



### "Where Kids Count"

### **District Vision**

Developing tomorrow's citizens, through improved learning, living and relationships.

### **Mission Statement**

As a partner in the community, Medicine Hat School District No. 76 will create inclusive and innovative learning environments.

Celebrating our system values and beliefs:

Excellence,
Respect,
Caring and Compassion,
Learning,
Integrity
and
Innovation.

Medicine Hat School District No. 76

### **BUDGET 2018-2019**

"Spring Release"

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### **KEY BUDGET ASSUMPTIONS**





### **INFORMATION**

	2018-19 Spring	2017-18 <u>Fall</u>	<u>Increase</u>
Enrollment: Budget is based on student count	7,440	7,440	0 students

### **Grant Rates**:

### Instruction

•	Base Grants (frozen last 3 budgets)	0%
•	Class Size	0%
•	All other instruction grant allocations were	
	maintained at the 2015/2016 funding rates	0%

### **Facilities**

Facilities	
<ul> <li>POM - Plant Operations and Maintenance</li> </ul>	0%
IMR - Infrastructure Maintenance and Renewal	(13%)
Transportation	0%

### Wages & Benefits:

The wage and benefit projection is based on known and estimated increases.

• Teachers 0%

• Reasonable provision has been made for other groups

### In Summary:

The budget reflects a balanced budget.



### **BUDGET OVERVIEW**



### **SPRING COMMENTS**

### **Grants**:

**Instruction** - Budget was based on student count of  $\underline{7,440}$  students. As well the grant rates below were changed as follows:

- Base Grants virtually no changes decrease of (\$300).
- Class Size decreased 4.8% or (\$165,300) decrease in K-3 students.
- Inclusive Education Grant increased 1.3% or \$65,400 due to more students with refugee codes (up to 110 refugees).
- Small Schools by Necessity increased by \$170,700.
- Administrative Claw Back increased by \$136,000 or 40% due to a claim by the Province on savings in LAPP employer contributions.
- Nutrition Funding- increased by \$84,000 or 34%.
- Regional Collaborative Services increased 128,100 mainly due to a conversion of services into direct funding from RCSD.
- Teacher Pensions large decrease of (\$316,700) due to a reduced contribution rates by 1% and 2.7 less teacher FTE on staff.
- PUF increased \$329,700 or 5%.
- Supported Amortization decreased (\$4,500).
- Other Instructional Grants were maintained at the 2015-16 levels
- Overall the grant revenues increased by .2 of 1% or \$170,300.

### **Facilities**

- POM increased 1.5% or \$85,800.
- IMR decreased 13% or (\$316,000).
- Supported Amortization- decreased .2% or (\$5,100).

### **Transportation**

Funding rates were unchanged from 2015-16 (third year).
 However, the District did not qualify for some anticipated funding.

### **External Services**

 Key change was the termination of a District run Before and After (B&A) School program. This service has been tendered and will be run by the YMCA in 2018-19.

### **SPRING COMMENTS** (continued)

### **Grants (continued)**

Reflecting a loss of \$197,000 in subsidies (this is offset by a reduction in operating expenses).

• Grants in total have decreased .5 of 1% or (\$459,800) - but if you removed the items that are enveloped or have direct offset costs - such as PUF, IMR, and Supported Amortization - there remains a decrease in discretionary grants of .2 of 1% or (\$162,300).

### **Local Revenues**:

- Key change is the termination of the B&A School Program resulting in a loss of (\$259,400) of user fees.
- Other changes in Local Revenues are fairly minor, excluding the B&A Program local revenues reflected an increase of \$36,800.

### Wages and Benefits: (W&B)

- Wages and Benefits decreased by 2.3% or (\$897,700).
- Certificated FTE have decreased by 2.7 FTE and non-certificated have increased by .4 FTE, for a net decrease in staff of 2.3 FTE.
- Consolidated some outreach programs into one site, saving .5 certificated FTE and 1 EA.
- Reduction of Optimal Learning Consultants from 11 to 10, due to a retirement, saving 1.0 FTE.
- Reduction of 1.0 teachers due to student movement from K-3 into 4-6 which brings with it less class size funding.
- The remaining EA reductions were minor.
- Added 2.5 FSLWs with RCSD funds, traded services from AHS with District staff.
- Added a position in Human Resources to assist with volume of workload and manage attendance and wellness of staff.

While W&Bs went down 2.3% or (\$897,700), if you remove reductions that had a reduction in offset funding you are left with a net reduction or savings of (\$310,800).

### **SPRING COMMENTS**

### **Purchased Services:**

Instruction - With Offset Funding:

- Reduced Mental Health services (AHS—RCSD) (\$115,000)
- PUF increased by \$344,400
- Nutrition Program increased by \$84,000

Without Offset Funding:

- Hour Zero in 2017-18 reduced in 2018-19 (\$103,700)
- Site Based Mini-budgets increased support \$117,200 Gross increase in expenditures in Instruction is \$463,700. However the net increase in expenditures without offset funding only \$150,800.

**Plant, Operations and Maintenance -** IMR was reduced by \$316,000. Leaving a residual increase without offset funding of \$9,600.

**Transportation** - Increase of \$47,300 mostly due to the built in 2% escalation clause with the service provider.

**Board and Administration** - Increase by \$17,700, mostly due to the addition of a Communications Officer and TEBA.

**External Services** - Reduced by (\$41,400) the majority of which is from the termination of the Before & After School Program.

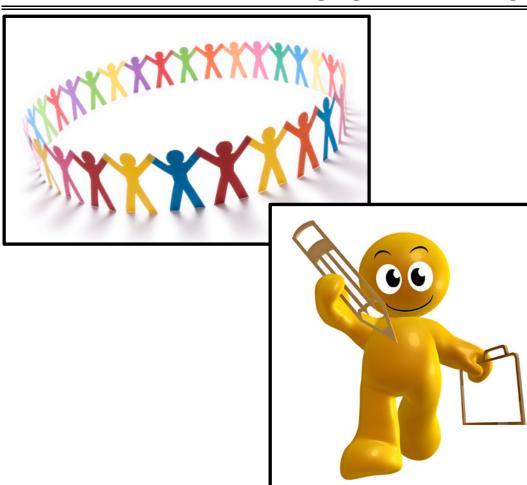
Purchased Services increased by \$180,900 overall. However, if you remove the reductions that had offset funding reductions you are left with a net increase of \$215,000.

### **Capital Expenditures and Funding:**

There are no major capital projects budgeted for 2018-2019.



### STUDENT ENROLLMENT





### **INFORMATION**

Enrollment has been steady in the District over the last five years, averaging 1.3% growth per year.

Due to the economic downturn and local job losses the District was expecting enrollment to be relatively static.

The District is projecting enrollment to be flat for September 2018. Projected enrollment for September is 7,440 students.







### STUDENT ENROLLMENT

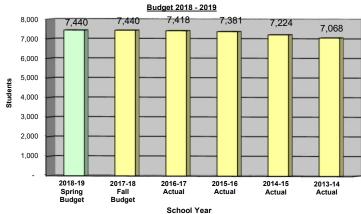
2018-2019 BUDGET

### **Enrollment Comments:**

The District is projecting no enrollment growth for 2018-2019.

	2018-19 Spring Budget	Increase (Decrease)	2017-18 Fall Budget	Percent
Early Childhood Services				
Community Placements	177	-	177	-
Early Learning Programs (ELP)	112	-	112	<u> -</u>
Sub-total - ECS excluding K	289	-	289	-
Elementary Programming				
Kindergarten	538	4	534	0.7%
Grades 1 - 3	1,590	(111)	1,701	(6.5%)
Grades 4 - 6	1,745	94	1,651	<u>5.7%</u>
Sub-total	3,873	(13)	3,886	(0.3%)
Middle & High School Programming	9			
Grades 7 - 9	1,521	6	1,515	0.4%
Grades 10 - 12	1,757	7	1,750	0.4%
Sub-total	3,278	13	3,265	0.4%
Total - K-12	7,151	-	7,151	<u>-</u>
Grand Total	7,440	-	7,440	-

### STUDENT ENROLLMENT FIVE YEAR TREND



	2018-19	Spring to	2017-18				
	Spring Budget	Fall Increase/ (Decrease)	Fall Budget	2016-17 Actual	2015-16 Actual	2014-15 Actual	2013-14 Actual
Schools or Programs:		( <u></u>			J		
Community Placements (ECS)	177	-	177	216	188	175	196
Connaught School	534	-	534	510	470	473	437
Crestwood School	458	-	458	481	487	499	520
Elm Street School	177	-	177	175	171	157	163
George Davison School	345	-	345	352	349	364	556
Herald School	224	-	224	221	242	250	251
Medicine Hat Christian School	254	-	254	264	296	256	249
River Heights School	284	-	284	310	318	283	326
Riverside School	-	-	-	93	102	106	101
Ross Glen School	321	-	321	338	326	337	391
Sauer School	278	-	278	-	-	-	-
Southview School	200	-	200	237	229	223	238
Vincent Massey School	261	-	261	309	311	295	317
Webster Niblock School	218	-	218	305	315	312	307
Wilson Learning Centre	786	-	786	734	665	540	-
Alexandra Middle School	518	-	518	557	360	368	437
Medicine Hat High School	1,011	-	1,011	963	1,192	1,260	1,252
Crescent Heights High School	1,294	-	1,294	1,240	1,251	1,221	1,211
Outreach Programs	100	<u>-</u>	100	113	109	105	116
Total	7,440	<u>-</u>	7,440	7,418	7,381	7,224	7,068
Increase (decrease)			22	37	157	156	97
	0.0%		0.3%	0.5%	2.2%	2.2%	<u>1.4%</u>
	2018-19 Spring Budget	Increase	2017-18 Fall Budget	2016-17 Actual	2015-16 Actual	2014-15 Actual	2013-14 Actual
Community Placements	177	-	177	216	188	175	196
Outreach Programs	100	-	100	113	109	105	116
Traditional Schools	7,163	<u>-</u>	7,163	7,089	7,084	6,944	6,756
Total	7,440	<u>-</u>	7,440	7,418	7,381	7,224	7,068
		0.0%	0.3%	0.5%	2.2%	2.2%	<u>1.4%</u>
	0.0%		<u>1.3%</u>				
	<u>1.0%</u>	Average (cur	rent 5 years)				

### **CLASS SIZE AVERAGES**

2018-2019 BUDGET

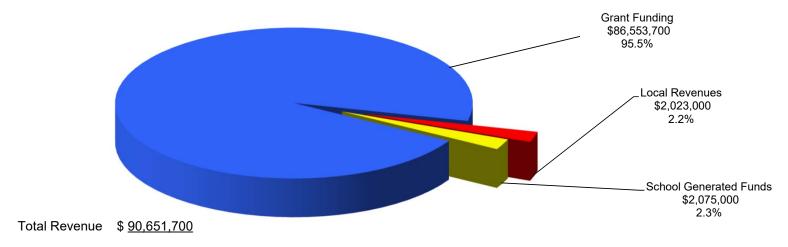
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	Provincial Targets	Provincial Averages 2016-17	M.Hat Ranking	2018-19 Spring Budget	Increase	2017-18 Fall Budget	2016-17 Actual	2015-16 Actual	2014-15 Actual	2013-14 Actual	2012-13 Actual
Class Size by Grade Groupin	<u>gs</u> :		(out of 74)		0.0%						
Kindergarten to Grade 3	17	20.4	18th	18.7	-	18.7	18.6	17.7	16.5	16.4	16.3
Grades 4 to 6	23	22.7	27th	21.8	-	21.8	21.6	21.9	21.3	21.7	22.0
Grades 7 to 9	25	23.6	61th	25.0	-	25.0	24.5	25.1	24.5	24.2	24.4
Grades 10 to 12	27	<u>23.4</u>	53th	23.8	<u>-</u>	23.8	24.1	25.9	25.7	24.9	25.3
Average (straight average)	23.0	<u>22.5</u>	50th	22.2	<u>-</u>	22.2	22.1	22.5	21.8	21.6	21.8
FTE Increase (Decrease)						0.1	( <u>0.4</u> )	<u>0.7</u>	<u>0.2</u>	( <u>0.2</u> )	( <u>0.2</u> )
Percentage Increase (Decreas	se)			0.0%		0.6%	<u>(1.8%)</u>	<u>3.1%</u>	<u>0.9%</u>	(0.9%)	(1.0%)
Student Enrollment:				7,440	<u>-</u>	7,440	<u>7,418</u>	7,224	7,068	6,971	6,759
Budgeted Increase in Enrollme	nt			<del>-</del>	0.0%	22	<u>194</u>	<u>156</u>	<u>97</u>	212	49
Percentage				<u> -</u>		<u>0.3%</u>	2.7%	2.2%	<u>1.4%</u>	<u>3.1%</u>	0.7%
Provincial Estimates				21	(0.9%)	(66)	175	128	81	180	
Percentage				0.3%		(0.9%)	2.4%	<u>1.8%</u>	<u>1.2%</u>	2.6%	
		<del></del>		2018-19		2017-18	2016-17	2015-16	2014-15	2013-14	2012-13
	Policy 411 Targets			Spring Budget		Fall Budget	Actual	Actual	Actual	Actual	Actual
Base Staffing Allocation:	-	•								*	
Kindergarten	17.00	e I		17.00	0.25	16.75	16.5	16.5	16.5	16.0	16.5
Grades 1 to 3	18.25			18.25	1.50	16.75	16.5	16.5	16.5	16.0	16.5
Grades 4 to 6	23.00			23.00	0.25	22.75	22.5	22.5	22.5	22.0	22.5
Grades 7 to 9	23.75			23.75	1.00	22.75	22.5	22.5	22.5	22.0	22.5
Grades 10 to 12	24.25			24.25	<u>1.50</u>	22.75	22.5	22.5	22.5	22.0	22.5
	<u>21.25</u>	•		21.25	0.90	20.35	20.1	20.1	20.1	19.6	20.1

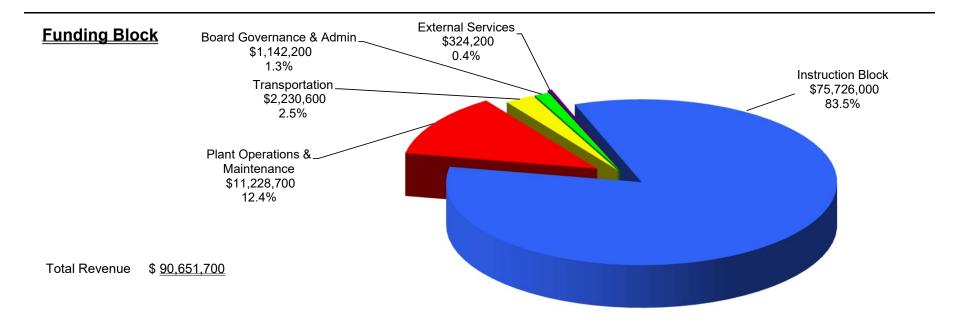


### **DISTRICT REVENUES**

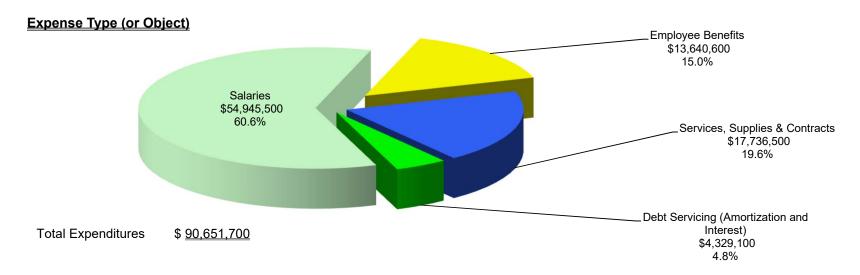
### **BUDGET 2018-2019**

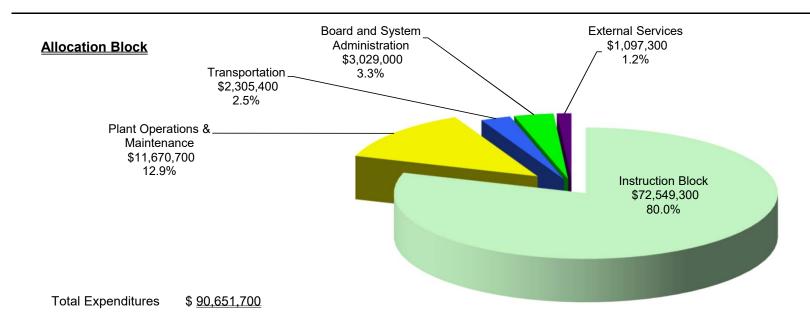
### **Funding Source**





### **DISTRICT EXPENDITURES**





### **BUDGETED STATEMENT OF OPERATIONS**

	Spring Budget 2018-19	Increase (Decrease)	Fall Budget 2017-18
	(Current Year)		(Prior Year)
OPERATIONS (SUMMARY)			
Revenues			
Alberta Education	\$ 86,065,000	\$ (262,800)	\$ 86,327,8
Other - Government of Alberta	488,700	(197,000)	685,7
Sub-Total - Government of Alberta	\$ 86,553,700	\$ (459,800)	\$ 87,013,5
Other Alberta School Authorities	155,800	17,100	138,7
Fees	887,700	(19,000)	906,7
Other Sales and Services	2,101,900	(232,200)	2,334,1
Investment Income	127,500	7,500	120,0
Gifts and Donations	176,500	-	176,5
Rental of Facilities	70,000	-	70,0
Fundraising	578,600	-	578,6
Total Revenues	\$ 90,651,700	\$ (686,400)	\$ 91,338,7
Expenses By Program			
Instruction - ECS	\$ 10,408,100	\$ 237,400	\$ 10,170,7
Instruction - Grades 1-12	62,141,200	(13,500)	62,154,7
Sub-Total - Instruction	\$ 72,549,300	223,900	\$ 72,325,4
Plant Operations and Maintenance	11,670,700	(324,400)	11,995,1
Transportation	2,305,400	47,000	2,258,4
Board and System Administration	3,029,000	(191,200)	3,220,2
External Services	1,097,300	(441,700)	1,539,0
Total Expenses	\$ 90,651,700	\$ (686,400)	\$ 91,338,1
Operating Surplus (Deficit)	\$ -	\$ -	\$



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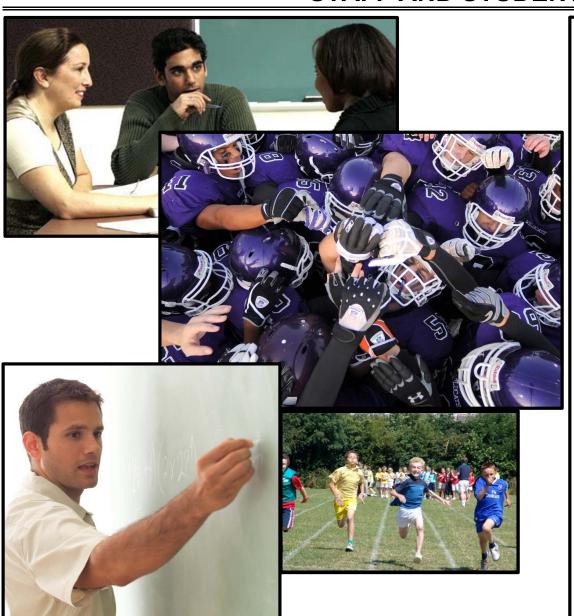
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Medicine Hat School District No.76

### **SCHEDULE OF EXPENSES - BY OBJECT**

	Spring Budget 2018-19	Increase (Decrease)	Fall Budget 2017-18
	(Current Year)		(Prior Year)
xpenses By Object			
Certificated Salaries	\$ 41,869,500	\$ (371,200)	\$ 42,240,70
Certificated Benefits	10,314,200	(413,700)	10,727,90
Non-certificated Salaries	13,076,000	(42,500)	13,118,50
Non-certificated Benefits	3,326,400	(70,300)	3,396,70
Total Wages and Benefits	68,586,100	(897,700)	69,483,80
Services, Contracts and Supplies Expense	17,701,800	180,900	17,520,90
Capital and Debt Services			
Amortization - Supported	3,043,100	(9,600)	3,052,70
Amortization - Unsupported	1,283,500	49,500	1,234,00
Interest - Unsupported	2,500	(17,800)	20,30
Total Capital and Debt Services	4,329,100	22,100	4,307,00
Other Interest and Finance Charges	34,700	8,300	26,40
Total Expenses	\$ 90,651,700	\$ (686,400)	\$ 91,338,10
ccumulated Operating Surplus (Projected)			
Accumulated Operating Surplus - Aug.31, 2017	\$ 4,565,000	\$ 154,000	\$4,411,00
Accumulated Operating Surplus - Aug.31, 2018	\$ 4,413,100	\$ (182,300)	\$4,595,40
apital Reserves (Projected)			
Accumulated Operating Surplus - Aug.31, 2017	\$ 1,179,200	\$ 24,100	\$1,155,10
Accumulated Operating Surplus - Aug.31, 2018	\$ 1,374,400	\$ 195,200	\$1,179,20

### **STAFF AND STUDENTS**



### **INFORMATION**

**Funding** - Due to the recent provincial budget and the enrollment growth the following changes will impact 2018-19:

➤ Base grant rates will continue to remain at 2015-16 rates (third year in a row), inspite of cost pressures in the system.

**Teachers** - The District is providing a total of 2.7 less certificated staff, as follows:

- > 0.5 less in Outreach
- ➤ 1.0 less Optimal Learning Consultant
- ➤ 1.0 less due to shift in students out of grades 1-3
- > 0.2 less in French project

**Educational Assistants** - The District will have a total of 2.7 less EAs , as follows:

- > 1.7 less in schools
- ➤ 1.0 less in Outreach Programs

This is based on addressed needs in the system.

### **Enrollment Growth**

> There are no additional students from last year.



	Spring Budget 2018-19	Increase (Decrease)	%	Fall Budget 2017-18
	(Current Year)	-	!	(Prior Year)
Certificated Staff FTEs		·		
School based	426.2	(1.7)	(0.4%)	427.9
Non-school based	7.0	(1.0)	(12.5%)	8.0
Total Certificated Staff FTEs	433.2	(2.7)	(0.6%)	435.9
Certificated Staffing Change due to:				
Enrollment	0.1			
Other factors	(2.8)			
Total Change	(2.7)			
Non-Certificated Staff FTEs				
Instructional - General	217.7	(1.7)	(0.8%)	219.4
Non-instructional				
Plant Operations and Maintenance	56.4	0.1	0.2%	56.
Transportation	1.0	-	-	1.
Board and Administration	18.8	2.0	11.9%	16.
External Services	6.2	-	-	6.3
Total Non-Certificated Staff FTEs	300.1	0.4	0.1%	299.
Non-Certificated Staffing Change due to:			_	'-
Enrollment	-			
Other factors	0.4			
Total Change	0.4			
The late of the second of the				
Eligible Funded Students  Community Placements	177	_		17
ELP Programs	112	_	-	11:
Kindergarten	538	4	0.7%	534
Early Childhood Services	827	4	0.5%	82
Grades 1 to 9	4,856	(11)	(0.2%)	4,86
Grades 10 to 12	1,757	7	0.4%	1,75
Total Eligible Funded Students (head count)	7,440	-	-	7,44
Total Eligible Funded Students (FTE)	7,026.5	(2.0)	(0.0%)	7,028.
. c.agor and a cladente (r r L)	1,020.0	(2.0)	(0.0.0)	1,320



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### **SCHEDULE OF GRANT FUNDING**

**BUDGET 2018-2019** 

	Spring Budget 2018-19	Increase (Decrease)	Fall Budge 2017-18
	(Current Year)		(Prior Year)
structional Block			Г
Base Funding	\$ 47,209,100	\$ (300)	\$ 47,209,40
Class Size	3,282,200	(165,300)	3,447,50
Sub-total	\$ 50,491,300	\$ (165,600)	\$ 50,656,90
Inclusive Education	5,076,900	65,400	5,011,50
Socio-Economic	759,000	1,000	758,00
Equity of Opportunity	704,200	900	703,30
Small Schools by Necessity	610,000	170,700	439,30
First Nations, Metis and Inuit (FNMI)	383,500	-	383,50
English as a Second Language	253,300	(3,500)	256,80
French Language Project	90,000	-	90,00
French Language Instruction	38,100	-	38,10
Outreach Programs	314,900	-	314,90
Institutional Programs	190,900	-	190,90
Supernet	211,200	-	211,20
Fee Grant (to replace loss of Basic Fees)	615,700	-	615,70
Administration Claw Back	(468,000)	(136,000)	(332,00
Sub-total	\$ 59,271,000	\$ (67,100)	\$ 59,338,10
Nutrition Program	334,000	84,000	250,00
CIF (Classroom Improvement Fund)	913,000	-	913,00
Family Liaison Worker - City of Medicine Hat	58,100	16,800	41,30
Regional Collaborative Services	274,400	128,100	146,30
Teacher Pensions	4,540,300	(316,700)	4,857,00
Program Unit Funding (PUF)	6,929,700	329,700	6,600,00
Amortization Supported - Instruction	384,300	(4,500)	388,80
Sub-total Sub-total	\$ 13,433,800	\$ 237,400	\$ 13,196,40
Total Instructional Block	\$ 72,704,800	\$ 170,300	\$ 72,534,50



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### **SCHEDULE OF GRANT FUNDING**

**BUDGET 2018-2019** 

,	Spring Budget 2018-19	Increase (Decrease)	Fall Budget 2017-18
	(Current Year)		(Prior Year)
Plant Operations and Maintenance Block			
Base POM	\$ 5,886,400	\$ 85,800	\$ 5,800,60
P3 Maintenance (WLC)	270,000	-	270,00
Lease Support (MHCS)	162,400	-	162,40
Total Base POM	\$ 6,318,800	\$ 85,800	\$ 6,233,00
Infrastructure Maintenance and Renewal (IMR)	2,153,000	(316,000)	2,469,00
Amortization Supported - POM	2,658,800	(5,100)	2,663,90
Total Facilities	\$ 11,130,600	\$ (235,300)	\$ 11,365,90
Fransportation Block			
Urban	1,730,800	(74,800)	1,805,60
Special Education - 1-12	185,600	-	185,60
Special Education - ECS	313,200	(123,000)	436,20
Total Transportation	\$ 2,229,600	\$ (197,800)	\$ 2,427,40
External Services			
After School Programs	-	(197,000)	197,00
My Place	246,600	-	246,60
HUG	242,100	-	242,10
Total External Services	\$ 488,700	\$ (197,000)	\$ 685,70
Summary			
Instructional Block	\$ 72,704,800	\$ 170,300	\$ 72,534,50
Plant Operations and Maintenance Block	11,130,600	(235,300)	11,365,90
Transportation Block	2,229,600	(197,800)	2,427,40
External Services	488,700	(197,000)	685,70
Total Grant Funding	\$ 86,553,700	\$ (459,800)	\$ 87,013,50



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### **SCHEDULE OF LOCAL REVENUES**

**BUDGET 2018-2019** 

	Spring Budg 2018-19
Other School Boards	(Current Year)
Catholic School - Grounds	106,60
Catholic School - OH&S	49,20
	\$ 155,80
Instructional Fees	
Other Fees - Summer School	23,70
Optional Course Fees	168,00
Kindergarten and Preschool Fees	179,00
School Generated Funds (SGF)	517,0
Sub-total (Fees)	\$ 887,70
Sales and Services	
Instruction	40,50
International Student Tuition	475,0
School Generated Funds (SGF)	805,9
Plant Operations and Maintenance (POM)	17,6
Board and Administration	220,0
Foundation - Events	45,00
External - Before & After School Fees	-
External - Food Services	8,00
External - Grounds Maintenance Agreements	489,90
Sub-total (Sales and Services)	\$ 2,101,9
Investment Income	
Instruction	60,00
SGF	2,0
Plant Operations and Maintenance (POM)	10,50
Transportation	1,00

	Spring Budget 2018-19		Increase (Decrease)		F	all Budget 2017-18	
_	(Current Year)	(Current Year)			•	(	(Prior Year)
	106,600		17,100			89,500	
_	49,200		-				49,200
	\$ 155,800		\$	17,100		\$	138,700
_					r		
_	23,700			-			23,700
_	168,000			(10,000)			178,000
	179,000			(9,000)			188,000
_	517,000			-	ļ		517,000
_	\$ 887,700		\$	(19,000)	ļ	\$	906,700
_			ı				
	40,500			-			40,500
_	475,000		25,000				450,000
_	805,900						805,900
_	17,600			-			17,600
_	220,000			(5,000)			225,000
	45,000			-			45,000
_	-			(259,400)			259,400
_	8,000			-			8,000
_	489,900			7,200	ļ		482,700
_	\$ 2,101,900		\$	(232,200)		\$	2,334,100
_							
	60,000			3,000			57,000
	2,000			-			2,000
	10,500			1,500			9,000
	1,000			-			1,000
	4,000			-			4,000
	50,000			3,000			47,000
_	\$ 127,500		\$	7,500	ĺ	\$	120,000



Foundation Fundraising

Sub-total (Investment Income)

District

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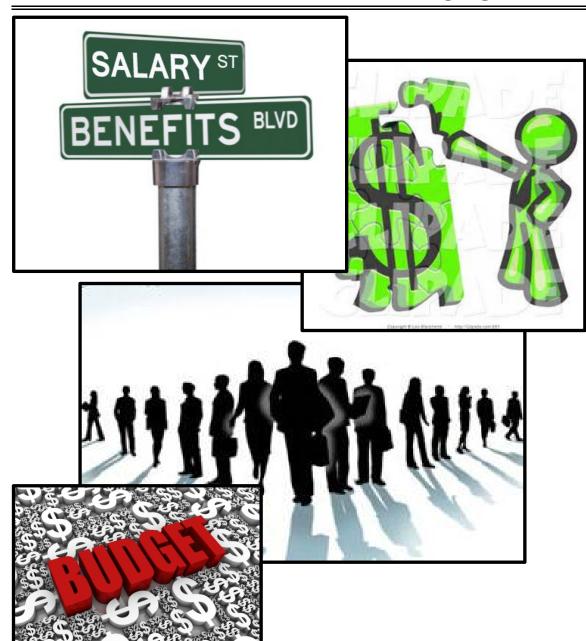
### Medicine Hat School District No.76

### **SCHEDULE OF LOCAL REVENUES**

	Spring Budget 2018-19	Increase (Decrease)	Fall Budget 2017-18
	(Current Year)		(Prior Year)
Gifts and Donations			
School Generated Funds (SGF)	171,500	-	171,500
Trusts and Scholarships	5,000	-	5,000
Sub-total (Gifts and Donations)	\$ 176,500	\$ -	\$ 176,50
Rental of Facilities	\$ 70,000	\$ -	\$ 70,00
Fundraising (SGF)	\$ 578,600	\$ -	\$ 578,60
Total Local Revenues	\$ 4,098,000	\$ (226,600)	\$ 4,324,60
Summary - By Object Line			
Other School Boards	155,800	17,100	138,70
Instructional Fees	887,700	(19,000)	906,70
Sales and Services	2,101,900	(232,200)	2,334,10
Investment Income	127,500	7,500	120,00
Gifts and Donations	176,500	-	176,50
Rental of Facilities	70,000	-	70,00
Fundraising (SGF)	578,600	-	578,60
Total Local Revenues	\$ 4,098,000	\$ (226,600)	\$ 4,324,60
Summary - SGF Broken Out			
General	2,023,000	(226,600)	2,249,60
SGF	2,075,000	-	2,075,00
Total Local Revenues	\$ 4,098,000	\$ (226,600)	\$ 4,324,60



### **WAGES AND BENEFITS**



### **INFORMATION**

The District is the third largest employer in the city following the hospital (Alberta Health Services) and the City of Medicine Hat.

The District employs over 400 teachers and over 300 non-teaching staff.

The average salary costs (excluding benefits) for key staff positions for 2018-2019 is anticipated to be as follows:

> Teachers	\$87,400
Educational Assistants	\$30,100
Clerical	\$41,400
Custodians	\$46,500
Caretakers	\$37,500

Wages and benefits account for approximately 76% of the District's operating budget.

The District has three distinct employee groups:

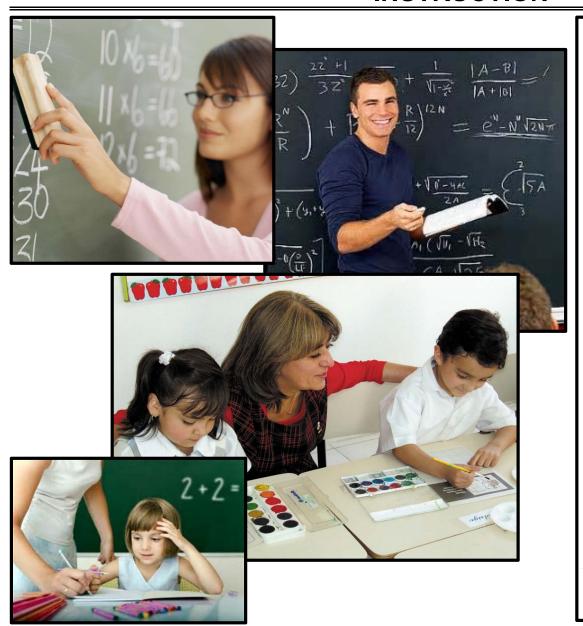
- ➤ ATA Includes all teachers including classroom teachers, Principals, Vice-principals, Department Heads, etc.
- CUPE Includes Educational Assistants, Clerical and Custodial staff
- Non-Union Group Includes Central Office staff and some of the staff in Facility Services.

### **SCHEDULE OF WAGES AND BENEFITS**

		Spring Bu	udget 2018-19		Inc	rease (Decre	ase)	Fall Budget 2017-18					
	FTE	Salaries	Benefits	Total	FTE	Increase (Decrease)	%	FTE	Salaries	Benefits	Total		
	L	(Current Year)				L			(Prior Year)				
Certificated Staff - ATA													
Decentralized (School Based)	406.5	\$ 37,545,300	\$ 9,034,600	\$ 46,579,900	(2.6)	\$ (666,900)	(1.4%)	409.1	\$ 37,754,200	\$ 9,492,600	\$ 47,246,800		
Program Unit Funding (PUF)	20.7	1,866,500	513,200	2,379,700	(0.1)	(139,100)	(5.5%)	20.8	1,948,400	570,400	2,518,800		
Centralized Staff	6.0	935,300	189,800	1,125,100	-	14,500	1.3%	6.0	930,100	180,500	1,110,600		
Central Services			-	-									
Substitutes & Summer School	-	1,062,400	60,100	1,122,500	-	(88,600)	(7.3%)	-	1,148,000	63,100	1,211,100		
Paid Leaves	-	460,000	51,600	511,600	-	-		-	460,000	51,600	511,600		
Other	-	-	464,800	464,800	-	95,100	25.7%	-	-	369,700	369,700		
Total - ATA	433.2	\$ 41,869,500	\$ 10,314,100	\$ 52,183,600	(2.7)	\$ (785,000)	(1.5%)	435.9	\$ 42,240,700	\$ 10,727,900	\$ 52,968,600		
Non-Certificated Staff - CUPE		(0.9%)	(3.9%)	(1.5%)		(1.5%)							
Educational Assistants													
District	92.9	3,000,000	641,900	3,641,900	(2.7)	(80,100)	(2.2%)	95.6	3,014,400	707,600	3,722,000		
PUF	63.0	1,814,400	420,400	2,234,800	<u>-</u>	8,000	0.4%	<u>63.0</u>	1,782,900	443,900	2,226,800		
Sub-total - EAs	155.9	4,814,400	1,062,300	5,876,700	(2.7)	(72,100)	(1.2%)	158.6	4,797,300	1,151,500	5,948,800		
Clerical	38.7	1,635,300	463,200	2,098,500	(0.5)	(3,900)	(0.2%)	39.2	1,632,000	470,400	2,102,400		
Custodial	43.6	2,156,400	611,500	2,767,900	<u>0.1</u>	39,300	1.4%	<u>43.5</u>	2,112,600	616,000	2,728,600		
Total - CUPE	238.2	\$ 8,606,100	\$ 2,137,000	\$ 10,743,100	(3.1)	\$ (36,700)	(0.3%)	241.3	\$ 8,541,900	\$ 2,237,900	\$ 10,779,800		
Non-Certificated - Non-Union St	aff	0.8%	(4.5%)	(0.3%)		(0.3%)							
Trustees	5.0	106,500	26,500	133,000	-	-	-	5.0	106,500	26,500	133,000		
Non-Union Staff	<u>56.9</u>	4,363,400	1,162,800	5,526,200	<u>3.5</u>	(76,200)	(1.4%)	<u>53.4</u>	4,470,100	1,132,300	5,602,400		
Total - Non-Union	<u>61.9</u>	\$ 4,469,900	\$ 1,189,300	\$ 5,659,200	3.5	\$ (76,200)	(1.3%)	<u>58.4</u>	\$ 4,576,600	\$ 1,158,800	\$ 5,735,400		
		(2.3%)	2.6%	(1.3%)		(1.3%)							
Total - All Groups	<u>733.3</u>	\$ 54,945,500	\$ 13,640,400	\$ 68,585,900	(2.3)	\$ (897,900)	(1.3%)	<u>735.6</u>	\$ 55,359,200	\$ 14,124,600	\$ 69,483,800		
	(0.1%)	(0.7%)	(3.4%)	(1.3%)				(3.4%)					



### **INSTRUCTION**



### **PROGRAM**

All costs under the area of Instruction relate to school programs and services.

This includes the following:

- > School Staff Teachers, Educational Assistants and school Clerical staff
- District Educational Staff Directors, Consultants, Behavioural and Psychological staff, special needs support services, curriculum and program supports
- Professional Development centralized, school based and individual
- ➤ Optimal Learning Consultants
- School Counselling
- External professional services such as speech, audiology, psychological supports
- ➤ Information Technology services
- Print services

Some of the other programs include the following:

- ➤ First Nations, Metis and Inuit Program
- ➤ Outreach and Institutional Programs
- Institutional Programs
- ➤ Inclusive Learning supports
- Outdoor Education
- > School Resource Officers
- Library services





### **SCHEDULE OF EXPENDITURES - INSTRUCTION**

**BUDGET 2018-2019** 

	Spring Budget 2018-19	Increase (Decrease)	Fall Budget 2017-18
	(Current Year)		(Prior Year)
taff - FTE			
Certificated	430.2	(0.7)	430.9
Non-Certificated	217.7	(1.7)	219.4
Total	647.9	(2.4)	650.3
alaries and Benefits			
Certificated Wages	\$ 41,327,900	\$ (71,200)	\$ 41,399,10
Certificated Benefits	10,219,100	(376,400)	10,595,50
Sub-total (Certificated Wages & Benefits)	51,547,000	(447,600)	51,994,60
Non-Certificated Wages	8,313,100	121,600	8,191,50
Non-Certificated Benefits	2,032,100	(34,300)	2,066,40
Sub-total (Non-Certificated Wages & Benefits)	10,345,200	87,300	10,257,90
Total (Wages & Benefits)	\$ 61,892,200	\$ (360,300)	\$ 62,252,50
ervices, Contracts and Supplies	0.507.700	0.400	
Central Instruction	2,527,700	2,100	2,525,60
Central Instruction Site Based	2,527,700	117,200	
<u> </u>			1,884,20
Site Based	2,001,400	117,200	1,884,20 2,390,30
Site Based Self Funded Programs (PUF)	2,001,400 2,734,700	117,200	1,884,20 2,390,30 2,075,00
Site Based Self Funded Programs (PUF) School Generated Funds (SGF)	2,001,400 2,734,700 2,075,000	117,200 344,400 -	1,884,20 2,390,30 2,075,00
Site Based Self Funded Programs (PUF) School Generated Funds (SGF) Sub-total (Purchased Services)	2,001,400 2,734,700 2,075,000	117,200 344,400 -	1,884,20 2,390,30 2,075,00 \$ 8,875,10
Site Based Self Funded Programs (PUF) School Generated Funds (SGF) Sub-total (Purchased Services) apital and Debt Servicing	2,001,400 2,734,700 2,075,000 \$ 9,338,800	117,200 344,400 - \$ 463,700	1,884,20 2,390,30 2,075,00 \$ 8,875,10
Site Based Self Funded Programs (PUF) School Generated Funds (SGF) Sub-total (Purchased Services)  apital and Debt Servicing Amortization - Supported	2,001,400 2,734,700 2,075,000 \$ 9,338,800	117,200 344,400 - \$ 463,700 (4,500)	1,884,20 2,390,30 2,075,00 \$ 8,875,10 388,80 773,70
Site Based  Self Funded Programs (PUF)  School Generated Funds (SGF)  Sub-total (Purchased Services)  apital and Debt Servicing  Amortization - Supported  Amortization - Unsupported	2,001,400 2,734,700 2,075,000 \$ 9,338,800 384,300 898,500	117,200 344,400 - \$ 463,700 (4,500) 124,800	1,884,20 2,390,30 2,075,00 \$ 8,875,10 388,80 773,70 20,30
Site Based  Self Funded Programs (PUF)  School Generated Funds (SGF)  Sub-total (Purchased Services)  apital and Debt Servicing  Amortization - Supported  Amortization - Unsupported  Interest on Capital Debt - Unsupported	2,001,400 2,734,700 2,075,000 \$ 9,338,800 384,300 898,500 2,500	117,200 344,400 - \$ 463,700 (4,500) 124,800 (17,800)	1,884,20 2,390,30 2,075,00 \$ 8,875,10 388,80 773,70 20,30
Site Based  Self Funded Programs (PUF)  School Generated Funds (SGF)  Sub-total (Purchased Services)  apital and Debt Servicing  Amortization - Supported  Amortization - Unsupported  Interest on Capital Debt - Unsupported	2,001,400 2,734,700 2,075,000 \$ 9,338,800 384,300 898,500 2,500	117,200 344,400 - \$ 463,700 (4,500) 124,800 (17,800)	388,80 773,70 20,30



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### PLANT OPERATIONS AND MAINTENANCE SERVICES



### **PROGRAM**

The Plant Operations and Maintenance (POM) block is responsible for the services to create and operate our school facilities.

These services include the construction, operation, maintenance, safety and security of all school and ancillary buildings.

Costs include the following:

- ➤ Director of Facilities and support staff
- ➤ Maintenance Department HVAC systems, electrical, plumbing, carpentry and painting
- Grounds Department grass and weed control, shrubbery, snow removal, parking and fields
- Custodial and caretaking services both during the day and in the evenings
- > Facility operating costs such as:
  - ♦ Utilities
  - ♦ Waste removal
  - ♦ Furniture and equipment maintenance and renewal
  - ♦ Building security fire and security systems
  - ♦ Property insurance





# SCHEDULE OF EXPENDITURES - PLANT OPERATIONS AND MAINTENANCE BUDGET 2018-2019

	Spring Budget 2018-19	Increase (Decrease)	Fall Budget 2017-18
Staff - FTE	(Current Year)		(Prior Year)
Non-Unionized	12.8		12.8
CUPE	43.6	0.1	43.5
Total Non-Certificated	56.4	0.1	56.3
Salaries and Benefits			
Non-Certificated Wages	\$ 3,034,700	\$ 47,000	\$ 2,987,700
Non-Certificated Benefits	829,900	(19,800)	849,700
Sub-total (Non-Certificated Wages & Benefits)	\$ 3,864,600	\$ 27,200	\$ 3,837,400
Services, Contracts and Supplies			
Administration and General Expenses	\$ 23,100	\$ 4,700	\$ 18,400
Utilities	1,313,500	1,900	1,311,600
Insurance - Property and Fleet	219,700	(2,000)	221,700
Security and Monitoring	42,000	-	42,000
Grounds	93,000	-	93,000
Electrical	20,000	-	20,000
Plumbing	47,800	-	47,800
HVAC / Mechanical	77,000	-	77,000
Carpentry	202,000	-	202,000
Painting	18,000	-	18,000
Custodial	173,500	5,000	168,500
Christian School - POM support	340,400	-	340,400
Wilson Learning Centre - P3 Maintenance	270,000	-	270,000
Fleet and Equipment Maintenance	54,400	-	54,400
Site Based - Maintenance (MBRs)	22,400	-	22,400
Sub-total (POM)	2,916,800	9,600	2,907,200
Infrastructure Maintenance and Renewal (IMR)	1,961,700	(316,000)	2,277,700
Sub-total (Purchased Services)	\$ 4,878,500	\$ (306,400)	\$ 5,184,900
Capital and Debt Servicing			
Amortization - Supported	2,658,800	(5,100)	2,663,900
Amortization - Unsupported	268,800	(40,100)	308,900
Sub-total (Capital and Debt Servicing)	\$ 2,927,600	\$ (45,200)	\$ 2,972,800
Total POM Block	\$ 11,670,700	\$ (324,400)	\$ 11,995,100



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### TRANSPORTATION SERVICES









### **PROGRAM**

The expenditures for the Transportation program are for services related to the transportation of students to, from and between schools.

Costs include the following:

- > Transportation Coordinator
- > Bus route design, review and mapping of routes
- ➤ Conveyance of students to and from school through various modes, including:
  - ♦ Contracted Yellow Bus services (Southlands)
  - ♦ ELP specialized services
  - ♦ City Handi-Transit services
  - ♦ Other specialized transit services
  - ♦ Parent conveyance

In 2014 the District tendered the transportation services resulting in the following:

- ➤ Annual savings of \$ 1,288,000 over the first 5 years of the contract
- > Fleet of new buses
- ➤ Environmentally friendly and quiet buses which run on propane
- Installation of video surveillance on all buses to enhance the safety and security of all students
- ➤ A service provider with considerable industry experience and commitment to the safe and efficient transportation of our most precious cargo ~ our children ~





### **SCHEDULE OF EXPENDITURES - TRANSPORTATION BUDGET 2018-2019** P **Spring Budget** Increase 2018-19 (Decrease) R (Current Year) Staff - FTE 1.0 Non-Certificated **Salaries and Benefits** Non-Certificated Wages 65,000 Non-Certificated Benefits 18,700 Sub-total (Non-Certificated Wages & Benefits) \$ 83,700 Services, Contracts and Supplies $\mathbb{R}$ School Bus Carrier 1,951,700 City Services 13,100 **Special Services** 66.500 Conveyance Fees 132,800 Other Purchased Services 41,000 4,900 Administrative Expenses Software Maintenance 6,600 Sub-total (Purchased Services) \$ 2,216,600 **Capital and Debt Servicing** E Amortization - Unsupported 5,100 Sub-total (Capital and Debt Servicing) 5,100 \$ \$ \$ **Total Transportation Block** 2,305,400



Fall Budget

2017-18

(Prior Year)

1.0

(300)

(300)

47,900

(3,000)

2,400

47,300

47,000

\$

\$

\$

65,000 19,000

84.000

13,100

66.500

132,800

44,000

4,900

4,200

5,100

5,100

2,169,300

2,258,400

1,903,800

Medicine Hat School District No.76

### **BOARD AND ADMINISTRATION SERVICES**





The area of Board and Administration includes:

- Board of Trustees
- Office of the Superintendent , Human Resources and System Instructional Support
- Business and Finance

**Trustees** - Governance expenses pertain to the activities related to the work of the elected Board of Trustees. These include trustee honorariums, travel expenses and membership fees such as the Alberta School Boards Association (ASBA) and the Public School Boards Association (PSBA).

**Superintendent** - The Office of the Superintendent, Human Resources and System Instructional Support includes expenses related to the overall jurisdiction and the administration of it. This includes the Superintendent, the Deputy and Associate Superintendents and their support staff. Their expenditures relate to system planning, staff planning and oversight, new programs, monitoring and evaluation of programs, schools, school administrators and staff.

**Secretary Treasurer** - Business Administration oversees all disbursements, payroll, general accounting and budgeting. The Secretary Treasurer, the Director of Finance, the Finance Department and support staff are all included in this area. Additional services include insurance oversight, legal services, as well as executive oversight of transportation and facility services.



# S P R I N G R E L E A S E

### Medicine Hat School District No.76

# SCHEDULE OF EXPENDITURES - BOARD AND ADMINISTRATION BUDGET 2018-2019

	Spring Budget 2018-19	Increase (Decrease)	Fall Budget 2017-18
0.47	(Current Year)		(Prior Year)
Staff - FTE Certificated	3.0	(2.0)	5.0
Non-Certificated	18.8	2.0	16.8
Total	21.8	-	21.8
Salaries and Benefits			
Certificated Wages	\$ 541,600	\$ (300,000)	\$ 841,600
Certificated Benefits	95,100	(37,300)	132,400
Sub-total (Certificated Wages & Benefits)	636,700	\$ (337,300)	974,000
Non-Certificated Wages	1,283,100	168,000	1,115,100
Non-Certificated Benefits	351,400	12,000	339,400
Sub-total (Non-Certificated Wages & Benefits)	1,634,500	\$ 180,000	1,454,500
Total (Wages & Benefits)	\$ 2,271,200	\$ (157,300)	\$ 2,428,500
Services, Contracts and Supplies			
ASBA	50,000	-	50,000
PSBA	30,400	-	30,400
TEBA	7,000	7,000	-
Board	40,000	(7,000)	47,000
Superintendent	116,000	10,500	105,500
Communications	19,000	19,000	-
Human Resources	44,900	(15,100)	60,000
Student Services	18,300	-	18,300
Software Maintenance	101,500	-	101,500
Scholarships and Trust Disbursements	45,700	-	45,700
Business and Financial Services	52,000	1,000	51,000
Liability Insurance	67,900	-	67,900
Central Office Supplies and Services	39,600	1,000	38,600
Occupational Health and Safety	39,100	1,300	37,800
Central Office Building Costs	15,400	-	15,400
Sub-total (Purchased Services)	\$ 686,800	\$ 17,700	\$ 669,100
Capital and Debt Servicing			
Amortization - Unsupported	69,300	(41,900)	111,200
Interest and Finance Charges - Other	\$ 1,700	\$ (9,700)	\$ 11,400
Total Board and Administration Block	\$ 3,029,000	\$ (191,200)	\$ 3,220,200



### **EXTERNAL SERVICES**



### **SERVICES**

The area of External Services covers all other activities of the District that are ancillary to the core educational services mandated under the School Act. External Services includes projects that are funded by ministries other than the Ministry of Education, as well as other non-educational District services.

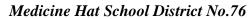
Services and programs include the following:

- My Place Project
- ➤ Helping Us Grow Project
- > Food services in our cafeterias
- > Grounds maintenance projects at:
  - ♦ Medicine Hat College
  - ♦ Medicine Hat Catholic Board of Education

The School Act mandates that these services can not be run at a loss and the District is proud of the fact that we have always complied with this requirement.







### **SCHEDULE OF EXPENDITURES - EXTERNAL SERVICES**

Staff - FTE  Certificated  Non-Certificated  Total  Salaries and Benefits  Wages & Benefits - In Summary  Wages  Benefits  Total (Wages & Benefits)  Salaries & Benefits - By Program  Before & After School Programs	\$ - 6.2 6.2 380,100 94,300 474,400	\$ (379,100)		- 6.2 6.2
Non-Certificated  Total  Salaries and Benefits  Wages & Benefits - In Summary  Wages  Benefits  Total (Wages & Benefits)  Salaries & Benefits - By Program	380,100 94,300	\$ (379,100)		
Total  Salaries and Benefits  Wages & Benefits - In Summary  Wages  Benefits  Total (Wages & Benefits)  Salaries & Benefits - By Program	380,100 94,300	\$ (379,100)		
Salaries and Benefits  Wages & Benefits - In Summary  Wages  Benefits  Total (Wages & Benefits)  Salaries & Benefits - By Program	380,100 94,300	\$ (379,100)		0.2
Wages & Benefits - In Summary  Wages  Benefits  Total (Wages & Benefits)  Salaries & Benefits - By Program	94,300	\$ (379,100)		
Wages  Benefits  Total (Wages & Benefits)  Salaries & Benefits - By Program	94,300	\$ (379,100)		
Benefits Total (Wages & Benefits) Salaries & Benefits - By Program	94,300	\$ (379,100)		
Total (Wages & Benefits) Salaries & Benefits - By Program	\$		\$	759,2
Salaries & Benefits - By Program	\$ 474.400	(27,900)		122,2
	,	\$ (407,000)	\$	881,4
Before & After School Programs				
	\$ -	\$ (425,400)	\$	425,4
Project - My Place	39,300	(300)		39,6
Project - HUG	39,300	(300)		39,6
Grounds Maintenance - College	330,000	21,400		308,6
Grounds Maintenance - Catholic District	65,800	(2,400)		68,2
Total (Wages & Benefits)	\$ 474,400	\$ (407,000)	\$	881,4
Services, Contracts and Supplies			•	
Before and After School Programs	-	(31,000)		31,0
Project - My Place	207,300	300		207,0
Project - HUG	202,800	300		202,5
Food Services - Cafeteria(s)	3,500	(3,000)		6,5
Fundraising Activities - Foundation	49,000	-		49,0
Grounds Maintenance - College	95,500	(8,000)		103,5
Grounds Maintenance - Catholic District	23,000	-		23,0
Sub-total (Purchased Services)	\$ 581,100	\$ (41,400)	\$	622,5
Capital and Debt Servicing			•	
Amortization - Unsupported	41,800	6,700		35,1
Sub-total (Capital and Debt Servicing)	\$ 41,800	\$ 6,700	\$	35,1
Total External Services Block	\$ 1,097,300	\$ (441,700)	\$	1,539,0



### **CAPITAL BUDGET**



### **CAPITAL BUDGET**

While capital construction projects, such as new schools, are included in this area these projects are dependent on provincial prioritization and funding.

Capital expenditures also includes:

- > furniture and equipment replacements
- > student desks
- > shop and CTS equipment
- > computers
- printers
- > smart boards
- > servers and network infrastructure
- > security systems
- ➤ PA systems
- > telephone systems
- > grounds equipment lawnmowers, etc.
- vehicles
- > countless other items

Capital includes any item that will last more than one year and with a cost in excess of \$5,000.

Capital items are capitalized. This means that if an item is deemed to be a capital expenditure it does not appear immediately in the statement of operations (i.e. as an expense). Rather it is amortized (or expensed) over the assets estimated useful life.





### **CAPITAL EXPENDITURE BUDGET**

2018-2019

	2018-19 Spring Budget	2017-18 Fall Budget	2017-18 Spring Budget
<u>EXPENDITURES</u>			
Capital Projects			
Medicine Hat High School Modernization (CAPE Construction)	\$ -	\$ 4,760,000	\$ 4,760,00
Total - Capital Projects	\$ -	\$ 4,760,000	\$ 4,760,0
Capital Equipment			
Computer and Technology Equipment			
Classroom - Student Computers	453,000	178,500	178,5
Classroom - Interactive Displays	250,600	280,600	280,6
School - Network Equipment (PA equipment in 2018-19)	110,000	35,000	35,0
Staff Computers	-	14,400	14,4
Core Network Devices	29,200	259,200	259,2
Sub-total - Computer and Technology Equipment	842,800	767,700	767,7
Plant and Operations			
Vehicles	70,000	70,000	70,0
Equipment	40,000	60,000	60,0
Sub-total - Plant and Operations Equipment	110,000	130,000	130,0
Total - Capital Equipment Acquisitions	952,800	897,700	897,7
Grand Total - Capital Expenditures	\$ 952,800	\$ 5,657,700	\$ 5,657,7



# S P R I N G R E L E A S E

# MHSI

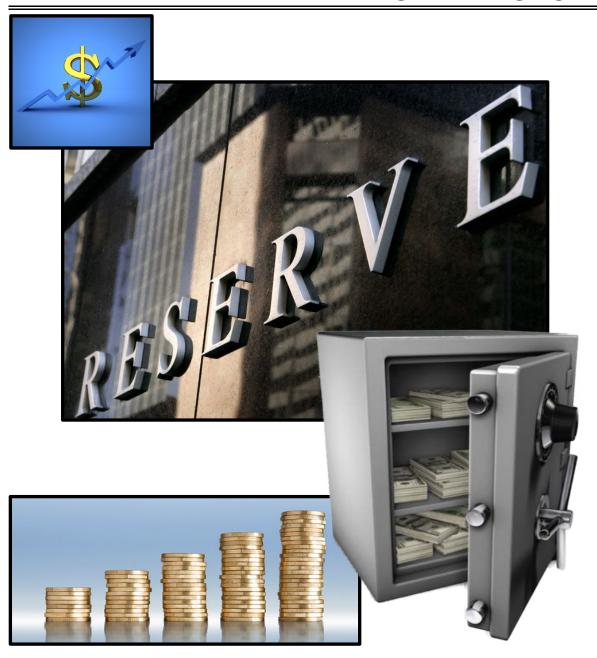
### Medicine Hat School District No.76

### **CAPITAL FUNDING BUDGET**

2018-2019

	2018-19	2017-18	2017-18
	Spring Budget	Fall Budget	Spring Budget
<u>FUNDING</u>			
Capital Projects			
Plant & Operations			
Grants	-	4,760,000	4,760,000
Reserves	-	-	-
Total Capital Projects Funding	\$ -	\$ 4,760,000	\$ 4,760,000
Capital Equipment			
Instruction Block			
Technology Projects			
Reserves	842,800	767,700	767,700
Plant & Operations			
Vehicles			
Reserves	70,000	70,000	70,000
Equipment Reserves	40.000	60,000	60,000
	40,000	60,000	60,000
Total Capital Equipment Funding	952,800	897,700	897,700
Total Funding	\$ 952,800	\$ 5,657,700	\$ 5,657,700
<u>Summary</u>			
Grants	\$ -	\$ 4,760,000	\$ 4,760,000
Reserves	952,800	897,700	897,700
Total Funding	\$ 952,800	\$ 5,657,700	\$ 5,657,700

### **RESERVE BUDGET**



### **RESERVE BUDGET**

Reserves are essentially unused or excess funds from prior operating budgets.

Reserves are grouped into two main categories:

- ➤ Operating Reserves
- Capital Reserves

The Province mandates that once funds are put into Capital Reserves they must only be used on capital projects unless Ministerial approval is obtained.

The District further identifies reserves as either:

- Committed or
- Discretionary

The District determines that a reserve is committed - if it relates to a specific project or is being held for a committed purpose - such as School Generated Funds (SGF), school based budget carryovers and funds raised through fundraising initiatives.

Unrestricted Net Assets are similar to reserves in that they are unused funds from prior operating budgets. The difference is they have not yet been allocated to a specific reserve.





# RESERVE BUDGET (Internally Restricted Net Assets) 2018-2019

	2018-19			2018-19			20	)17-18		2016-17
	Closing		Transfers	Not	Tr	ransfers		losing		Closing
	(Aug 31,2019)		Out	 Net		In		31,2018)	L	<b>Balance</b> (Aug 31,2017)
<u>Unrestricted Net Assets</u>	(/ tag 01,2010)						(/ tug	01,2010)		(/tug 01,2017)
	\$ 205,800	(2) (3)	(151,900) 17,200	(1) (9)		- (100,000)		440,500	_	\$ 107,300
Operating Reserves	\$ 205,800			 (234,700)				440,500	_	107,300
Operating Reserves Working Capital	\$ 2,266,300	(1)	-	(3)	\$	(17,200)	\$ 2,	283,500		\$ 2,232,300
School Based: Mini Budget SGF	408,000 1,151,300	(4)	-	(8)		-		408,000 151,300		408,000 1,151,300
Fundraising Initiatives	281,700			(5)		-		281,700		281,700
Board & Administration: Discretionary	100,000	(9)	100,000					-		200,000
Total Operating Reserves	\$ 4,207,300			\$ 82,800			\$ 4,	124,500	_	\$ 4,273,300
Total Accumulated Operating Surplus	\$ 4,413,100			\$ (151,900)			\$ 4,	565,000	_	\$ 4,380,600
<u>Capital Reserves</u> Instruction Block										
Computers	\$ 477,900	(7)	\$ (842,800)	(6)	\$	763,000	\$	557,700		\$ 443,800
Plant & Operations	248,400	(7)	(70,000)	(6)		69,300		249,100		319,100
External Services	31,900	(7)	(40,000)	(6)		41,800		30,100		55,000
Transportation	16,200			(6)		6,000		10,200		5,100
Board & Administration	600,000			(6)		267,900		332,100		332,100
Total Capital Reserves	1,374,400			\$ 195,200			1,	179,200	_	\$ 1,155,100
Total Net Assets (not invested in Capital Assets)	\$ 5,787,500			\$ 43,300			\$ 5,	744,200	=	\$ 5,535,700

<sup>\*</sup> See next page for Reserve Management Notes - i.e. notes (1) through (9)

## RESERVE BUDGET (Internally Restricted Net Assets) 2018-2019

	% of Operating <u>Budget</u>	perating		2018-19 Closing Balance (Aug 31,2019)		Change In Budget		2017-18 Closing Balance (Aug 31,2018)		Change In Budget		2016-17 Closing Balance (Aug 31,2017)	
Summary - By Category of Reserve													
Discretionary (Operating)	0.3%	1	\$	305,800		\$ (134,700)	5	\$ 440,500		\$	133,200	\$	307,300
Discretionary (Working Capital)	2.5%	2		2,266,300		(17,200)		2,283,500			51,200		2,232,300
Sub-total - Discretionary Operating	2.8%		\$	2,572,100	_	\$ (151,900)	5	\$ 2,724,000	•	\$	184,400	\$	2,539,600
Discretionary (Capital)		8		1,374,400		195,200		1,179,200			24,100		1,155,100
Non-Discretionary (Committed - Operating)	2.0%	4		1,841,000		-		1,841,000			-		1,841,000
Total Reserves	<u>4.9%</u>		\$	5,787,500	_	\$ 43,300	5	5,744,200	•	\$	208,500	\$	5,535,700
Less - Operating Reserve for SGF				(1,151,300)		-		(1,151,300)			-		(1,151,300)
Net Reserves - Monitored by Provincial Gove	ernment		\$	4,636,200	_	\$ 43,300	5	\$ 4,592,900	:	\$	208,500	\$	4,384,400

### Reserve Management Notes:

- Note (1) The Unrestricted Net Assets balance should be adequate to cover any operating deficits, however the Board approves that the excess, if any, shall come out of the Board's Discretionary Operating Reserves or the Working Capital Reserve effective the respective year end.
- Note (2) The above represents a debt repayment (capital lease) resulting in a decrease in Unrestricted Net Assets and an increase in Investment in Capital Assets.
- Note (3) The above transfers represent a transfer to maintain the Working Capital Reserve at 2.5% of Budgeted Operating expenditures. This transfer will only be made if to the extend it will not put Unrestricted Net Assets into a negative position.
- Note (4) The above transfers represent an estimated transfer to/(from) restricted unused school based budgets and commitments from prior years. The actual transfer will reflect actual carry forward balances at year end.
- Note (5) The above transfer is an estimate only the actual transfer into or out of this reserve shall reflect the net activity in the Fundraising bank account.
- Note (6) The above transfers into Capital Reserves are based upon unsupported budgeted amortization if actual amortization is different the Administration is authorized, at their discretion, to adjust to approximate the actual amortization numbers.
- Note (7) The above transfers out of Capital Reserves are based upon budgeted Capital Expenditures. If costs are less than budget the draw from the reserve will be adjusted accordingly.
- Note (8) This transfer is to reflect any changes in SGF balances. A reserve must be set up to ensure these funds are kept for the respective schools. The balance of this reserve will equal the SGF included in net assets at year end (August 31).
- Note (9) This transfer is to transfer some of the excess unrestricted funds into Board Discretionary Reserves.



# RESERVE BUDGET (Provincial Benchmarks) 2018-2019

	710-2013			
	2018-19	2017-18	2016-17	2015-16
	Closing Balance	Closing Balance	Closing Balance	Closing Balance
	(Aug 31,2019)	(Aug 31,2018)	(Aug 31,2017)	(Aug 31,2015)
Accumulated Operating Surplus				
Operating - Committed	\$ 1,841,000	\$ 1,841,000	\$ 1,841,000	\$ 3,635,796
Less - SGF	(1,151,300)	(1,151,300)	(1,151,300)	(1,226,351)
Net - Committed (excludes SGF)	689,700	689,700	689,700	2,409,445
Operating - Discretionary	305,800	440,500	307,300	856,253
Operating - Working Capital	2,266,300	2,283,500	2,232,300	2,180,200
Total - Accumulated Operating Surplus	\$ 3,261,800	\$ 3,413,700	\$ 3,229,300	\$ 5,445,898
Capital Reserves	1,374,400	1,179,200	1,155,100	757,600
Total - Reserves & Surpluses	\$ 4,636,200	\$ 4,592,900	\$ 4,384,400	\$ 6,203,498
Accumulated Operating Surpluses as a Percentage of:  Operating Expenditures				
Operating Expenditures	\$ 90,651,700	\$ 91,338,100	\$ 90,428,004	\$ 87,379,820
Operating Reserves & Surpluses as a Percentage of Budget				
Committed (excluding SGF)	0.76%	0.76%	0.76%	2.76%
Discretionary & Unrestricted	0.34%	0.48%	0.34%	0.98%
Working Capital	<u>2.50%</u>	<u>2.50%</u>	<u>2.47%</u>	<u>2.50%</u>
Total Operating Reserves & Surpluses	<u>3.60%</u>	<u>3.74%</u>	3.57%	6.23%
Provincial Average			<u>5.36%</u>	<u>6.50%</u>
Average of Similar Size School Districts			<u>5.87%</u>	<u>7.84%</u>
Operating Reserve Limit - Set by Province	5.00%	5.00%	5.00%	5.00%
Level - Reserves are below/(above) Provincial Limit	\$ 1,271,000	\$ 1,153,000	\$ 1,292,000	\$ (1,077,000)
Operating Reserves Per Student				
Students - Head count	7,418	7,440	7,418	7,381
Less - <sup>1</sup> / <sub>2</sub> ECS students	<u>(418)</u>	<u>(412)</u>	(421)	(439)
Students - FTEs (full time equivalents)	7.000	7.028	6.997	6,942
Operating Reserves & Surpluses Less SGF / Student	\$ 466 / Studer	nt <b>\$ 486</b>	\$ 462	\$ 785
Provincial Average			\$ 672	\$ 808
Average of Similar Size School Districts			\$ 743	\$ 972
Capital Reserves Per Student				
	<b>\$ 196</b> / Stude	ant \$ 168	\$ 165	\$ 109
Capital Reserves / Student	/ Stude	ent <u>w 100</u>		\$ 382
Provincial Average			\$ 393	
Average of Similar Size School Districts			\$ 450	\$ 384

