



### **Division Vision**

To Learn. To Grow. To Build a Better World.

### **Mission Statement**

Our mission is to provide an inclusive, progressive learning community through trust, courage and collaboration.

### **Core Values**

Celebrating our system's core values:

Compassion Curiosity Courage and Honour Medicine Hat Public School Division

### **BUDGET 2022-2023**

"Spring Release"

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# **KEY BUDGET ASSUMPTIONS**



Students



### **INFORMATION**

	2021-22 <u>Fall</u>	2022-23 Spring	Increase ( <u>Decrease)</u>
Enrolment:			
Budget is based on a student count of	7,029	6,973	(56)

### **Grant Rates**:

The provincial budget included a 1% increase to student base grants. This increase is offset by declining enrolment and therefore fewer funded students.

However, the province announced that the "hold harmless" funding will continue for 2021-22 and 2022-23 to offset the declining enrolment across the province. This results in over \$8.02 million of transition or possible one-time funding that is included in the 2022-23 budget, which is 9.4% of the total funding received from the province.

Operations and Maintenance (O&M) funding received a 1% grant rate increase to offset rising costs, mainly due to rising utility prices.

Transportation grants increased 4.6% to offset rising costs, mainly fuel costs.

### **Salaries and Benefits:**

Reasonable estimates have been made for salary and benefit changes for the fall.



### **BUDGET OVERVIEW**



### **SPRING COMMENTS**

#### **Grants**:

#### Instruction

- Overall instruction base grants decreased (\$295,400). The province increased base grants by 1%; however, this was offset by a reduction in enrolment.
- Although the anticipated year over year enrolment reduction is 56 students, the Weighted Moving Average (WMA) funding model uses three years of enrolment data to determine funded enrolment. The reduction in WMA funded enrolment is 122 students.
- Alberta Education continued "hold harmless" funding for 2021-22 and 2022-23, which increases the transitional funding by \$3.23 million (\$4.79 million to \$8.02 million). It is our understanding that this funding will be reduced as additional funds are needed to fund enrolment growth throughout the province. The net impact of that process is yet to be fully understood.
- A decrease in eligible enrolment resulted in a reduction of \$1.1 million for grants related to Specialized Learning Supports and PUF.
- The 2021-22 Fall Budget included a provincial Learning Loss Grant of \$400,000 to target student delays as a result of COVID. This grant will not continue for 2022-23; however, the Division will continue to maintain these targeted supports.

### **Operations and Maintenance (O&M)**

- O&M Although grant rates increased by 1%, this was offset by a reduction in enrolment so the net funding decrease is (\$6,200).
- IMR Decreased by (\$34,300) or (3.6%).

### **SPRING COMMENTS** (continued)

### **Grants (continued)**

### Transportation

 Transportation funding received a 4.6% increase (\$109,100) to offset steadily rising cost increases.

### **System Administration**

- This was a new grant in 2020-21 for \$2.9 million.
- The "hold harmless" funding also applied to this grant as well to maintain the funding level in 2022-23.

#### **External Services**

No grant funding changes anticipated.

### In Summary

• Year Over Year - Funding from Alberta Education increased by \$1,322,000.

#### **Local Revenues**:

- Anticipated increase in Local Revenues of \$94,200 the major change is as follows:
  - International Student Tuition Increase of \$70.000.

### **Salaries and Benefits**: (S&B)

- Certificated FTE have decreased by (2.8) FTE and non-certificated have decreased by (3.0) FTE, for a total net decrease in staff of (5.8) FTE. The staffing decrease is mainly due to declining enrolment.
- Overall salaries and benefit costs decreased by (\$239,500) or .3% of 1%.



#### **SPRING COMMENTS**

### **Purchased Services:**

#### Instruction

• Net decrease of Instructional expenditures of (\$44,100) or (.5%).

**Operations and Maintenance -** O&M decreased by (\$9,800) mainly due to the following:

- Property Insurance decreased by (\$163,700).
- Utilities increased by 180,300.
- IMR decreased by (\$34,300) due to offsetting funding reduction.

**Transportation** - Increased by \$285,200 (14.2%) mostly due to a 10% general increase for Southland Transportation as well as an increase in the fuel escalation cost estimate.

**System Administration** - Decreased by (\$89,700) (16.7%), mainly due to the elimination of some one-time projects that were completed during 2021-22.

**External Services** - Increased by \$27,800 mainly due to an increase in services and supplies to offset a staffing reduction.

Overall Purchased Services was decreased by (\$171,000) or (1.1%).



### **SPRING COMMENTS**

### **Capital Expenditures and Funding:**

There are no major capital projects budgeted for 2022-2023.

- CMR projects have decreased by (\$396,400).
- Leasehold Improvements at Pathways/HUB completed so a reduction of (\$250,000).
- Technology Projects have increased by \$397,000.
- Facilities vehicle and equipment replacements have decreased by (\$19,500).

### **Reserves:**

**Operating Reserves** - are projected to be aligned with Alberta Education reserve targets. At the end of 2019-20 the Division was at 5.15% of operating expenditures, which is higher than the Provincial target (previously 5% and now 3.15% for a Division our size effective for the 2022-23 budget).

However, it is expected that the budgeted deficits from 2020-21 and 2021-22 will bring the operating reserves down to 2.91% of operating expenses, which translates into only 7.3 days of operating costs.

**Capital Reserves -** are projected to be at \$540/student which is slightly higher than the Provincial average.



# STUDENT ENROLMENT







### **INFORMATION**

Historically enrolment had generally been steady in the Division averaging .5 of 1% growth per year. However, this is the fourth year of enrolment decline.

In the Spring the Division anticipated that enrolment would recover somewhat from the COVID decline in 2020-21. In 2020-21 we lost 319 students though it was anticipated that the Division would see a recovery of 198 students in 2021-22.

The Province had also projected growth of 112 student FTE or 1.6% for Medicine Hat Public for 2021-22.

In September 2021 there was actually a further decline of 58 students or .8 of 1%.

For 2022-23 we are projecting an additional loss of 56 students or another .8 of 1%.

This is a result of another small Kindergarten group and a large outgoing grade 12 class.



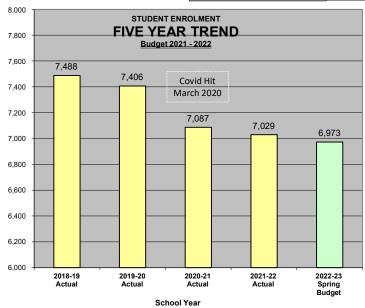
### STUDENT ENROLMENT

2022-2023 BUDGET

#### **Enrolment Comments:**

Enrolment for September 2022 is project the decline by a net 56 students or .8 of 1% year-over-year.

	2021-22 Actual	Increase (Decrease)	2022-23 Spring Budget	Percent
Early Childhood Services				
Community Placements	150	20	170	13.3%
Early Learning Programs (ELP)	119	(5)	114	(4.2%)
Sub-total - ECS excluding K	269	15	284	<u>5.6%</u>
Elementary Programming				
Kindergarten	440	-	440	-
Grades 1 - 3	1,413	(57)	1,356	(4.0%)
Grades 4 - 6	1,468	(40)	1,428	(2.7%)
Sub-total	3,321	(97)	3,224	(2.9%)
Middle & High School Programming				
Grades 7 - 9	1,555	(20)	1,535	(1.3%)
Grades 10 - 12	1,884	46	1,930	2.4%
Sub-total	3,439	26	3,465	0.8%
Total - K-12	6,760	(71)	6,689	(1.1%)
Grand Total	7,029	(56)	6,973	(0.8%)



	2017-18 Actual	2018-19 Actual	2019-20 Actual	2020-21 Actual	2021-22 Actual	Increase/ (Decrease)	2022-23 Spring Budget
Schools or Programs:						'	
Community Placements (ECS)	177	171	150	149	150	20	170
Connaught School	534	488	368	360	361	(3)	358
Crestwood School	458	461	438	317	328	(33)	295
Elm Street School	177	158	175	142	142	(17)	125
George Davison School	345	359	335	288	317	(25)	292
Herald School	224	229	245	178	172	(31)	141
Medicine Hat Christian School	254	246	265	223	210	(13)	197
River Heights School	284	283	297	262	272	(18)	254
Ross Glen School	321	331	309	275	271	(13)	258
Ken Sauer School	278	304	312	307	296	1	297
Southview School	200	193	192	172	183	(9)	174
Vincent Massey School	261	251	245	211	213	(29)	184
Webster Niblock School	218	220	215	181	202	(30)	172
Wilson Learning Centre	786	803	845	730	769	(22)	747
Alexandra Middle School	518	486	473	397	463	(11)	452
Medicine Hat High School	1,011	1,085	1,194	1,143	1,206	(6)	1,200
Crescent Heights High School	1,294	1,323	1,286	1,198	1,176	9	1,185
HUB	-	-	-	448	201	(6)	195
TBA	-	-	-	-	-	171	171
Outreach Programs	100	97	62	106	97	<u>9</u>	106
Total Enrolment	7,440	7,488	7,406	7,087	7,029	<u>(56)</u>	6,973
Increase/(Decrease) in Students	22	48	(82)	(319)	(58)		(56)
	0.3%	0.6%	(1.1%)	(4.3%)	(0.8%)		(0.8%)
	2017-18 Actual	2018-19 Actual	2019-20 Actual	2020-21 Actual	2021-22 Actual	Increase/ (Decrease)	2022-23 Spring Budget
Community Placements	177	171	150	149	150	20	170
Outreach Programs	100	97	62	106	97	9	106
Traditional Schools	7,163	7,220	7,194	6,832	6,782	<u>(85)</u>	6,697
Total Enrolment	7,440	7,488	7,406	7,087	7,029	<u>(56)</u>	6,973
	0.3%	0.6%	(1.1%)	(4.3%)	(0.8%)	(0.8%)	
		Ave	erage (previo	us 5 years)	(1.1%)		
					Average (cu	ırrent 5 years)	(1.3%)

# **ENROLMENT HISTORY AND PROJECTIONS**

2022-2023 BUDGET

				MHPSD		Provi	nce *	Province
	<u>Year</u>	<u>Data</u>	Enrolment	Increase	%	Increase	%	to Division
(10)	2012-13	Actual	6,971	212	<u>3.1%</u>			
(9)	2013-14	Actual	7,068	97	<u>1.4%</u>			
(8)	2014-15	Actual	7,224	156	2.2%	180	2.6%	0.4%
(7)	2015-16	Actual	7,381	157	2.2%	113	<u>1.6%</u>	(0.6%)
(6)	2016-17	Actual	7,418	37	<u>0.5%</u>	51	0.7%	<u>0.2%</u>
(5)	2017-18	Actual	7,440	22	0.3%	(66)	(0.9%)	(1.2%)
(4)	2018-19	Actual	7,488	48	0.6%	45	0.6%	(0.0%)
(3)	2019-20	Actual	7,406	(82)	<u>(1.1%)</u>	38	<u>0.5%</u>	<u>1.6%</u>
(2)	2020-21	Actual	7,087	(319)	(4.3%)	94	1.3%	<u>5.6%</u>
(1)	2021-22	Actual	7,029	(58)	(0.8%)	112	<u>1.6%</u>	<u>2.4%</u>
-	2022-23	Fall Budget	6,973	(56)	(0.8%)	109	<u>1.6%</u>	2.4%
1	2023-24	Forecast	6,965			(112)	(1.6%)	<u> </u>
2	2024-25	Forecast	6,943			(22)	(0.3%)	
3	2025-26	Forecast	6,833			(110)	(1.6%)	
4	2026-27	Forecast	6,691			(142)	<u>(2.1%)</u>	
5	2027-28	Forecast	6,605		(005)	(86)	(1.3%)	(40.00()
6	2028-29	Forecast	6,437		(925)	(168)	(2.5%)	(13.9%)
7	2029-30	Forecast	6,334			(103)	(1.6%)	
8	2030-31	Forecast	6,350			16	0.3%	
9	2031-32	Forecast	6,177			(173)	(2.7%)	
10	2032-33	Forecast	6,152			(25)	(0.4%)	



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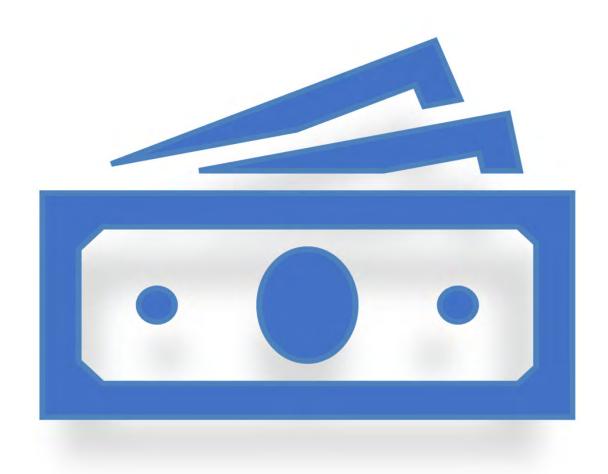
# WEIGHTED MOVING AVERAGE (WMA) ENROLMENT

2022-2023 BUDGET

Grade Level	Final Funded	2020-21 Final Funded	Final Funded	WMA 2021-22	2022-23	WMA 2022-23	Per Student Funding Rate	Budgeted Base Funding Fall 2021-22	Increase/ (Decrease)	%	Budgeted Base Funding Spring 2022-23
Prior Weighting Current Weighting	20%	30% 20%	50% 30%		50%		\$	\$	\$		\$
ECS	761	692	718	718.80	724	715.80	3,062.32	2,157,600	34,400	1.6%	2,192,000
Grades 1-9	4,747	4,504	4,430	4,515.60	4,315	4,387.30	6,124.64	27,382,600	(511,900)	(1.9%)	26,870,700
Sub-total - ECS to Grade 9 Funding	5,508	5,196	5,148	5,234.40	5,039	5,103.10		29,540,200	(477,500)	(1.6%)	29,062,700
High School											
Years 1-3	1,713	1,711	1,683	1,697.40	1,711	1,702.60	6,737.10	11,338,300	132,400	1.2%	11,470,700
Year 4	104	137	109	116.40	116	118.10	3,368.50	388,200	9,600	2.5%	397,800
Year 5	8	20	16	15.60	17	17.30	1,684.28	26,000	3,100	11.9%	29,100
	1,825	1,868	1,808	1,829.40	1,844	1,838.00		11,752,500	145,100	1.2%	11,897,600
Summer Schools (credits)							144.43	228,700	37,100	16.2%	265,800
Sub-total - High School Funding								11,981,200	182,200	1.5%	12,163,400
Total Funded Student Count	7,333	7,064	6,956	7,063.80	6,883	6,941.10					
Effective Funded FTE	7,071	6,813	6,705	6,810.45	6,628	6,687.77		41,521,400	(295,300)	(0.7%)	41,226,100
Growth/(Decline) - Year-Over-Year	-	(258)	(108)		(77)	(122.68)					
Percentage Growth/(Decline)		(3.7%)	(1.6%)		(1.1%)	(1.8%)					
								Year 1	Actual	20%	
Alberta Education Funded Students	7,333	7,064	6,956	7,063.80	6,883	6,941.10		Year 2	Estimated	30%	
International Students	74	23	73		90			Year 3	Projected	50%	
Total Student Count	7,407	7,087	7,029	7,063.80	6,973	6,941.10					
Growth/(Decline) - Year-Over-Year		(320)	(58)		(56)	(122.70)					
Percentage Growth/(Decline)		(4.3%)	(0.8%)		(0.8%)	(1.7%)					



# **REVENUES AND EXPENDITURES**

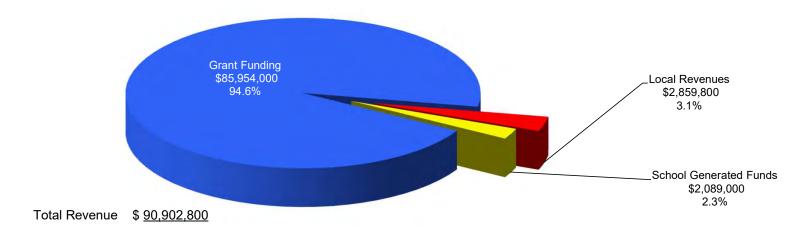


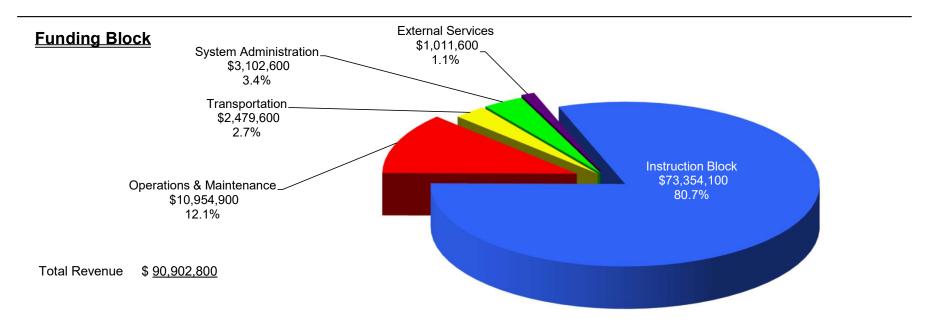


### **DIVISION REVENUES**

**BUDGET 2022-2023** 

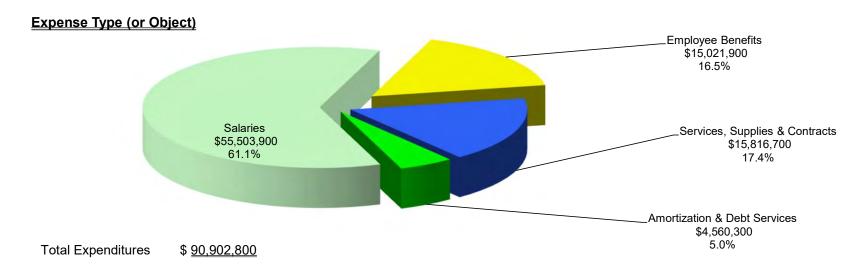
### **Funding Source**

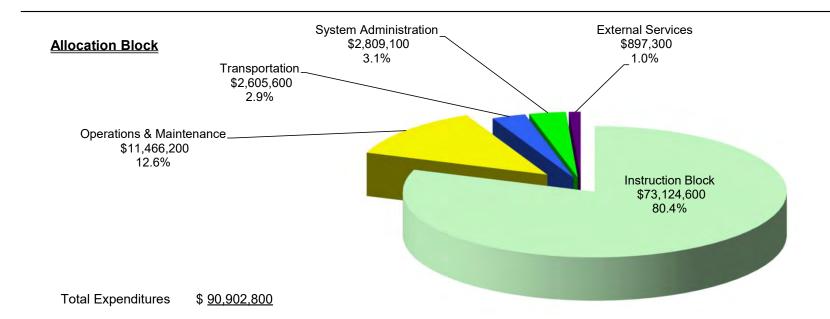




### **DIVISION EXPENDITURES**

### **BUDGET 2022-2023**





# **BUDGETED STATEMENT OF OPERATIONS**

**BUDGET 2022-2023** 

	Actual 2020-21	Fall Budget 2021-22	Increase (Decrease)	%	Spring Budget 2022-23
	(Prior Year)	(Prior Year)			(Current Year)
OPERATIONS (SUMMARY)					
Revenues					
Alberta Education	\$ 78,422,182	\$ 81,419,500	\$ 1,029,800	1.3%	\$ 82,449,300
Alberta Infrastructure	2,968,931	2,705,600	292,200	10.8%	2,997,800
Other - Government of Alberta	486,003	506,900	-	-	506,900
Sub-Total - Government of Alberta	\$ 81,877,116	\$ 84,632,000	\$ 1,322,000	1.6%	\$ 85,954,000
Federal Government and/or First Nations	2,594,900	-	-	-	-
Fees	812,806	1,314,000	_	-	1,314,000
Other Sales and Services	2,417,194	2,626,600	94,200	3.6%	2,720,800
Investment Income	160,936	186,000	_	-	186,000
Gifts and Donations	222,769	280,100	(2,100)	(0.7%)	278,000
Rental of Facilities	66,501	56,700	(26,700)	(47.1%)	30,000
Fundraising	87,927	420,000	-	-	420,000
Gain on Disposal of Capital Assets	11,447	-	-	-	-
Total Revenues	\$ 88,251,596	\$ 89,515,400	\$ 1,387,400	1.5%	\$ 90,902,800
Expenses By Program					
Instruction - Pre K	\$ 3,733,637	\$ 7,015,200	\$ (2,565,700)	(36.6%)	\$ 4,449,500
Instruction - Grades K-12	67,078,302	65,736,100	2,939,000	4.5%	68,675,100
Instruction	\$ 70,811,939	\$ 72,751,300	373,300	0.5%	\$ 73,124,600
Operations and Maintenance	11,788,041	11,767,300	(301,100)	(2.6%)	11,466,200
Transportation	2,249,489	2,318,800	286,800	12.4%	2,605,600
System Administration	2,737,359	2,814,800	(5,700)	(0.2%)	2,809,100
External Services	702,943	869,500	27,800	3.2%	897,300
Total Expenses	\$ 88,289,771	\$ 90,521,700	\$ 381,100	0.4%	\$ 90,902,800
Preliminary Operating Surplus (Deficit)	\$ (38,175)	\$ (1,006,300)	\$ 1,006,300		\$ -
Amortization Expense - Asset Retirement Obligation	_	-	74,000	100.0%	74,000
Final Operating Surplus (Deficit)	\$ (38,175)	\$ (1,006,300)	\$ 932,300		\$ (74,000)



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### **BUDGETED SCHEDULE OF PROGRAM OPERATIONS**

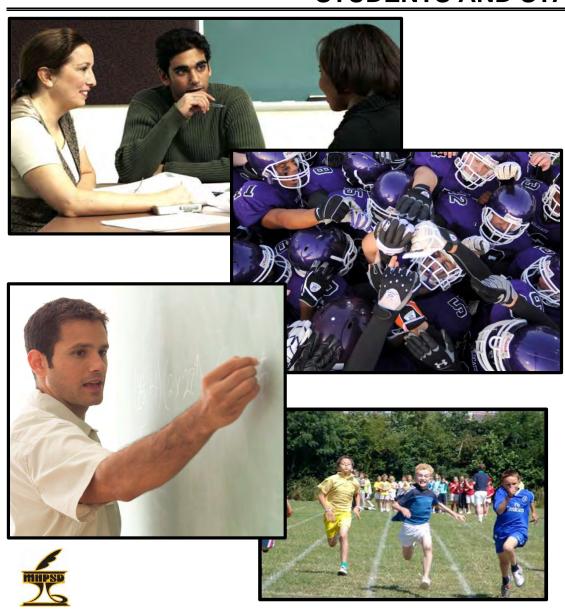
BUDGET 2022-2023

	Actual 2020-21	Fall Budget 2021-22
	Total	Total
Revenues		
Alberta Education	\$ 78,422,182	\$81,419,500
Alberta Infrastructure	2,968,931	2,705,600
Other - Government of Alberta	486,003	506,900
Sub-total (Government of Alberta)	\$ 81,877,116	\$84,632,000
Federal Government	2,594,900	-
Fees	812,806	1,314,000
Other Sales and Services	2,417,194	2,626,600
Investment Income	160,936	186,000
Gifts and Donations	222,769	280,100
Rental of Facilities	66,501	56,700
Fundraising	87,927	420,000
Total Revenues	\$ 88,251,596	\$89,515,400
Expenses By Object		
Salaries & Benefits		
Certificated Salaries	\$ 41,668,937	\$42,328,900
Certificated Benefits	10,563,400	10,873,100
Non-certificated Salaries	13,442,093	13,531,400
Non-certificated Benefits	3,339,358	3,552,900
Sub-total (Salaries & Benefits)	69,013,788	70,286,300
Services, Contracts and Supplies	14,648,592	15,645,500
Amortization and Debt Services		
Amortization - Supported	3,427,920	3,504,000
Amortization - Unsupported	1,174,059	1,071,000
Sub-total (Amortization & Debt Services)	4,601,979	4,575,000
Other Interest and Finance Charges	25,412	14,900
Total Expenses Before ARO	\$ 88,289,771	\$90,521,700
Preliminary Operating Surplus (Deficit)	\$ (38,175)	\$ (1,006,300)
Amortization Expense - ARO	_	-
Final Operating Surplus (Deficit)	\$ (38,175)	\$ (1,006,300)

Spring Budget																		
2022-2023																		
Instruction	Operat Mainte		Transportation		Transportation		Transportation		Transportation		Transportation		Ad	System ministration		External Services	-	Γotal
\$ 68,848,600 414,900		64,500 32,900 -	\$	2,479,600 - -	\$	2,856,600 - -	\$	- - 506,900		,449,300 ,997,800 506,900								
\$ 69,263,500	\$ 10,84	17,400	\$	2,479,600	\$	2,856,600	\$	506,900	\$85	,954,000								
1,314,000 1,999,600 147,000 210,000	6	1,500 13,000 63,000		- - -		215,000 26,000 5,000		- 504,700 - -		,314,000 ,720,800 186,000 278,000								
420,000 \$ 73,354,100	\$ 10,95	30,000 - 54,900	\$	2,479,600	\$	3,102,600	\$	1,011,600	\$90	30,000 420,000 ,902,800								
\$ 41,415,900 11,193,500	\$	-	\$	-	\$	576,500 107,900	\$	-	11	,992,400 ,301,400								
8,488,600 2,323,000	87	14,600 78,200		67,100 19,900		1,262,800 348,200		548,400 151,200	3	,511,500 ,720,500								
63,421,000 8,551,700		22,800 27,800		87,000 2,518,600		2,295,400 447,700		699,600 170,900		,525,800 ,816,700								
414,900 725,000	28	30,500 35,100		-		64,100		26,800	1	,445,400								
1,139,900	,	15,600		-		1,900	_	26,800		,546,400 13,900								
\$ 73,124,600 \$ 229,500 -		66,200 11,300) 74,000	\$	2,605,600 (126,000) -	\$	2,809,100 293,500 -	\$	897,300 114,300 -	\$ 90	,902,800 - 74,000								
\$ 229,500	\$ (58	35,300)	\$	(126,000)	\$	293,500	\$	114,300	\$	(74,000								



# STUDENTS AND STAFF



#### **INFORMATION**

**Funding** - The Division projects a further decline in enrolment of 56 students or .8 of 1%.

- ➤ Enrolment decline and unrealized growth reduction of (2.8) certificated FTE.
- ➤ Learning Loss Program Allocation of 8.4 staff which maintained the 2021-22 staffing level, despite the provincial funding being eliminated.
- ➤ Educational Assistants (EAs) reduction of 2.0 FTE due to enrollment decline.
- ➤ Clerical decreased .4 from fall budget.
- ➤ Non-Union decreased .7 FTE due to completion of a one-time IT project.

#### **Net Totals:**

- > Teachers decrease 2.8 FTE
- Educational Assistants decrease of 2.0 FTE
- Clerical decrease of .4 FTE
- Non-Union decrease of .7 FTE



# **SCHEDULE OF STUDENT FTE**

BUDGET 2022-2023

	FTE Weighting	Fall Budget 2021-22	Increase (Decrease)	%	Spring Budget 2022-23
Kindergarten to Grade 12 - Eligible Funded Students		(Prior Year)			(Current Year
Kindergarten	0.50	440	-	-	440
Grades 1 to 9	1.00	4,436	(121)	(2.7%)	4,315
Grades 10 to 12					
1st, 2nd and 3rd year students	1.00	1,655	34	2.1%	1,689
4th year students	0.50	137	(2)	(1.5%)	135
5th year students	0.25	22	(2)	(9.1%)	20
High School Students		1,814	30	1.7%	1,844
Total Headcount (K-12)		6,690	(91)	(1.4%)	6,599
Total Eligible Funded Students (FTE) - K-12		6,385.0	(88.5)	(1.4%)	6,296.
Breakdown of Pre-Kindergarten Enrolment					
Eligible Funded Children		269	15	5.6%	284
Other Children in these programs		11	-	-	11
Total Enroled Children in Pre-K programs		280	15	5.4%	295
Program Hours (minimum 400 hours)		672	,		478
FTE Ratio (Actual hours divided by 800)		0.840			0.598
FTEs Enroled in Pre-K		235.2	(59)	(25.1%)	176.3
Total Funded Students					
Total Head Count		6,959	(76)	(1.1%)	6,883
Total FTE		6,620.2	(147.4)	(2.2%)	6,472.8
Unfunded Students - Foreign Visiting Students					
Grades 7-9		-	4		4
Grades 10-12		70	16	22.9%	86
Total Head Count		70	20	28.6%	90
Grand Total Head Count (Funded and Unfunded)		7,029	(56)	(0.8%)	6,973



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### **SCHEDULE OF STAFF FTE**

BUDGET 2022-2023

	Fall Budget 2021-22	Increase (Decrease)	%	Spring Budget 2022-23
	(Prior Year)			(Current Yea
School Based	401.217	(2.754)	(0.7%)	398.46
PUF	13.500	-	-	13.50
Central Staff	5.000	-	-	5.00
	419.717	(2.754)	(0.7%)	416.96
ertificated Staff FTEs School Based	412.717	(2.754)	(0.7%)	409.96
Non-School Based	7.000	(2.754)	(0.778)	7.00
Total Certificated Staff FTEs	419.717	(2.754)	(0.7%)	416.96
Certificated Staffing Change due to:		(=:: 5 :)	(*)	
Enrolment Change				(2.7
Other Factors				
Total Change				(2.7
on-Certificated Staff FTEs				
Instructional				
Instructional - Educational Assistants	135.616	(1.983)	(1.5%)	133.63
Instructional - Other Non-certificated Instruction	69.060	0.920	1.3%	69.9
Sub-total (Instructional)	204.676	(1.063)	(0.5%)	203.6
Non-Instructional		(1.983)		
Operations and Maintenance	57.800	-	-	57.80
Transportation - Other Staff	1.000	-	-	1.00
System Administration	18.800	(1.000)	(5.3%)	17.80
External Services	10.700	(1.000)	(9.3%)	9.70
Sub-total (Non-Instructional)	88.300	(2.000)	(2.3%)	86.30
Total Non-Certificated Staff FTEs	292.976	(3.063)	(1.0%)	289.9
Non-Certificated Staffing Change due to:				
				(1.98
Enrolment				
				(1.08



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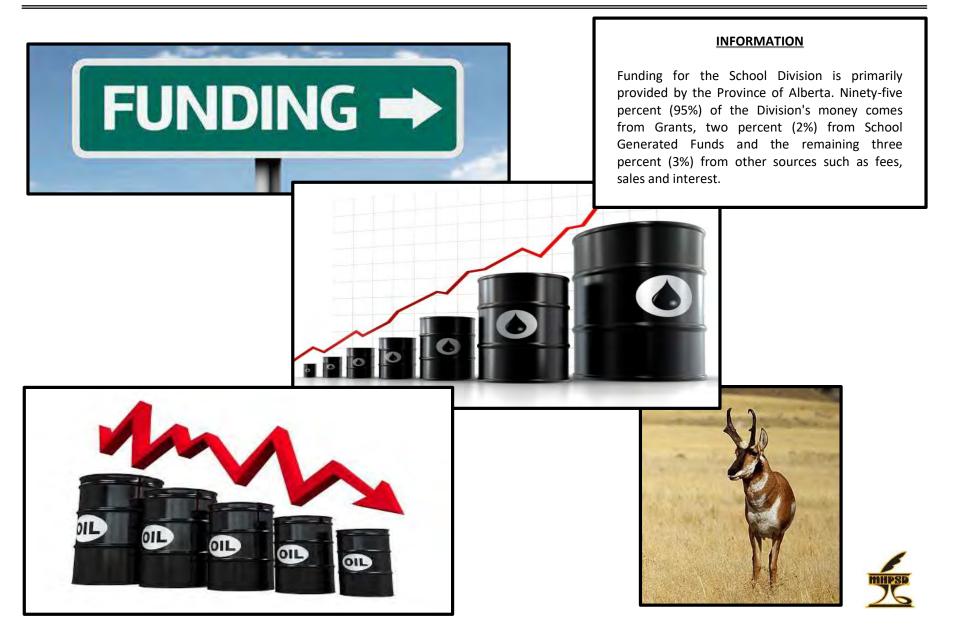
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# **Grants and Other Revenue**



# **SCHEDULE OF GRANT FUNDING**

**BUDGET 2022-2023** 

	Fall Budget 2021-22	Increase (Decrease)	%	Sp	ring Budge 2022-23
	(Prior Year)			((	Current Year)
structional Block					
Base Funding	\$ 41,521,500	\$ (295,400)	(0.7%)	\$	41,226,10
Specialized Learning Support - K Severe	1,980,200	(655,700)	(33.1%)		1,324,50
Specialized Learning Support - 1-12	5,064,500	(152,800)	(3.0%)		4,911,70
ECS Moderate Language Delay	252,000	(112,000)	(44.4%)		140,00
Program Unit Funding (PUF)	3,587,000	(222,800)	(6.2%)		3,364,20
Refugee	925,100	(185,600)	(20.1%)		739,50
Socio-Economic	2,074,300	(28,200)	(1.4%)		2,046,10
Home Education	-	3,400	-		3,40
Geographic	911,300	5,900	0.6%		917,20
First Nations, Metis and Inuit (FNMI)	597,300	33,200	5.6%		630,50
English as a Second Language	135,600	1,700	1.3%		137,30
Outreach Programs	150,000	-	-		150,00
Institutional Programs	208,200	-	-		208,20
Supernet	201,600	-	-		201,60
Nutrition Program	275,000	-	-		275,00
Learning Loss (Grades 1-3)	400,000	(400,000)	(100.0%)		-
Transition Funding	3,033,800	2,852,400	94.0%		5,886,20
Hold Harmless Funding from Prior Year	1,758,900	379,600	21.6%		2,138,50
Sub-total	\$ 63,076,300	\$ 1,223,700	1.9%	\$	64,300,00
COVID - Federal	-	-	-		-
French Language Project	112,300	-	-		112,30
French Language Instruction	63,200	-	-		63,20
Teacher Pensions	4,384,100	(11,000)	(0.3%)		4,373,10
Amortization Supported - Instruction	414,900	-	-		414,90
Sub-total	\$ 4,974,500	\$ (11,000)	(0.2%)	\$	4,963,50
Total Instructional Block	\$ 68,050,800	\$ 1,212,700	1.8%	\$	69,263,50



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# **SCHEDULE OF GRANT FUNDING**

**BUDGET 2022-2023** 

	Fall Budget 2021-22	Increase (Decrease)	Spring Budge 2022-23
	(Prior Year)		(Current Year)
Operations and Maintenance Block			
Base O&M	\$ 6,483,900	\$ (6,200) (0.1	%) \$ 6,477,70
P3 Maintenance (WLC)	270,000		270,00
Lease Support (MHCS)	219,100		219,10
Total Base O&M	\$ 6,973,000	\$ (6,200) (0.1	%) \$ 6,966,80
Infrastructure Maintenance and Renewal (IMR)	947,400	(34,300) (3.6	%) 913,10
Amortization Supported - O&M	3,024,000	(56,500) (1.9	%) 2,967,50
Total Operations and Maintenance	\$ 10,944,400	\$ (97,000) (0.9	%) \$ 10,847,4
Transportation Block			
Urban	1,897,400	87,400 4.6	4 1,984,8
Special Education - 1-12	166,400	7,600 4.6	<sup>6</sup> 174,0
Special Education - Early Childhood Services (ECS)	306,700	14,100 4.6	% 320,8
Total Transportation	\$ 2,370,500	\$ 109,100 4.6	\$ 2,479,6
System Administration Block			
Administration	2,759,400	97,200 3.5	<sup>6</sup> 2,856,6
Total Board & Administration	\$ 2,759,400	\$ 97,200 3.5	\$ 2,856,6
External Services			
My Place	255,800		255,8
HUG	251,100		251,1
Total External Services	\$ 506,900	\$	\$ 506,9
Summary			
Instructional Block	\$ 68,050,800	\$ 1,212,700 1.8	\$ 69,263,5
Operations and Maintenance Block	10,944,400	(97,000) (0.9	%) 10,847,4
Transportation Block	2,370,500	109,100 4.6	% 2,479,6
External Services	506,900		506,9
System Administration	2,759,400	97,200 3.5	<sup>7</sup> / <sub>6</sub> 2,856,6
Total Grant Funding	\$ 84,632,000	\$ 1,322,000 1.6	\$ 85,954,0



# **SCHEDULE OF LOCAL REVENUES**

**BUDGET 2022-2023** 

	Fall Budget 2021-22	Increase (Decrease)	%	Spring Budge 2022-23
	(Prior Year)			(Current Year)
nstructional Fees				
Other Fees - Summer School	21,000	-	-	21,00
Optional Course Fees	153,000	-	-	153,00
Kindergarten and Preschool Fees - Division	490,000	-	-	490,00
Kindergarten and Preschool Fees - PUF	50,000	-	-	50,00
School Generated Funds (SGF)	600,000	-	-	600,00
Sub-total (Fees)	\$ 1,314,000	\$ -	-	\$ 1,314,00
ales and Services				
Instruction	31,000	20,000	64.5%	51,00
International Student Tuition	730,000	70,000	9.6%	800,00
School Generated Funds (SGF)	1,148,600	-	-	1,148,60
Plant Operations and Maintenance (POM)	4,100	(2,600)	(63.4%)	1,50
Board and Administration	215,000	-	-	215,00
External - Grounds Maintenance Agreements (MHC)	497,900	6,800	1.4%	504,70
Sub-total (Sales and Services)	\$ 2,626,600	\$ 94,200	3.6%	\$ 2,720,80
nvestment Income				
Instruction	145,000	-	-	145,00
SGF	2,000	-	-	2,00
Plant Operations and Maintenance (POM)	13,000	-	-	13,00
Transportation	_	-	-	-
Board and Administration	26,000	-	-	26,00
Sub-total (Investment Income)	\$ 186,000	\$ -	-	\$ 186,00



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# **SCHEDULE OF LOCAL REVENUES**

**BUDGET 2022-2023** 

	Fall Budget 2021-22	Increase (Decrease) %	Spring Budget 2022-23
	(Prior Year)		(Current Year)
Gifts and Donations			
Instruction - City of Medicine Hat FCSS	-		-
School Generated Funds (SGF)	210,000		210,000
Amortization Donated Supported	65,100	(2,100) (3.2%)	63,000
Trusts and Scholarships	5,000		5,000
Sub-total (Gifts and Donations)	\$ 280,100	\$ (2,100) (0.7%)	278,000
Rental of Facilities	56,700	\$ (26,700) (47.1%)	30,000
Fundraising (SGF)	420,000	\$	420,000
Total Local Revenues	\$ 4,883,400	\$ 65,400 1.3%	\$ 4,948,800
Summary - By Object Line			
Instructional Fees	1,314,000		1,314,000
Sales and Services	2,626,600	94,200 3.6%	2,720,800
Investment Income	186,000		186,000
Gifts and Donations	280,100	(2,100) (0.7%)	278,000
Rental of Facilities	56,700	(26,700) (47.1%)	30,000
Fundraising (SGF)	420,000		420,000
Total Local Revenues	\$ 4,883,400	\$ 65,400 1.3%	\$ 4,948,800
Summary - Enveloped Funds Broken Out			
General	2,502,800	65,400 2.6%	2,568,200
SGF	2,380,600		2,380,600
Total Local Revenues	\$ 4,883,400	\$ 65,400 1.3%	\$ 4,948,800



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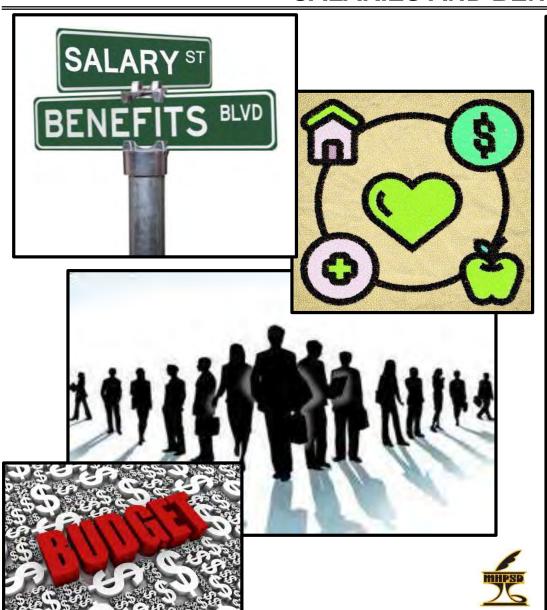
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# **SALARIES AND BENEFITS**



### **INFORMATION**

The Division is the third largest employer in the City following the hospital (Alberta Health Services) and the City of Medicine Hat.

The Division employs over 400 teachers and close to 300 non-teaching staff.

The average salary costs (excluding benefits) for key staff positions in 2022-2023 is anticipated to be as follows:

Teachers	\$90,900
Educational Assistants	\$29,800
Clerical	\$42,000
Custodian	\$46,700
Caretaker	\$37,600

Salaries and benefits account for approximately 77% of the Division's operating budget.

The Division has three distinct employee groups:

- ➤ ATA Includes all teachers including classroom teachers, Principals, Vice-principals, Department Heads, etc.
- > CUPE Includes Educational Assistants, Clerical and Custodial staff.
- ➤ Non-Union Group Includes most of Central Office staff and some of the staff in Facility Services.

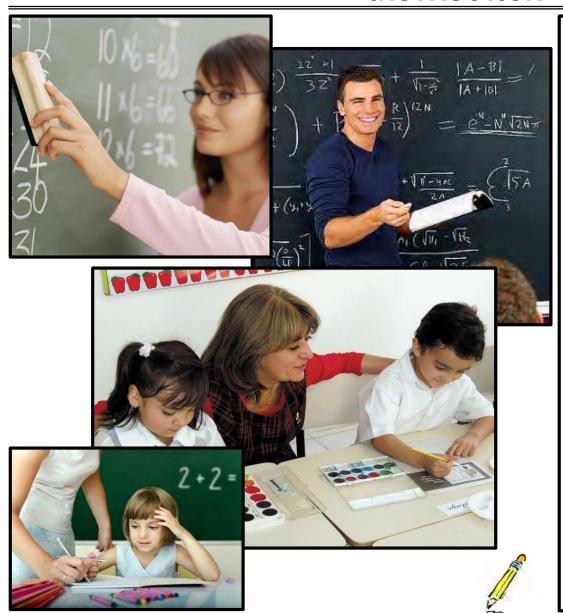
### **SCHEDULE OF SALARIES AND BENEFITS**

BUDGET 2022-2023

		Fall Bu	dget 2021-22		Inc	Increase (Decrease)			Spring Budget 2022-23			
	FTE	Salaries	Benefits	Total	FTE	Increase (Decrease)	%	FTE	Salaries	Benefits	Total	
		(Prior Year)							(Current Year)			
Certificated Staff - ATA												
Decentralized (School Based)	401.217	\$ 38,301,200	\$ 9,656,700	\$ 47,957,900	(2.8)	\$ 388,800	0.8%	398.463	\$ 38,240,500	\$ 10,106,200	\$ 48,346,700	
Program Unit Funding (PUF)	13.500	1,351,500	342,000	1,693,500	-	600	0.0%	13.500	1,351,500	342,600	1,694,100	
Centralized Staff	5.000	868,500	180,700	1,049,200	-	17,200	1.6%	5.000	880,300	186,100	1,066,400	
Central Services		-	-						-	-		
Substitutes & Summer School	-	1,245,700	79,600	1,325,300	-	(307,400)	(23.2%)	-	958,100	59,800	1,017,900	
Paid Leaves	-	562,000	147,300	709,300	-	-	-	-	562,000	147,300	709,300	
Other	-	-	466,900	466,900	-	(7,400)	(1.6%)	-	-	459,500	459,500	
Total - ATA	419.717	\$ 42,328,900	\$ 10,873,200	\$ 53,202,100	(2.8)	\$ 91,800	0.2%	416.963	\$ 41,992,400	\$ 11,301,500	\$ 53,293,900	
Non-Certificated Staff - CUPE  Educational Assistants												
Division	124.616	4,038,500	985,700	5,024,200	(2.0)	(91,100)	(1.8%)	122.633	3,894,700	1,038,400	4,933,100	
PUF	11.000	336,600	85,400	422,000	-	(3,000)	(0.7%)	11.000	327,800	91,200	419,000	
Sub-total - EAs	135.616	4,375,100	1,071,100	5,446,200	(2.0)	(94,100)	(1.7%)	133.633	4,222,500	1,129,600	5,352,100	
Clerical	38.330	1,627,000	478,700	2,105,700	(0.4)	30,300	1.4%	37.900	1,631,700	504,300	2,136,000	
Custodial	43.500	2,200,600	582,300	2,782,900	-	(6,400)	(0.2%)	43.500	2,162,800	613,700	2,776,500	
Total - CUPE	217.446	\$ 8,202,700	\$ 2,132,100	\$ 10,334,800	(2.4)	\$ (70,200)	(0.7%)	215.033	\$ 8,017,000	\$ 2,247,600	\$ 10,264,600	
Non-Certificated - Non-Union Sta	aff					(0.7%)			(2.3%)	5.4%	(0.7%)	
Trustees	5.000	113,500	24,000	137,500	-	2,000	1.5%	5.000	113,500	26,000	139,500	
Non-Union Staff	70.530	5,215,200	1,396,700	6,611,900	(0.7)	215,900	3.3%	69.880	5,381,000	1,446,800	6,827,800	
Total - Non-Union	75.530	\$ 5,328,700	\$ 1,420,700	\$ 6,749,400	(0.7)	\$ 217,900	3.2%	74.880	\$ 5,494,500	\$ 1,472,800	\$ 6,967,300	
		-				3.2%			3.1%	3.7%	3.2%	
Total - All Groups	712.693	\$ 55,860,300	\$ 14,426,000	\$ 70,286,300	(5.8)	\$ 239,500	0.3%	706.876	\$ 55,503,900	\$ 15,021,900	\$ 70,525,800	
					(0.8%)	0.3%			(0.6%)	<u>4.1%</u>		



# INSTRUCTION



### **PROGRAM**

All costs under the area of Instruction relate to school programs and services.

This includes the following:

- > School Staff Teachers, Educational Assistants and school based Clerical staff
- ➤ Division Educational Staff Coordinators, consultants, behavioural and psychological staff, special needs support services, curriculum and program supports
- Professional Development (PD) centralized, school-based and individual PD
- ➤ Optimal Learning Consultants
- School Counselling
- ➤ External professional services such as speech, audiology, occupational and physical therapy, and psychological supports
- > Information Technology services
- Print services

Some of the other programs include the following:

- > First Nations, Metis and Inuit programming
- Outreach and Alternate Programs
- > Institutional Programs
- Inclusive Learning Supports
- Outdoor Education
- School Resource Officers
- Library Services



### **SCHEDULE OF EXPENDITURES - INSTRUCTION**

BUDGET 2022-2023

	Fall Budget 2021-22	Increase (Decrease)	%	Spring Budge 2022-23
	(Prior Year)			(Current Year)
Staff - FTE				
Certificated	416.717	(2.754)	(0.7%)	413.963
Non-Certificated	204.676	(1.063)	(0.5%)	203.613
Total	621.393	(3.817)	(0.6%)	617.576
Salaries and Benefits				
Certificated Salaries	\$ 41,756,400	\$ (340,500)	(0.8%)	\$ 41,415,90
Certificated Benefits	10,767,700	425,800	4.0%	11,193,50
Sub-total (Certificated Salaries & Benefits)	52,524,100	85,300	0.2%	52,609,40
Non-Certificated Salaries	8,359,800	128,800	1.5%	8,488,60
Non-Certificated Benefits	2,152,100	170,900	7.9%	2,323,00
Sub-total (Non-Certificated Salaries & Benefits)	10,511,900	299,700	2.9%	10,811,60
Total (Salaries & Benefits)	\$ 63,036,000	\$ 385,000	0.6%	\$ 63,421,00
Services, Contracts and Supplies				
Central Instruction	3,052,700	8,400	0.3%	3,061,10
Site Based	1,627,400	(51,200)	(3.1%)	1,576,20
Pre-Kindergarten (PUF)	1,692,400	(6,800)	(0.4%)	1,685,6
School Generated Funds (SGF)	2,223,300	5,500	0.2%	2,228,80
Sub-total (Purchased Services)	\$ 8,595,800	\$ (44,100)	(0.5%)	\$ 8,551,7
Amortization and Debt Servicing			_	414,9
Amortization and Debt Servicing  Amortization - Supported	414,900	-	-	414,9
<u> </u>	414,900 691,600	33,400	4.8%	
Amortization - Supported				725,00 \$ 1,139,90
Amortization - Supported Amortization - Unsupported	691,600	33,400	4.8%	725,0
Amortization - Supported Amortization - Unsupported	691,600	33,400	4.8%	725,0



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# **OPERATIONS AND MAINTENANCE SERVICES**



### **PROGRAM**

The Operations and Maintenance (O&M) block is responsible for the services to create and operate our school facilities.

These services include the construction, operation, maintenance, safety and security of all school and ancillary buildings.

Costs include the following:

- > Director of Facilities and support staff
- ➤ Maintenance Department HVAC systems, electrical, plumbing, carpentry and painting
- ➤ Grounds Department grass and weed control, shrubbery, snow removal, parking and fields
- Custodial and caretaking services both during the day and in the evenings
- > Facility operating costs such as:
  - ♦ Utilities
  - ♦ Waste removal
  - ♦ Furniture and equipment maintenance and renewal
  - ♦ Building security fire and security systems
  - ♦ Property insurance





# SCHEDULE OF EXPENDITURES - OPERATIONS AND MAINTENANCE (O&M) BUDGET 2022-2023

	Fall Budget 2021-22	Increase (Decrease)	%	Spring Budg 2022-23	
	(Prior Year)	-		(Current Year)	
Staff - FTE	440			440	
Non-Unionized	14.3	-	-	14.3	
CUPE Total Non-Certificated	43.5	-	-	43.5	
Total Non-Certificated	57.8	-	-	57.8	
calaries and Benefits					
Non-Certificated Salaries	\$ 3,349,600	\$ (205,000)	(6.1%)	\$ 3,144,60	
Non-Certificated Benefits	898,400	(20,200)	(2.2%)	878,20	
Sub-total (Non-Certificated Salaries & Benefits)	\$ 4,248,000	\$ (225,200)	(5.3%)	\$ 4,022,80	
ervices, Contracts and Supplies					
Administration and General Expenses	\$ 37,500	\$ 7,900	21.1%	\$ 45,40	
Utilities	1,259,200	180,300	14.3%	1,439,5	
Insurance - Property and Fleet	610,700	(163,700)	(26.8%)	447,0	
Security and Monitoring	20,000	-	-	20,0	
Grounds	93,000	-	-	93,0	
Electrical	20,000	-	-	20,0	
Plumbing	47,800	-	-	47,80	
HVAC / Mechanical	77,000	-	-	77,0	
Carpentry	92,000	-	-	92,0	
Painting	18,000	-	-	18,0	
Custodial	219,000	-	-	219,0	
Christian School - O&M support	335,900	-	-	335,9	
Wilson Learning Centre - P3 Maintenance	270,000	-	-	270,0	
Fleet and Equipment Maintenance	68,600	-	-	68,6	
Site Based - Maintenance (MBRs)	21,500	-	-	21,50	
Sub-total (O&M)	3,190,200	24,500	0.8%	3,214,7	
Infrastructure Maintenance and Renewal (IMR)	947,400	(34,300)	(3.6%)	913,1	
Sub-total (Purchased Services)	\$ 4,137,600	\$ (9,800)	(0.2%)	\$ 4,127,86	
Amortization and Debt Servicing					
Amortization - Supported	3,089,100	(58,600)	(1.9%)	3,030,5	
Amortization - Unsupported	292,600	(7,500)	(2.6%)	285,1	
Sub-total (Amortization and Debt Servicing)	\$ 3,381,700	\$ (66,100)	(2.0%)	\$ 3,315,60	
Total Operations and Maintenance	\$ 11,767,300	\$ (301,100)	(2.6%)	\$ 11,466,20	



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# TRANSPORTATION SERVICES







#### **PROGRAM**

The expenditures for the Transportation program are for services related to the transportation of students to, from and between schools.

Costs include the following:

- > Transportation Coordinator
- > Bus route design, review and mapping of routes
- ➤ Conveyance of students to and from school through various modes, including:
  - ♦ Contracted Yellow Bus services (Southlands)
  - ♦ ELP specialized services
  - ♦ City Handi-Transit services
  - ♦ Other specialized transit services
  - ♦ Parent conveyance

In 2014 the Division tendered the transportation services resulting in the following:

- ➤ Annual savings of \$ 1,288,000 over the first 5 years of the contract
- > A Fleet of new buses
- ➤ Environmentally friendly and quiet buses which run on propane
- ➤ Installation of video surveillance on all buses to enhance the safety and security of all students
- A service provider with considerable industry experience and commitment to the safe and efficient transportation of our most precious cargo, our children.



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# SCHEDULE OF EXPENDITURES - TRANSPORTATION

**BUDGET 2022-2023** 

	Fall Budget 2021-22	Increase (Decrease)	%	Spring Budge 2022-23	
	(Prior Year)			(Current Year)	
Staff - FTE					
Non-Certificated	1.0	-	-	1.0	
Salaries and Benefits					
Non-Certificated Salaries	66,300	800	1.2%	67,100	
Non-Certificated Benefits	19,100	800	4.2%	19,900	
Sub-total (Non-Certificated Salaries & Benefits)	\$ 85,400	\$ 1,600	1.9%	\$ 87,000	
Services, Contracts and Supplies					
School Bus Carrier	2,014,900	285,200	14.2%	2,300,100	
City Services	13,400	-	-	13,400	
Special Services	56,000	-	-	56,000	
Conveyance Fees	101,000	-	-	101,000	
Other Purchased Services	34,600	-	-	34,600	
Administrative Expenses	6,900	-	-	6,900	
Software Maintenance	6,600	-	-	6,600	
Sub-total (Purchased Services)	\$ 2,233,400	\$ 285,200	12.8%	\$ 2,518,600	
Amortization and Debt Servicing					
Amortization - Unsupported	-	-	-	-	
Sub-total (Amortization and Debt Servicing)	\$ -	\$ -	-	\$ -	
Total Transportation Block	\$ 2,318,800	\$ 286,800	12.4%	\$ 2,605,600	

### SYSTEM ADMINISTRATION



### **SERVICES**

The area of System Administration includes:

- Board of Trustees
- Office of the Superintendent, Human Resources and System Instructional Support
- Business and Finance

**Trustees** - Governance expenses pertain to the activities related to the work of the elected Board of Trustees. These include trustee honorariums, travel expenses and membership fees such as the Alberta School Boards Association (ASBA) and the Public School Boards Association (PSBA).

**Superintendent** - The Office of the Superintendent, Human Resources and System Instructional Support include expenses related to the overall jurisdiction and the administration of it. This includes the Superintendent, the Deputy, Associate, and Assistant Superintendents and their support staff. The expenditures relate to system planning, staff planning and oversight, new programs, monitoring and evaluation of programs, schools, school administrators and staff.

Secretary Treasurer - Business Administration oversees all disbursements, payroll, general accounting and budgeting. The Secretary Treasurer, the Director of Finance, the Finance Department and support staff are all included in this area. Additional services include insurance oversight, legal services, as well as executive oversight of transportation and facility services.

### **SCHEDULE OF EXPENDITURES - SYSTEM ADMINISTRATION**

BUDGET 2022-2023

		all Budget 2021-22	1	crease ecrease)	%	L	ring Budget 2022-23
Staff - FTE	(	Prior Year)				((	Current Year)
Certificated		3.0		-	0.0%		3.0
Non-Certificated		18.8		(1.0)	-5.3%		17.8
Total		21.8		(1.0)	-4.6%		20.8
Salaries and Benefits							
Certificated Salaries	\$	572,500	\$	4,000	0.7%	\$	576,500
Certificated Benefits		105,400		2,500	2.4%		107,900
Sub-total (Certificated Salaries & Benefits)		677,900	\$	6,500	1.0%		684,400
Non-Certificated Salaries		1,202,700		60,100	5.0%		1,262,800
Non-Certificated Benefits		330,800		17,400	5.3%		348,200
Sub-total (Non-Certificated Salaries & Benefits)		1,533,500	\$	77,500	5.1%		1,611,000
Total (Salaries & Benefits)	\$	2,211,400	\$	84,000	3.8%	\$	2,295,400
Services, Contracts and Supplies							
Alberta School Board Association (ASBA)		50,000		-	-		50,000
Public School Board Association (PSBA)		30,000		-	-		30,000
Board		26,400		-	-		26,400
Superintendent		53,300		-	-		53,300
Legal Expenses		65,000		(20,000)	(30.8%)		45,000
Communications		7,000		-	-		7,000
Human Resources		75,200		(35,000)	(46.5%)		40,200
Student Services		15,800		-	-		15,800
Software Maintenance		97,300		(600)	(0.6%)		96,700
Business and Financial Services		48,900		(1,000)	(2.0%)		47,900
Central Office Supplies and Services		23,700		(2,700)	•		21,000
Occupational Health and Safety		29,400		(29,400)	(100.0%)		-
Central Office Building Costs		15,400		(1,000)	(6.5%)		14,400
Sub-total (Purchased Services)	\$	537,400	\$	(89,700)	(16.7%)	\$	447,700
Amortization and Debt Servicing					-		
Amortization - Unsupported		64,100		-	-		64,100
Interest and Finance Charges - Other	\$	1,900	\$	-	-	\$	1,900
Total System Administration	\$	2,814,800	\$	(5,700)	(0.2%)	\$	2,809,100



# **EXTERNAL SERVICES**



### **SERVICES**

The area of External Services covers all other activities of the Division that are ancillary to the core educational services mandated under the Education Act. External Services includes projects that are funded by ministries other than the Ministry of Education, as well as other non-educational Division services.

Services and programs include the following:

- ➤ My Place Project
- ➤ Helping Us Grow Project
- > Food services in our cafeterias
- > Grounds maintenance at Medicine Hat College

The Education Act mandates that these services can not be run at a loss and the Division is proud of the fact that we have always complied with this requirement.





# **SCHEDULE OF EXPENDITURES - EXTERNAL SERVICES**

**BUDGET 2022-2023** 

	Fall Budget 2021-22	Increase (Decrease) %	Spring Budget 2022-23
	(Prior Year)		(Current Year)
Staff - FTE			
Certificated	-		-
Non-Certificated	10.7	(1.0) (9.3%)	9.7
Total	10.7	(1.0) (9.3%)	9.7
Salaries and Benefits			
Salaries	\$ 553,000	\$ (4,600) (0.8%)	\$ 548,400
Benefits	152,500	(1,300) (0.9%)	151,200
Total (Salaries & Benefits)	\$ 705,500	\$ (5,900) (0.8%)	\$ 699,600
Services, Contracts and Supplies			
Project - My Place	18,300	19,500 106.6%	37,800
Project - HUG	23,000	10,100 43.9%	33,100
Grounds Maintenance - College	100,000		100,000
Sub-total (Purchased Services)	\$ 141,300	\$ 29,600 20.9%	\$ 170,900
Amortization and Debt Servicing			
Amortization - Unsupported	22,700	4,100 18.1%	26,800
Sub-total (Amortization and Debt Servicing)	\$ 22,700	\$ 4,100 18.1%	\$ 26,800
Total External Services Block	\$ 869,500	\$ 27,800 3.2%	\$ 897,300



# **CAPITAL BUDGET**



### **CAPITAL BUDGET**

While capital construction projects, such as new schools, are included in this area these projects are dependent on provincial prioritization and funding.

Capital expenditures also include:

- > furniture and equipment replacements
- > student desks
- > shop and CTS equipment
- computers
- printers
- > smart boards
- > servers and network infrastructure
- > security systems
- ➤ PA systems
- > telephone systems
- grounds equipment lawnmowers, etc.
- vehicles
- > countless other items

Capital includes any item that will last more than one year and with a cost in excess of \$5,000.

Capital items are capitalized. This means that if an item is deemed to be a capital expenditure it does not appear immediately in the statement of operations (i.e. as an expense). Rather it is amortized (or expensed) over the assets estimated useful life.





2022-2023

	2021-22 Fall Budget	Increase/ (Decrease)	2022-23 Spring Budget	2023-24 Spring Budget	2024-25 Spring Budget
<u>EXPENDITURES</u>					
<u>Capital Projects</u>					
Capital Maintenance Renewal (CMR) Projects	\$ 1,027,200	(396,400)	\$ 630,800	\$ 630,800	\$ 630,800
Leasehold Improvements - Outreach Program	250,000	(250,000)	-	-	-
Total - Capital Projects	1,277,200	(646,400)	630,800	630,800	630,800
Capital Equipment					
Computer and Technology Equipment					
Classroom - Student Computers	240,300	1,000	241,300	271,600	300,300
Classroom - Interactive Displays/Projectors	-	125,000	125,000	175,000	75,000
Classroom - Teacher Devices	-	-	-	-	350,000
School - Network Equipment	70,000	65,000	135,000	75,000	75,000
PA Systems	220,000	(60,000)	160,000	-	-
Core Network Devices	50,000	50,000	100,000	50,000	-
Staff Computers/Monitors	25,000	216,000	241,000	15,000	15,000
Printers/Copiers/Multifunction Devices	-		-	-	-
Sub-total - Computer and Technology Equipment	605,300	397,000	1,002,300	586,600	815,300
Plant and Operations					
Vehicles	40,000	40,000	80,000	90,000	50,000
Equipment	85,000	(59,500)	25,500	37,000	38,000
Sub-total - Plant and Operations Equipment	125,000	(19,500)	105,500	127,000	88,000
Total - Capital Equipment Acquisitions	730,300	377,500	1,107,800	713,600	903,300
Grand Total - Capital Expenditures	\$ 2,007,500	\$ (268,900)	\$ 1,738,600	\$ 1,344,400	\$ 1,534,100



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# **CAPITAL FUNDING BUDGET**

2022-2023

	2021-22 Fall Budget	Increase	2022-23 Spring Budget	2023-24 Spring Budget	2024-25 Spring Budget
<u>FUNDING</u>					
Capital Projects					
Plant & Operations	1 007 000	(000, 400)	620,000	630,800	630,800
Grants - Capital Maintenance and Renewal (CMR)	1,027,200	(396,400)	630,800	030,800	630,600
Operating Reserves	250,000	(250,000)	-		
Total Capital Projects Funding	\$ 1,277,200	(646,400)	\$ 630,800	\$ 630,800	\$ 630,800
Capital Equipment Instruction Block Technology Projects Capital Reserves Plant & Operations	605,300	397,000	1,002,300	586,600	815,300
Vehicles	40,000	40,000	90,000	00.000	E0 000
Capital Reserves Equipment	40,000	40,000	80,000	90,000	50,000
Capital Reserves	85,000	(59,500)	25,500	37,000	38,000
Total Capital Equipment Funding	730,300	377,500	1,107,800	713,600	903,300
Total Funding	\$ 2,007,500	\$ (268,900)	\$ 1,738,600	\$1,344,400	\$1,534,100
Summary					
Grants	\$ 1,027,200	\$ (396,400)	\$ 630,800	\$ 630,800	\$ 630,800
Capital Reserves	730,300	377,500	1,107,800	713,600	903,300
Operating Reserves	250,000	(250,000)	-	-	-
Total Funding	\$ 2,007,500	\$ (268,900)	\$ 1,738,600	\$1,344,400	\$1,534,100



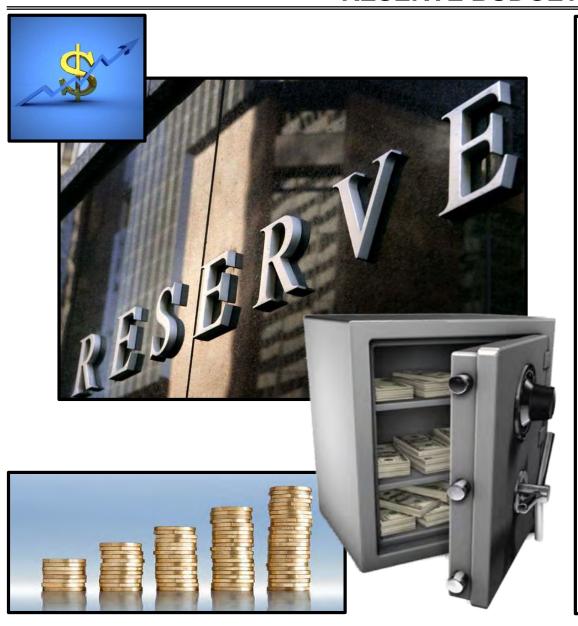
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# **RESERVE BUDGET**



### **RESERVE BUDGET**

Reserves are essentially unused or excess funds from prior operating budgets.

Reserves are grouped into two main categories:

- Operating Reserves
- Capital Reserves

The Province mandates that once funds are put into Capital Reserves they must only be used on capital projects unless Ministerial approval is obtained.

The Division further identifies reserves as either:

- Committed or
- Discretionary

The Division determines that a reserve is committed - if it relates to a specific project or is being held for a committed purpose - such as School Generated Funds (SGF), school based budget carryovers and funds raised through fundraising initiatives.

Unrestricted Net Assets are similar to reserves in that they are unused funds from prior operating budgets. The difference is they have not yet been allocated to a specific reserve.





# RESERVE BUDGET (Internally Restricted Net Assets) 2022-2023

	2021-22			2022-23		2022-23	2023-24	2024-25
	Closing Balance		Transfers Out	Net	Transfers In	Closing Balance	Closing Balance	Closing Balance
	(Aug 31,2022)				_	(Aug 31,2023)	(Aug 31,2023)	(Aug 31,2024)
<u>Unrestricted Net Assets</u>								
Unrestricted	\$ 843,200	(1)	-	(2) (3)	-	\$ 845,000	\$ 845,000	\$ 845,000
				(8)	1,800			
	\$ 843,200			1,800		\$ 845,000	\$ 845,000	\$ 845,000
Operating Reserves								
Working Capital	\$ 1,060,600			(2)	-	\$ 1,060,600	\$ 1,060,600	\$ 1,060,600
School Based:								
Mini Budget	777,100			(4)	-	777,100	777,100	777,100
SGF	1,169,500			(5)	-	1,169,500	1,169,500	1,169,500
Board & Administration:								
Discretionary	-	(3)	-			-	-	-
Total Operating Reserves	\$ 3,007,200			-		\$ 3,007,200	\$ 3,007,200	\$ 3,007,200
Total Accumulated Operating Surplus	\$ 3,850,400			1,800		\$ 3,852,200	\$ 3,852,200	\$ 3,852,200
Capital Reserves								
Instruction Block								
Computers, etc.	\$ 528,200	(6)	\$ (1,002,300)	(7)	\$ 723,200	\$ 249,100	\$ 385,700	\$ 293,600
Vehicles	116,100			(7)	-	116,100	116,100	116,100
Plant & Operations	409,000	(6)	(105,500)	(7)	92,800	396,300	362,100	366,900
Board & Administration	2,525,500			(7)	283,200	2,808,700	3,091,900	3,375,100
Total Capital Reserves	\$ 3,578,800			(8,600)		\$ 3,570,200	3,955,800	4,151,700
Total Operating & Capital Reserves	\$ 6,586,000		\$ (1,107,800)		\$ 1,099,200	\$ 6,577,400	\$ 6,963,000	\$ 7,158,900
Total Net Assets (not invested in Capital Assets)	\$ 7,429,200			(6,800)		\$ 7,422,400	\$ 7,808,000	\$ 8,003,900



<sup>\*</sup> See next page for Reserve Management Notes - notes (1) through (8)

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# RESERVE BUDGET (Internally Restricted Net Assets) 2022-2023

	2020-21 Closing Balance (Aug 31,2021)	2021-22 Closing Balance (Aug 31,2022)	Change In Budget	2022-23 Closing Balance (Aug 31,2023)	2023-24 Closing Balance (Aug 31,2023)	2024-25 Closing Balance (Aug 31,2024)
Summary - By Category of Reserve						
Accumulated Operating Surplus/Reserves	\$ 5,069,100	\$ 3,850,400	\$ 1,800	\$ 3,852,200	\$ 3,852,200	\$ 3,852,200
Less - Operating Reserve for SGF	(1,169,500)	(1,169,500)		(1,169,500)	(1,169,500)	(1,169,500)
Sub-total - Discretionary Operating	\$ 3,899,600	\$ 2,680,900	\$ 1,800	\$ 2,682,700	\$ 2,682,700	\$ 2,682,700
Capital Reserves	3,275,700	3,578,800	(8,600)	3,570,200	3,955,800	4,151,700
Net Reserves - Monitored by Provincial Government	\$ 7,175,300	\$ 6,259,700	\$ (6,800)	\$ 6,252,900	\$ 6,638,500	\$ 6,834,400

#### Reserve Management Notes: (to accompany the Reserve Budget on previous page)

- Note (1) This amount represents the Budgeted Operating Surplus/(Deficit).
- Note (2) The Unrestricted Net Assets balance should be adequate to cover any operating deficits, however the Board approves that the excess, if any, shall come out of the Board's Discretionary Operating Reserves or the Working Capital Reserve effective the respective year end.
- Note (3) This transfer is to transfer some of the excess unrestricted funds into Board Discretionary Reserves. This transfer will only be made to the extent it will not put Unrestricted Net Assets into a position of not less than \$800,000.
- Note (4) The above transfers represent an estimated transfer to/(from) restricted unused school based budgets and commitments from prior years. The actual transfer will reflect actual carry forward balances at year end.
- Note (5) This transfer is to reflect any changes in SGF balances. A reserve must be set up to ensure these funds are kept for the respective schools. The balance of this reserve will equal the SGF included in net assets at year end (August 31).
- Note (6) The above transfers out of Capital Reserves are based upon budgeted Capital Expenditures. If costs are less than budget the draw from the reserve will be adjusted accordingly.
- Note (7) The above transfers into Capital Reserves are based upon unsupported budgeted amortization if actual amortization is different the Administration is authorized, at their discretion, to adjust to approximate the actual amortization numbers.
- Note (8) The above transfers reflect the difference between the amount of amortization being re-invested and the planned capital expenditures.

# RESERVE BUDGET (Provincial Benchmarks)

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	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
	Closing Balance	Closing Balance	Closing Balance	Closing Balance	Closing Balance	Closing Balance
	(Aug 31,2020)	(Aug 31,2021)	(Aug 31,2022)	(Aug 31,2023)	(Aug 31,2023)	(Aug 31,2024)
Accumulated Operating Surplus						
Operating - Surplus/Reserves	\$ 5,617,062	\$ 5,069,071	\$ 3,850,400	\$ 3,852,200	\$ 3,852,200	\$ 3,852,200
Less - SGF	(1,118,200)	(1,169,500)	(1,169,500)	(1,169,500)	(1,169,500)	(1,169,500)
Net - Operating Reserves (excluding SGF)	4,498,862	3,899,571	2,680,900	2,682,700	2,682,700	2,682,700
Capital Reserves	2,852,500	3,275,700	3,578,800	3,570,200	3,955,800	4,151,700
Total - Reserves & Surpluses	\$ 7,351,362	\$ 7,175,271	\$ 6,259,700	\$ 6,252,900	\$ 6,638,500	\$ 6,834,400
Accumulated Operating Surpluses as a Percentage	e of:					
Operating Expenditures						
Medicine Hat Public School Division	\$ 87,279,564	\$ 88,289,770	\$ 90,521,700	\$ 90,902,800	\$ 90,902,800	\$ 90,902,800
Operating Reserves & Surpluses as a Percentage of Bud	lget					
Committed	6.44%	5.74%	6.44%	4.24%	4.24%	4.24%
Less: SGF	(1.28%)	(1.32%)	(1.29%)	(1.29%)	<u>(1.29%)</u>	<u>(1.29%)</u>
Net - Operating Reserves (excluding SGF)	<u>5.15%</u>	4.42%	2.96%	2.95%	2.95%	2.95%
Provincial Average	5.00%	5.93%				
Average of Similar Size School Divisions	<u>6.97%</u>	<u>7.58%</u>				
Operating Reserve Limit - Set by Province	5.00%	5.00%	5.00%	3.15%	3.15%	3.15%
O.R. Limit in Dollar Terms	\$ 4,364,000	\$ 4,414,500	\$ 4,526,100	\$ 2,863,400	\$ 2,863,400	\$ 2,863,400
Level - Reserves are below/(above) Provincial Limit	\$ (135,000)	\$ 515,000	\$ 1,845,000	\$ 180,700	\$ 180,700	\$ 180,700
Operating Reserves as Equivalent Days of Operation	on_					
Medicine Hat Public School Division	12.9	11.0	<u>7.4</u> Days	<u>7.4</u>	<u>7.4</u>	7.4
Provincial Average	12.5	14.8			<del></del>	<del></del>
Average of Similar Size School Divisions	17.4	19.0				
Operating Reserves & Surpluses Less SGF/Student	\$ 634	<b>\$</b> 555	\$ 402 / Stude	nt <b>\$ 406</b>	/: <b>\$ 406</b> /	\$ 406
Provincial Average	\$ 599	\$ 731			<del></del>	_ <del></del>
Average of Similar Size School Divisions	\$ 826	\$ 922				
Capital Reserves Per Student						
Medicine Hat Public	\$ 402	\$ 466	<b>\$ 536</b> / Stude	ent <b>\$ 540</b>	\$ 598	\$ 628
Provincial Average	\$ 343	\$ 389	<u> </u>		<u> </u>	<u> </u>
Average of Similar Size School Divisions	\$ 471	\$ 544				

