2013) | 2013-14<br>Closing<br>Balance<br>(Aug 31,2014) | 2014-15                                |                                   | 2014-15<br>Closing<br>Balance<br>(Aug 31,2015) |   |
|----------------------------------------------------------|------------------------------------------------|------------------------------------------------|----------------------------------------|-----------------------------------|------------------------------------------------|---|
|                                                          |                                                |                                                | Transfers In                           | Transfers Out                     |                                                |   |
| <b>Unrestricted Net Assets</b>                           |                                                |                                                | (Operating Surplus)                    |                                   |                                                |   |
| Unrestricted                                             | \$ 1,684,814                                   | \$ 1,566,400                                   | (1) 748,200<br>(3) (100,600)<br>(11) - | (2) (120,000)<br>(8) (1,200,000)  | \$ 894,000                                     | ① |
| <b>Operating Reserves</b>                                |                                                |                                                |                                        |                                   |                                                |   |
| Working Capital                                          | \$ 2,023,500                                   | \$ 1,996,700                                   | (3) \$ 100,600                         | (11) -                            | \$ 2,097,300                                   | ③ |
| School Based - Mini Budget                               | 366,300                                        | 489,600                                        |                                        | (4) -                             | 489,600                                        | ④ |
| School Based - Committed                                 | 618,700                                        | 1,007,000                                      | (9) 300,000                            | (7) (1,200,000)                   | 107,000                                        | ④ |
| School Based - SGF                                       | -                                              | 1,330,000                                      | (10) -                                 |                                   | 1,330,000                                      | ④ |
| Fund Raising Initiatives                                 | 463,800                                        | 493,700                                        | (5) 30,000                             |                                   | 523,700                                        | ④ |
| Board & Administration - Discretionary                   | -                                              | -                                              | (8) 2,250,000                          |                                   | 2,250,000                                      | ① |
| Board & Administration - Committed                       | 2,300,000                                      | 2,300,000                                      | (8) 100,000                            | (7) (2,400,000)                   | -                                              | ④ |
| <i>Total Operating Reserves</i>                          | <i>\$ 5,772,300</i>                            | <i>\$ 7,617,000</i>                            | <i>\$ 2,780,600</i>                    | <i>\$ (3,600,000)</i>             | <i>\$ 6,797,600</i>                            |   |
| <i>Total Accumulated Operating Surplus</i>               | <i>\$ 7,457,114</i>                            | <i>\$ 9,183,400</i>                            | <i>\$ 2,680,000</i>                    | <i>\$ (4,920,000)</i>             | <i>\$ 7,691,600</i>                            |   |
| <b>Capital Reserves</b>                                  |                                                |                                                |                                        |                                   |                                                |   |
| Instruction Block                                        |                                                |                                                |                                        |                                   |                                                |   |
| Computers                                                | \$ 853,800                                     | \$ 687,700                                     | (6) \$ 604,300                         | (7) \$ (525,000)<br>(8) (617,000) | \$ 150,000                                     |   |
| Copiers                                                  | 207,500                                        | -                                              |                                        |                                   | -                                              |   |
| Other                                                    | 114,900                                        | -                                              |                                        |                                   | -                                              |   |
| Plant & Operations                                       | 202,000                                        | 260,000                                        | (6) 177,100                            | (7) (100,000)<br>(8) (137,300)    | 199,800                                        |   |
| External Services                                        | 56,300                                         | 62,700                                         | (6) 6,400                              | (7) (45,000)                      | 24,100                                         |   |
| Board & Administration                                   | 1,047,700                                      | 907,200                                        | (6) 47,100                             | (7) (450,000)<br>(8) (395,700)    | 108,600                                        |   |
| <i>Total Capital Reserves</i>                            | <i>2,482,200</i>                               | <i>1,917,600</i>                               | <i>834,900</i>                         | <i>(2,270,000)</i>                | <i>482,500</i>                                 | ② |
| <i>Total Net Assets (not invested in Capital Assets)</i> | <i>\$ 9,939,314</i>                            | <i>\$ 11,101,000</i>                           | <i>\$ 3,514,900</i>                    | <i>\$ (7,190,000)</i>             | <i>\$ 8,174,100</i>                            |   |



# RESERVE SUMMARY

## Summary:

Discretionary (Operating)

Discretionary (Capital)

Discretionary (Working Capital = 2.5%)

Non-discretionary (Committed)

| 2013-14<br>Closing<br>Balance |
|-------------------------------|
| (Aug 31,2014)                 |
| \$ 1,566,400                  |
| 1,917,600                     |
| \$ 3,484,000                  |
| 1,996,700                     |
| 5,620,300                     |
| <u>\$ 11,101,000</u>          |

| Transfers<br>Out      |
|-----------------------|
| \$ 1,577,600          |
| (1,435,100)           |
| \$ 142,500            |
| 100,600               |
| (3,170,000)           |
| <u>\$ (2,926,900)</u> |

| 2014-15<br>Closing<br>Balance |
|-------------------------------|
| (Aug 31,2015)                 |
| \$ 3,144,000                  |
| 482,500                       |
| \$ 3,626,500                  |
| 2,097,300                     |
| 2,450,300                     |
| <u>\$ 8,174,100</u>           |

1

2

3

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# FALL UPDATE – RESERVE BENCHMARKS

|                                                                   | 2011-12<br>Closing Balance<br>(Aug 31,2012) | 2012-13<br>Closing Balance<br>(Aug 31,2013) | 2013-14<br>Closing Balance<br>(Aug 31,2014) | 2014-15<br>Closing Balance<br>(Aug 31,2015) |
|-------------------------------------------------------------------|---------------------------------------------|---------------------------------------------|---------------------------------------------|---------------------------------------------|
| <b><u>Operating Reserves as a % of Operating Expenditures</u></b> |                                             |                                             |                                             |                                             |
| Operating Expenditures                                            | \$ 77,991,231                               | \$ 80,015,069                               | \$ 79,869,900                               | \$ 83,892,700                               |
| Operating Reserves as a % of Budget                               |                                             |                                             |                                             |                                             |
| Working Capital                                                   | 2.44%                                       | 2.53%                                       | 2.50%                                       | 2.50%                                       |
| Committed                                                         | 3.70%                                       | 4.69%                                       | 7.04%                                       | 2.92%                                       |
| Discretionary & Unrestricted                                      | 1.15%                                       | 2.11%                                       | 1.96%                                       | 3.75%                                       |
| Total Operating Reserves                                          | 7.29%                                       | 9.32%                                       | 11.50%                                      | 9.17%                                       |
| Provincial Average                                                | 4.73%                                       | 6.15%                                       |                                             |                                             |
| Average of Similar Size School Districts                          | 6.45%                                       | 8.78%                                       |                                             |                                             |
|                                                                   |                                             |                                             |                                             | (Ministry concern if low er than 2.5%)      |
| <b><u>Operating Reserves Per Student</u></b>                      |                                             |                                             |                                             |                                             |
| Students - Head count                                             | 6,756                                       | 6,971                                       | 7,068                                       | 7,224                                       |
| Less - 1/2 ECS students                                           | (382)                                       | (430)                                       | (443)                                       | (454)                                       |
| Students - FTE's (full time equivalents)                          | 6,374                                       | 6,541                                       | 6,625                                       | 6,770                                       |
| Operating Reserves / Student                                      | \$ 892                                      | \$ 1,140                                    | \$ 1,386                                    | \$ 1,136                                    |
| Provincial Average                                                | \$ 573                                      | \$ 742                                      |                                             |                                             |
| Average of Similar Size School Districts                          | \$ 756                                      | \$ 1,023                                    |                                             |                                             |
| <b><u>Capital Reserves Per Student</u></b>                        |                                             |                                             |                                             |                                             |
| Capital Reserves / Student                                        | \$ 351                                      | \$ 380                                      | \$ 289                                      | \$ 71                                       |
| Provincial Average                                                | \$ 274                                      | \$ 242                                      |                                             |                                             |
| Average of Similar Size School Districts                          | \$ 209                                      | \$ 228                                      |                                             |                                             |





# Reserve Budget – Footnotes

(Reserve Management Plan)

Note (1) - The Unrestricted Net Assets balance should be adequate to cover any operating deficits, however the Board approves that the excess, if any, shall come out of the Board's Discretionary Operating Reserves or the Working Capital Reserve effective the respective year end.

Note (2) - The above represents a debt repayment (capital lease) resulting in a decrease in Unrestricted and increase in investment in Capital assets.

Note (3) - The above transfers represent a transfer to maintain the Working Capital Reserve at 2.5% of Budgeted Operating expenditures.

Note (4) - The above transfers represent an estimated transfer to/(from) restrict unused school based budgets and commitments from prior years. The actual transfer will reflect actual carry forward balances at year end.

Note (5) - The above transfer is a estimate only - the actual transfer into or out of this reserve shall reflect the net activity in the Fund Raising Bank Account.

Note (6) - The above transfers into Capital Reserves are based upon unsupported budgeted amortization - if actual amortization is different the Administration is authorized, at their discretion, to adjust to approximate the actual amortization numbers.

Note (7) - The above transfer out of Capital Reserves are based upon budgeted capital expenditures. If costs are less than budget the draw from the reserve will be adjusted accordingly.

Note (8) - The above transfer out of Capital Reserves is based upon Board approved additions to the Medicine Hat High School modernization project - as well as some restructuring of the capital reserves into Board & Administration (committed).

Note (9) - The above transfers were based on operating results for the year - if MHHS unspent CEU revenues are something other than \$300,000 the transfer into this reserve will be adjusted accordingly.

Note (10) - This transfer is to reflect the new PSAS requirement to not defer any unspent SGF funds. A reserve must be set up to ensure these funds are kept for the respective schools. The actual amount set up in this reserve will equal the SGF in net assets at year end (August 31, 2015).

Note (11) - This transfer will only be made if the Unrestricted Net Assets would otherwise go into a negative balance.



**Medicine Hat  
School District  
No. 76**

***“Where Kids  
Count”***

