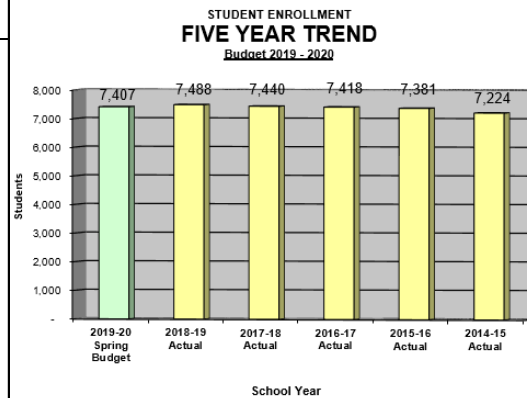




ENROLLMENT PROJECTIONS:

	2019-20 Spring Budget	Increase (Decrease)	2018-19 Actual	Percent
Early Childhood Services				
Community Placements	165	(6)	171	(3.5%)
Early Learning Programs (ELP)	108	-	108	-
<i>Sub-total - ECS excluding K</i>	273	(6)	279	(2.2%)
Elementary Programming				
Kindergarten	474	(28)	502	(5.6%)
Grades 1 - 3	1,537	(76)	1,613	(4.7%)
Grades 4 - 6	1,716	2	1,714	0.1%
<i>Sub-total</i>	3,727	(102)	3,829	(2.7%)
Middle & High School Programming				
Grades 7 - 9	1,571	32	1,539	2.1%
Grades 10 - 12	1,836	(5)	1,841	(0.3%)
<i>Sub-total</i>	3,407	27	3,380	0.8%
<i>Total - K-12</i>	7,134	(75)	7,209	(1.0%)
<i>Grand Total</i>	7,407	(81)	7,488	(1.1%)



	2019-20 Spring Budget	Increase	2018-19 Actual	2017-18 Actual	2016-17 Actual	2015-16 Actual	2014-15 Actual
Community Placements	165	(6)	171	177	216	188	175
Outreach Programs	97	-	97	100	113	109	105
Traditional Schools	7,145	(75)	7,220	7,163	7,089	7,084	6,944
<i>Total</i>	7,407	(81)	7,488	7,440	7,418	7,381	7,224
		(1.1%)	0.6%	0.3%	0.5%	2.2%	2.2%
			1.2%	Average (previous 5 years)			
			0.5%	Average (5 years - using fall estimate)			



STAFFING

	Spring Budget 2019-20 (Current Year)	Increase (Decrease)	Fall Budget 2018-19 (Prior Year)
Staff - Per Wage & Benefit Analysis			
Certificated			
Instruction - School Based	419.20	(5.9)	425.1
Instruction - Central or Non-School Based	4.00	-	4.0
Sub-total	423.20	(5.9)	429.1
Board & Administration	3.00	-	3.0
Total - Certificated	426.20	(5.9)	432.1
Non-Certificated			
CUPE			
EAs - Division funded	89.80	(8.9)	98.7
EAs - PUF funded	63.90	(0.1)	64.0
Total - EAs	153.70	(9.0)	162.7
Clerical	38.70	-	38.7
Custodial	43.50	-	43.5
Total - CUPE	235.90	(9.0)	244.9
Non-Unionized	68.50	(4.7)	73.2
Total (Non-Certificated)	304.40	(13.7)	318.1
Grand Total - All Staff	730.60	(19.6)	750.2

- **Teachers** – (5.9) less = (3.0) OLC's and (2.9) due to enrollment decline
- **EAs** – (8.9) less = (5.0) Division directed EA's, (3.9) due to increased cost of Teachers
- **Non-Union** – (4.7) less = (4.0) I.T./Facilities Project staff - Electrician, Carpenter and two helpers, .7 is due to a retirement at the end of Nov in Facilities that will not be replaced.



INSTRUCTIONAL GRANTS

	Spring Budget 2019-20 (Current Year)	Increase (Decrease)	Fall Budget 2018-19 (Prior Year)
Instructional Block			
Base Funding	\$ 47,411,900	\$ (280,600)	\$ 47,692,500
Class Size	3,157,500	(133,900)	3,291,400
Sub-total	\$ 50,569,400	\$ (414,500)	\$ 50,983,900
Inclusive Education	5,332,100	(7,300)	5,339,400
Socio-Economic	759,700	(4,000)	763,700
Equity of Opportunity	704,800	(3,800)	708,600
Small Schools by Necessity	409,800	(215,200)	625,000
First Nations, Metis and Inuit (FNMI)	390,000	1,200	388,800
English as a Second Language	294,500	-	294,500
French Language Project	90,000	-	90,000
French Language Instruction	40,000	1,900	38,100
Outreach Programs	314,900	-	314,900
Institutional Programs	196,300	-	196,300
Supernet	211,200	-	211,200
Fee Grant (to replace loss of Basic Fees)	615,700	-	615,700
Administration Claw Back	(468,000)	-	(468,000)
Sub-total	\$ 59,460,400	\$ (641,700)	\$ 60,102,100
Nutrition Program	334,000	-	334,000
CIF (Classroom Improvement Fund)	913,000	-	913,000
Family Liaison Worker - City of Medicine Hat	-	(58,100)	58,100
Regional Collaborative Services	418,500	29,000	389,500
Teacher Pensions	4,550,600	(23,400)	4,574,000
Program Unit Funding (PUF)	7,114,100	152,400	6,961,700
Amortization Supported - Instruction	409,000	(18,000)	427,000
Sub-total	\$ 13,739,200	\$ 81,900	\$ 13,657,300
Total Instructional Block	\$ 73,199,600	\$ (559,800)	\$ 73,759,400



OTHER GRANT REVENUES

	Spring Budget 2019-20 (Current Year)	Increase (Decrease)	Fall Budget 2018-19 (Prior Year)
Plant Operations and Maintenance Block			
Base POM	\$ 5,904,700	\$ 26,900	\$ 5,877,800
P3 Maintenance (WLC)	270,000	-	270,000
Lease Support (MHCS)	162,400	-	162,400
Total Base POM	\$ 6,337,100	\$ 26,900	\$ 6,310,200
Infrastructure Maintenance and Renewal (IMR)			
Gross Funding	2,153,000	-	2,153,000
Less - Portion Anticipated to be Capitalized (¹ / ₃)	(718,300)	-	(718,300)
Net IMR Operations	1,434,700	-	1,434,700
Amortization Supported - POM	2,768,400	(3,800)	2,772,200
Total Facilities	\$ 10,540,200	\$ 23,100	\$ 10,517,100
Transportation Block			
Urban	1,753,500	800	1,752,700
Special Education - 1-12	215,900	3,300	212,600
Special Education - Early Childhood Services (ECS)	383,800	71,400	312,400
Total Transportation	\$ 2,353,200	\$ 75,500	\$ 2,277,700
External Services			
My Place	255,800	-	255,800
HUG	251,100	-	251,100
Total External Services	\$ 506,900	\$ -	\$ 506,900



GRANT REVENUES

	Spring Budget 2019-20 (Current Year)	Increase (Decrease)	Fall Budget 2018-19 (Prior Year)
Summary			
Instructional Block	\$ 73,199,600	\$ (559,800)	\$ 73,759,400
Plant Operations and Maintenance Block	10,540,200	23,100	10,517,100
Transportation Block	2,353,200	75,500	2,277,700
External Services	506,900	-	506,900
Total Grant Funding	\$ 86,599,900	\$ (461,200)	\$ 87,061,100

Total decrease in grant revenue from Fall Budget
(\$461,200) or (.5%)

Enveloped or committed funding changes were as follows:
 Teacher Pensions (\$23,400), PUF \$152,400,
 and Supported Amortization (\$21,800)
 For a total increase of **\$107,200**

Discretionary or Non-enveloped Grant increase of
(\$568,400) or (.65) of 1%



LOCAL REVENUES

	Spring Budget 2019-20 (Current Year)	Increase (Decrease)	Fall Budget 2018-19 (Prior Year)
<u>Summary - By Object Line</u>			
Other School Boards	109,800	(46,000)	155,800
Instructional Fees	821,000	(67,000)	888,000
Sales and Services	1,996,000	(80,500)	2,076,500
Investment Income	161,500	15,000	146,500
Gifts and Donations	205,000	-	205,000
Rental of Facilities	75,000	-	75,000
Fundraising (SGF)	550,000	-	550,000
Total Local Revenues	\$ 3,918,300	\$ (178,500)	\$ 4,096,800
<u>Summary - Enveloped Funds Broken Out</u>			
General	1,739,300	(114,500)	1,853,800
PUF	90,000	(64,000)	154,000
SGF	2,089,000	-	2,089,000
Total Local Revenues	\$ 3,918,300	\$ (178,500)	\$ 4,096,800

- Other School Boards – The Division is no longer sharing our OH&S Officer with MHCBE
- Instructional Fees - Decrease K & Pre-K Fees – drop in our K numbers.
- Sales & Services - \$70,000 of the \$80,500 is due to a drop in International Ed (Brazilian)
- PUF - Included above is a decline of (\$64,000) in ELP fees.

Net Discretionary or Non-Enveloped Decrease is = **(\$114,500)**.



KEY CHANGES IN WAGES & BENEFITS

	FTE	Total Change
Total Change in Wages and Benefits		\$ (318,300)
Changes with Matching Funding		
• PUF Staffing Changes		
◦ Teachers - Grid movement, Central items		53,000
◦ EAs \$ 36,400 (0.1)	(3,600)	
◦ EAs - Adjustment to Ave. Salary [\$1,100]	91,700	88,100
• My Place and HUGs Programs		11,600
• Teachers Pensions - AB Ed		(23,400)
Total - Items with Offset Funding (0.1)		129,300
Items without Matching Funding		(447,600)

Savings of \$447,600 – itemized on next slide



KEY CHANGES IN WAGES & BENEFITS

		<u>FTE</u>		Total Change
Additional or Modified Positions				
• Teachers - OLCs	\$ 108,900	(2.0)	(217,800)	
• Teachers - Classroom	\$ 101,200	<u>(3.9)</u>	<u>(394,700)</u>	(612,500)
• Teachers - Grid movement, Central items				642,900
Sub-total		(5.9)		\$ 30,400
• EAs (excluding PUF)	\$ 37,200	(8.9)	(331,100)	
• EAs - Adjustment to Ave. Salaries [\$900]			<u>78,400</u>	(252,700)
• Project staff - I.T./Facilities		(4.0)		(275,800)
• Facilities - retirement		<u>(0.7)</u>		(72,300)
Sub-total		(19.5)		\$ (570,400)
Other Wage & Benefit Changes				
• Substitutes (T, EA, Clerical)	\$ 1,162,600			40,300
• Leaves (maternity and EDB)	\$ 638,700			24,400
• ERIPs	\$ 190,000			(10,000)
• Adjustment in Average Salary Costs (grid, general, adj)				68,100
Total - Items without Offset Funding				\$ (447,600)



KEY CHANGES ON PURCHASED SERVICES INSTRUCTION

Instruction Block	Total Change
Total Change in Purchased Services	\$ (308,100)
Changes with Matching Funding	
• PUF	(55,400)
Total - Items with Offset Funding	(55,400)
Items Without Matching Funding	
• Site Based (mini-budgets)	\$ 15,800
• Central Supports - Instruction	
◦ Star Reading	(29,600)
◦ Dossier	(13,900)
◦ Other Program Initiatives	(225,000)
Total - Items Without Offset Funding	\$ (252,700)
Grand Total	\$ (308,100)



KEY CHANGES ON PURCHASED SERVICES

Plant, Operations and Maintenance

	Spring Budget 2019-20 (Current Year)	Increase (Decrease)	Fall Budget 2018-19 (Prior Year)
Services, Contracts and Supplies			
Administration and General Expenses	\$ 25,700	\$ 1,600	\$ 24,100
Utilities	1,331,500	60,000	1,271,500
Insurance - Property and Fleet	230,100	10,400	219,700
Security and Monitoring	43,000	-	43,000
Grounds	93,000	(6,200)	99,200
Electrical	20,000	(2,100)	22,100
Plumbing	47,800	(1,500)	49,300
HVAC / Mechanical	77,000	(1,500)	78,500
Carpentry	92,000	(3,600)	95,600
Painting	18,000	-	18,000
Custodial	173,500	(1,500)	175,000
Christian School - POM support	340,400	-	340,400
Wilson Learning Centre - P3 Maintenance	270,000	-	270,000
Fleet and Equipment Maintenance	68,600	14,200	54,400
Site Based - Maintenance (MBRs)	23,100	-	23,100
Sub-total (POM)	2,853,700	69,800	2,783,900
Infrastructure Maintenance and Renewal (IMR)	1,243,400	-	1,243,400
Sub-total (Purchased Services)	\$ 4,097,100	\$ 69,800	\$ 4,027,300



KEY CHANGES ON PURCHASED SERVICES

Transportation Services

	Spring Budget 2019-20 (Current Year)	Increase (Decrease)	Fall Budget 2018-19 (Prior Year)
Services, Contracts and Supplies			
School Bus Carrier	1,904,400	(60,000)	1,964,400
City Services	12,900	-	12,900
Special Services	88,000	-	88,000
Conveyance Fees	132,200	7,200	125,000
Other Purchased Services	28,800	(14,800)	43,600
Administrative Expenses	4,900	-	4,900
Software Maintenance	6,600	-	6,600
Sub-total (Purchased Services)	\$ 2,177,800	\$ (67,600)	\$ 2,245,400

One less school day in 2019-2020 and one less bus route



KEY CHANGES ON PURCHASED SERVICES

Board and System Administration

	Spring Budget 2019-20 (Current Year)	Increase (Decrease)	Fall Budget 2018-19 (Prior Year)	
Services, Contracts and Supplies				
ASBA	50,000	-	50,000	
PSBA	30,400	-	30,400	
TEBA	7,000	-	7,000	
Board	26,600	500	26,100	
Superintendent	107,500	(18,000)	125,500	<- Legal
Communications	18,300	-	18,300	
Human Resources	39,900	(7,000)	46,900	<-Advertising
Student Services	18,300	-	18,300	
Software Maintenance	94,300	(7,200)	101,500	<- Barager (\$18,000) less additional SRB hosted \$10,800
Scholarships and Trust Disbursements	45,700	-	45,700	
Business and Financial Services	53,400	700	52,700	
Liability Insurance	67,900	-	67,900	
Central Office Supplies and Services	35,700	(1,500)	37,200	
Occupational Health and Safety	22,200	(16,900)	39,100	<- More in- house training
Central Office Building Costs	15,400	-	15,400	
Sub-total (Purchased Services)	\$ 632,600	\$ (49,400)	\$ 682,000	



KEY CHANGES ON PURCHASED SERVICES

External Services

	Spring Budget 2019-20 (Current Year)	Increase (Decrease)	Fall Budget 2018-19 (Prior Year)	
Services, Contracts and Supplies				
Project - My Place	22,400	(6,000)	28,400	
Project - HUG	27,500	(5,600)	33,100	
Food Services - Cafeteria(s)	3,500	-	3,500	
Grounds Maintenance - College	100,000	3,700	96,300	
Grounds Maintenance - Catholic Division	26,500	2,700	23,800	
Sub-total (Purchased Services)	\$ 179,900	\$ (5,200)	\$ 185,100	



RECAP – ITEMS WITH OFFSET FUNDING

Enveloped - Matching Offset							
	PUF	Teacher Pensions	SGF	My Place & HUGs	IMR	Supported Amortization	Total
Revenue							
• Grants							
• Instruction	152,400	(23,400)				(18,000)	111,000
• Plant Operations and Maintenance					-	(3,800)	(3,800)
• Transportation							-
• External Services				-			-
	152,400	(23,400)	-	-	-	(21,800)	107,200
• Local Revenues	(64,000)		-				(64,000)
Sub-total	\$ 88,400	\$ (23,400)	\$ -	\$ -	\$ -	\$ (21,800)	\$ 43,200
Expenditures							
• Purchased Services							
• Instruction	(55,400)						(55,400)
• Plant Operations and Maintenance					-		-
• Transportation							-
• Board and Administration							-
• External Services				(11,600)			(11,600)
	(55,400)	-	-	(11,600)	-	-	(67,000)
• Wages & Benefits	143,800	(23,400)		11,600	-		132,000
• Amortization and Debt Servicing						(21,800)	(21,800)
Total - Items with Offset Funding	88,400	(23,400)	-	-	-	(21,800)	43,200
Grand Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

OPERATING SUMMARY (CHANGES AFFECTING SURPLUS)

	Total Change	Enveloped / Matched Offset	Affecting Surplus (Deficit)
Revenue		(note below)	
• Grants			
• Instruction	\$ (559,800)	\$ 111,000	\$ (670,800)
• Plant Operations and Maintenance	23,100	(3,800)	26,900
• Transportation	75,500	-	75,500
• External Services	-	-	-
	(461,200)	107,200	(568,400)
• Local Revenues	(178,500)	(64,000)	(114,500)
Sub-total	\$ (639,700)	\$ 43,200	\$ (682,900)
Expenditures			
• Purchased Services			
• Instruction	(308,100)	(55,400)	(252,700)
• Plant Operations and Maintenance	69,800	-	69,800
• Transportation	(67,600)	-	(67,600)
• Board and Administration	(49,400)	-	(49,400)
• External Services	(5,200)	(11,600)	6,400
	(360,500)	(67,000)	(293,500)
• Wages & Benefits	(318,300)	132,000	(450,300)
• Amortization and Debt Servicing	39,100	(21,800)	60,900
Total - Items with Offset Funding	(639,700)	43,200	(682,900)
Grand Total	\$ -	\$ -	\$ -

(Enveloped = PUF, Teacher Pensions, SGF, IMR, Supported Amortization, Projects - RCSD, CIF)

"Budget was balanced and continues to be balanced"



	Spring Budget 2019-20 (Current Year)	Increase (Decrease)	Fall Budget 2018-19 (Prior Year)
Revenues			
Alberta Education	\$ 86,093,000	\$ (461,200)	\$ 86,554,200
Other - Government of Alberta	506,900	-	506,900
Sub-Total - Government of Alberta	\$ 86,599,900	\$ (461,200)	\$ 87,061,100
Other Alberta School Authorities	109,800	(46,000)	155,800
Fees	821,000	(67,000)	888,000
Other Sales and Services	1,996,000	(80,500)	2,076,500
Investment Income	161,500	15,000	146,500
Gifts and Donations	205,000	-	205,000
Rental of Facilities	75,000	-	75,000
Fundraising	550,000	-	550,000
Total Revenues	\$ 90,518,200	\$ (639,700)	\$ 91,157,900
Expenses By Program			
Instruction - ECS	\$ 10,381,100	\$ 121,200	\$ 10,259,900
Instruction - Grades 1-12	63,079,000	(567,800)	63,646,800
Sub-Total - Instruction	\$ 73,460,100	(446,600)	\$ 73,906,700
Plant Operations and Maintenance	10,801,100	(82,200)	10,883,300
Transportation	2,267,600	(68,200)	2,335,800
Board and System Administration	2,937,000	(51,700)	2,988,700
External Services	1,052,400	9,000	1,043,400
Total Expenses	\$ 90,518,200	\$ (639,700)	\$ 91,157,900
Operating Surplus (Deficit)	\$ -	\$ -	\$ -



OPERATING BUDGET RECAP

Budget Pressure Points (items beyond our control)

Grant Revenue	\$ 568,400	
Local Revenue	114,500	\$ 682,900
Wages & Benefits		
Teachers (Central & Grid movement)	650,600	
EAs (Grid movement)	78,400	
Non-Certificated (Grid movement)	68,100	
Substitutes	40,300	
Leaves (Central)	24,000	861,400
Purchased Services		
Utilities	60,000	
Insurance	10,400	
		70,400
		<u>\$ 1,614,700</u>

Budget Adjustments

Central

OLC's	(2.0)	\$ (217,800)	
Project Staff	(4.0)	(275,800)	
Retirement (Facilities)	(0.7)	(72,300)	
Purchased Services		(323,000)	
			(888,900) 55%

School Based

Teachers (enrollment decline)	(3.9)	(394,700)	
EAs - Division directed	(5.0)	(186,000)	
EAs - School-Based	(3.9)	(145,100)	
			(725,800) 45%
		<u>\$ (1,614,700)</u>	



CAPITAL AND RESERVES



CAPITAL BUDGET

	2019-20 Spring Budget	2018-19 Fall Budget
<u>EXPENDITURES</u>		
<u>Capital Projects</u>		
Infrastructure Maintenance Renewal (IMR) Projects	\$ 718,300	\$ 718,300
<i>Total - Capital Projects</i>	718,300	718,300
<u>Capital Equipment</u>		
Computer and Technology Equipment		
Classroom - Student Computers	174,000	453,000
Classroom - Interactive Displays	-	250,600
School - Network Equipment	110,000	110,000
Staff Computers	328,900	-
Printers	150,000	-
Core Network Devices	84,200	29,200
<i>Sub-total - Computer and Technology Equipment</i>	847,100	842,800
Plant and Operations		
Vehicles	40,000	70,000
Equipment	24,000	40,000
<i>Sub-total - Plant and Operations Equipment</i>	64,000	110,000
<i>Total - Capital Equipment Acquisitions</i>	911,100	952,800
<i>Grand Total - Capital Expenditures</i>	\$ 1,629,400	\$ 1,671,100



RESERVE SUMMARY

	% of Operating Budget	2019-20 Closing Balance (Aug 31,2020)	Change In Budget	2018-19 Closing Balance (Aug 31,2019)
<u>Summary - By Category of Reserve</u>				
Discretionary (Operating)	0.9%	\$ 832,400	\$ 16,000	\$ 816,400
Discretionary (Working Capital)	2.5%	2,263,000	(16,000)	2,279,000
Sub-total - Discretionary Operating	3.4%	\$ 3,095,400	\$ -	\$ 3,095,400
Discretionary (Capital)		3,060,200	354,700	2,705,500
Non-Discretionary (Committed - Operating)	2.0%	1,840,100	-	1,840,100
Total Reserves	5.5%	\$ 7,995,700	\$ 354,700	\$ 7,641,000
Less - Operating Reserve for SGF		(1,123,100)	-	(1,123,100)
Net Reserves - Monitored by Provincial Government		\$ 6,872,600	\$ 354,700	\$ 6,517,900

Non-Discretionary (Committed – Operating)
includes the following:

- SGF \$1,123,100
- School Based Carryovers \$ 717,000
- \$1,840,100



RESERVE BENCHMARKS

	2019-20 Closing Balance (Aug 31,2020)	2018-19 Closing Balance (Aug 31,2019)	2017-18 Closing Balance (Aug 31,2018)	2016-17 Closing Balance (Aug 31,2017)
<u>Accumulated Operating Surplus</u>				
Operating - Committed	\$ 1,840,100	\$ 1,840,100	\$ 1,840,100	\$ 1,841,000
Less - SGF	(1,123,100)	(1,123,100)	(1,123,100)	(1,151,300)
Net - Committed (excludes SGF)	717,000	717,000	717,000	689,700
Operating - Discretionary	832,400	816,400	828,900	307,300
Operating - Working Capital	2,263,000	2,279,000	2,283,500	2,232,300
Total - Accumulated Operating Surplus	\$ 3,812,400	\$ 3,812,400	\$ 3,829,400	\$ 3,229,300
Capital Reserves	3,060,200	2,705,500	2,591,400	1,155,100
Total - Reserves & Surpluses	\$ 6,872,600	\$ 6,517,900	\$ 6,420,800	\$ 4,384,400
<u>Accumulated Operating Surpluses as a Percentage of:</u>				
<u>Operating Expenditures</u>				
Operating Expenditures	\$90,518,200	\$91,157,900	\$92,068,956	\$90,428,004
Operating Reserves & Surpluses as a Percentage of Budget				
Committed (excluding SGF)	0.79%	0.79%	0.78%	0.76%
Discretionary & Unrestricted	0.92%	0.90%	0.90%	0.34%
Working Capital	2.50%	2.50%	2.48%	2.47%
Total Operating Reserves & Surpluses	4.21%	4.18%	4.16%	3.57%
Provincial Average		4.96%	4.96%	5.36%
Average of Similar Size School Divisions			4.99%	5.87%
Operating Reserve Limit - Set by Province	5.00%	5.00%	5.00%	5.00%
Level - Reserves are below(above) Provincial Limit	\$ 714,000	\$ 745,000	\$ 774,000	\$ 1,292,000
<u>Operating Reserves Per Student</u>				
Students - Head count	7,407	7,488	7,440	7,364
Less - 1/2 part-time ECS students	(374)	(391)	(411)	(422)
Students - FTEs (full time equivalents)	7,033	7,097	7,029	6,942
Operating Reserves & Surpluses Less SGF / Student	\$ 542 / Student	\$ 537	\$ 545	\$ 465
Provincial Average			\$ 628	\$ 675
Average of Similar Size School Divisions			\$ 627	\$ 745
<u>Capital Reserves Per Student</u>				
Capital Reserves / Student	\$ 435 / Student	\$ 381	\$ 369	\$ 166
Provincial Average			\$ 357	\$ 393
Average of Similar Size School Divisions			\$ 310	\$ 450



